

NOTICE OF MEETING

OVERVIEW AND SCRUTINY COMMITTEE

**Thursday, 12th December, 2024, 7.00 pm - Woodside Room -
George Meehan House, 294 High Road, N22 8JZ (watch the live
meeting [here](#), watch the recording [here](#))**

Councillors: Matt White (Chair), Alexandra Worrell, Pippa Connor (Vice-Chair),
Makbule Gunes and Lester Buxton

Quorum: 3

1. FILMING AT MEETINGS

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The chair of the meeting has the discretion to terminate or suspend filming or recording, if in his or her opinion continuation of the filming, recording or reporting would disrupt or prejudice the proceedings, infringe the rights of any individual or may lead to the breach of a legal obligation by the Council.

2. APOLOGIES FOR ABSENCE

3. URGENT BUSINESS

The Chair will consider the admission of any late items of urgent business. (Late items will be considered under the agenda item where they appear. New items will be dealt with at item 11 below).

4. DECLARATIONS OF INTEREST

A member with a disclosable pecuniary interest or a prejudicial interest in a matter who attends a meeting of the authority at which the matter is considered:

- (i) must disclose the interest at the start of the meeting or when the interest becomes apparent, and
- (ii) may not participate in any discussion or vote on the matter and must withdraw from the meeting room.

A member who discloses at a meeting a disclosable pecuniary interest which is not registered in the Register of Members' Interests or the subject of a pending notification must notify the Monitoring Officer of the interest within 28 days of the disclosure.

Disclosable pecuniary interests, personal interests and prejudicial interests are defined at Paragraphs 5-7 and Appendix A of the Members' Code of Conduct

5. DEPUTATIONS/PETITIONS/PRESENTATIONS/QUESTIONS

To consider any requests received in accordance with Part 4, Section B, paragraph 29 of the Council's constitution.

6. MINUTES OF SCRUTINY PANEL MEETINGS (PAGES 1 - 52)

To receive and note the minutes of the following Scrutiny Panels and to approve any recommendations contained within:

- Adults & Health – 19th September 2024
- Climate, Community Safety & Environment – 12th September 2024
- Children & Young People – 9th September 2024
- Housing, Planning & Development – 26th September 2024 and 5th November 2024.

7. SCRUTINY OF THE 2025/26 DRAFT BUDGET AND MEDIUM TERM FINANCIAL STRATEGY 2025/2030 - SAVINGS TRACKER (PAGES 53 - 56)

To consider the 2024/25 Savings Tracker & 2025-29 Savings Tracker from the 2025/26 draft budget and MTFS papers. This item were deferred from the last meeting.

8. UPDATE FROM THE DIRECTOR OF FINANCE

This is a verbal update from the Director of Finance on the Budget, which was deferred from the last meeting.

9. FINANCE UPDATE QUARTER 2 (PAGES 57 - 146)

To consider the in-year budget monitoring report as at Quarter 2 of 2025/26.

10. WORK PROGRAMME UPDATE (PAGES 147 - 170)

11. NEW ITEMS OF URGENT BUSINESS

12. FUTURE MEETINGS

20th January 2025

30th January 2025 (provisional)

27th March 2025

Philip Slawther, Principal Scrutiny Officer

Tel – 020 8489 2957

Fax – 020 8881 5218

Email: philip.slawther2@haringey.gov.uk

Fiona Alderman

Head of Legal & Governance (Monitoring Officer)

George Meehan House, 294 High Road, Wood Green, N22 8JZ

Wednesday, 04 December 2024

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**MINUTES OF THE MEETING OF THE ADULTS & HEALTH
SCRUTINY PANEL HELD ON THURSDAY 19th SEPTEMBER 2024,
6.30 - 9.30pm**

PRESENT:

Councillors: Pippa Connor (Chair), Cathy Brennan, Thayahlan Iyngkaran, Mary Mason, Sean O'Donovan and Felicia Opoku

Co-optees: Helena Kania

12. FILMING AT MEETINGS

The Chair referred Members present to agenda Item 1 as shown on the agenda in respect of filming at this meeting, and Members noted the information contained therein'.

13. APOLOGIES FOR ABSENCE

Apologies for absence were received from Cllr Mary Mason.

Cllr Sheila Peacock had given apologies for not being present in the meeting room, though she attended the full meeting online.

Apologies for absence were also received from Cllr Lucia das Neves, Cabinet Member for Health, Social Care & Wellbeing.

14. ITEMS OF URGENT BUSINESS

None.

15. DECLARATIONS OF INTEREST

Cllr Pippa Connor declared an interest by virtue of her membership of the Royal College of Nursing.

Cllr Pippa Connor declared an interest by virtue of her sister working as a GP in Tottenham.

Cllr Thayahlan Iyngkaran declared an interest as a consultant radiologist and a deputy medical director.

Helena Kania declared an interest as a co-Chair of the Joint Partnership Board.

16. DEPUTATIONS/PETITIONS/ PRESENTATIONS/ QUESTIONS

None.

17. MINUTES

Referring to the action points from the previous minutes, Cllr Connor requested an update on the Council's liaison with the Osborne Grove co-production group. Beverley Tarka, Director of Adults, Health & Communities, confirmed that Cllr das Neves had written to the group and had shared financial details following the meeting at which they had made a deputation. She added that various options were being worked through in relation to the site and that they would share further information more widely when this had been progressed. Vicky Murphy, Service Director for Adults Social Services, added that a further meeting with the group would be suggested to be scheduled for February 2025 at which they would provide as much updated information as possible.

Cllr Connor recommended that the action tracker for the Panel be included in the agenda papers under the minutes in future. **(ACTION)**

It was noted that the updates on Continuing Healthcare were not yet available as a meeting between the Director of Operations for Adult Community Services at the Whittington (who had presented the report) and the NCL CHC team (which would provide much of this information) had been postponed. An update would be provided to the Panel after this meeting had taken place.

The minutes of the previous meeting were approved as an accurate record.

RESOLVED – That the minutes of the meeting held on 30th July 2024 be approved as an accurate record.

18. APPOINTMENT OF NON-VOTING CO-OPTED MEMBER

Dominic O'Brien, Scrutiny Officer, reported that the recommendation to the Panel, following advice from Legal Services, was to defer the report due to the need for further due diligence of the process to be carried out, including references. Apologies were given for this delay. It was noted that the recruitment process was currently being reviewed and that a further update would be provided at the next meeting. **(ACTION)**

RESOLVED – That the report on the Appointment of a non-voting Co-opted Member be deferred.

19. DEMENTIA SERVICES UPDATE

The report for this item was presented in two parts, with the first part on community aspects introduced by Laura Crouch, Senior Services Manager at the Council, and the second part on NHS and partnerships introduced by Tim Miller, Assistant Director of Place, Integration, Transformation & Delivery (Haringey) at the NCL ICB. Also in attendance was Sade Olutola, Service Lead for Haringey Mental Health Services.

Slides presented by Laura Crouch covered the following points:

- An increasingly ageing population was expected to lead to increased demand for dementia services in the future with more people and more complex diagnoses. There were around 2,300 residents in Haringey thought to be living with dementia in Haringey in 2023/24, around two-thirds of which had been diagnosed with the condition.
- To prepare for the increased demand, it was necessary to look beyond traditional care models and to maximise community strengths, partners and resources. A dementia co-ordinator post had been created to enable partners to engage, network and create a more accessible and robust Borough.
- A set of Dementia Friendly Haringey Priorities had been developed through a number of sessions and activities across the Borough, involving carers, professionals and people with a diagnosis of dementia. These priorities included that Dementia Friendly Haringey will be a place where people with dementia and their carers:
 - Will be respected and experience a greater level of dementia awareness in the community.
 - Will have greater access to health and social care support services.
 - Will have access to a range of local social activities.
- 30 local services and organisations had signed up to a minimum of two actions to make their services more dementia friendly. These included GP practices and care providers.
- A list of key achievements on the 'Greater Level of Dementia Awareness' programme of work was provided (also available in the supplementary agenda papers) which included:
 - Funding for carers in a creative group.
 - A new 'Singing for the Brain' session twice per month at Tottenham Hotspur Stadium.
 - Nine dementia-friendly events with 40-50 attendees at each.
 - An uptake in referrals, walk-ins and signposting.
 - New dementia-friendly webpages had recently gone live.
 - Delivery of training for GPs, including double appointments for those with a diagnosis of dementia and phone calls in the morning to remind patients of their booked appointments.
 - Improvement of long-term cognition from new community activities in partnership with Jacksons Lane.
- New events were taking place at the Haynes Dementia Hub. Independent networks were being developed and activities such as carers' lunch clubs and

an evening-based carers group, led by carers, was due to be launched soon. SEN students were gaining qualifications and work experience in the kitchens and other activities. The next wave of social care workers were being actively trained to be dementia-friendly in their practices.

- The assessment and referral pathways were now working well and the localities model had enabled people to be seen more quickly.
- A communications plan was being developed with the Grace Organisation and it was hoped that they could be supported further and built into what was being delivered Borough-wide.
- The Dementia Reference Group was continuing to grow and was attended by carers and people with dementia.
- The Learning Disability Partnership team was working across localities to identify, track and support those with a dementia diagnosis and those at higher risk. People with learning disabilities and especially people with Downs Syndrome were more likely to be affected by dementia and at an earlier age. A social component of that offer was being developed including a nostalgic music and dance group, chair-based exercises and a new memory café to be hosted at Winkfield Resource Centre.
- There were a range of core goals for 2024/25 to deliver on what the groups were saying that they wanted to see in the community. The aim was to create a Borough that was capable and adaptable in a demanding social and financial climate.
- A Dementia Friendly Parks Audit had been conducted and actions were being considered to make the signage more dementia friendly in Finsbury Park and Downhills Park, make seating more accessible and review the paving and walkways. A similar process would also be conducted with the leisure centres.
- Partnerships were being developed across the North Central London (NCL) area, especially with young onset dementia, and by looking at programmes of activities across NCL where referrals could be made.
- Members of the Panel were invited to sign up for the new Dementia-Friendly pledges and training which was now being delivered.

Laura Crouch then responded to questions from the Panel:

- Asked by Cllr Peacock about swimming facilities for people with dementia in Haringey, Laura Crouch reiterated the commitment to carry out an audit of facilities at leisure centres and said that this process would include dementia-friendly swimming.
- Cllr Peacock expressed concerns about the condition of the toilets at the Tom's Club at Chestnuts Community Centre. Laura Crouch agreed to provide this feedback to the organisers. **(ACTION)**
- Cllr Peacock commented that attendance at Singing for the Brain at Tottenham Hotspur Stadium was poor and that it should be advertised more prominently. She added that it could also be confusing to find the correct room. Laura Crouch noted that it had taken some time to negotiate the space for this and so the room location had been changed a few times. However, a new designated

area near the café had been requested so that attendees would not have to walk so far. The team was also looking for other venues in the area that could also host these sessions. Laura Crouch agreed to pass on the feedback on low numbers and promoting the sessions. **(ACTION)** She added that there would be further opportunities for digital advertising through the new dementia-friendly web pages. New printed leaflets about services were also being circulated in the community including to libraries and GP practices.

- Cllr Peacock informed the meeting that there was a new proposal to start a dementia café at the Tottenham Sports Centre.
- Asked by Helena Kania how service provision would be able to keep up with the expected rising demand in future, Laura Crouch said that there was a focus on building up community resources and that the whole dementia-friendly programme aimed to make more places accessible across the Borough. The team had been working closely with the Cypriot Centre on hosting events and there had also been discussion on working with Grace Organisation as previously mentioned. She added that a drop-in service was offered so that people could drop in and attend activities when they wanted to rather than requiring a full-time space. There was also no current waiting list for people referred into the service.
- Helena Kania expressed concern about the transport options available for people who wanted to attend the dementia centres. Laura Crouch responded that each service had its own transport method, mainly using minibuses with some use of taxis and cars. The Haynes Centre was currently able to pick people up from across the Borough and this was done on a needs basis with independent travel encouraged where possible.
- Asked by Cllr Iyngkaran about the organisations that had signed up to the dementia-friendly actions, Laura Crouch said that this included around 12 GP practices so far, noting that this was quite a detailed process to set up with good achievable targets. The initial areas had been targeted with the aim of building up clusters of GP practices over time and to spread this across the Borough. She added that GP-specific dementia-friendly training was having the biggest impact and so they were working with local health providers to release more GPs and other health professionals to attend training sessions. Cllr Iyngkaran suggested that other parts of the Council, including perhaps the Public Health team could use their links to help promote this initiative with GP practices. Will Maimaris, Director of Public Health indicated that he would be happy to look at how his team could help with this. **(ACTION)**
- Cllr Opoku suggested that dementia-friendly policies could be built into the premises for all new or expanded GP practices. Laura Crouch noted that she always promoted dementia-friendly, accessible and autism-friendly practices when meeting with the Haringey GP Federation or with the ICB. Tim Miller confirmed that the work on dementia-friendly practices was supported by the ICB and the Haringey GP Federation. He added that there was a clinical lead GP for the west of Haringey who had done a lot of work in this area. Cllr Connor suggested that an update to the Panel in 8-9 months' time on how this work with GP practices was progressing would be welcomed. **(ACTION)**

- Helena Kania requested figures on dementia service users. Laura Crouch said that there were currently 40 regular attendees at the Haynes while the Tom's Club tended to have around 60-70 people at each session. There was also a small group of regulars attending the drop-in activities. In the past 12 months there had been 27 referrals received, of which 16 had been offered places straight away. Cllr Connor suggested that an update on the figures to the Panel in 8-9 months' time would also be useful. **(ACTION)**
- Cllr O'Donovan commented that, in his experience of attending the dementia events and activities, it brought together people who were living with dementia and their carers with professionals to discuss issues and problems and also facilitated valuable activities. He also highlighted the barriers for some people in obtaining a diagnosis and reaching support services because of issues with isolation and stigma or with dementia not being quickly identified. He also highlighted the waiting times for the Haringey Memory Service as another barrier. It was noted that Tim Miller would address these points in his presentation.

Slides presented by Tim Miller covered the following points:

- The Haringey Memory Service was the key service for dementia diagnosis and post-diagnostic support in the Borough and was well connected and integrated with the Haynes Centre and with the dementia navigators and other dementia roles.
- The quality standard for referral to the service (typically from a GP) to completion of a diagnostic assessment was 6 weeks. Performance on this had recently been relatively stable and well-performing, comparing well to neighbouring boroughs. Those with longer waits would typically be up to 3 weeks longer due to logistics or capacity issues but there were not any hidden long waits.
- There was a measure used across the country on the number of people thought to have dementia compared to the number of confirmed diagnoses in order to see how well dementia was being detected and assessed for. Haringey performed slightly better than the London average on this measure with 66.3% of the expected number of people with dementia assessed and diagnosed. This was still a significant gap but was in line with what was seen nationally.
- The merger of the two Mental Health Trusts in NCL (Barnet, Enfield & Haringey Mental Health Trust and Camden & Islington NHS Foundation Trust) had been planned for some time and was expected to be completed in November 2024. As a result of this, the older people services would be generally moving towards a needs-led approach that was age-cohort based and this would further support people with the right care from the right teams. He also noted that there had been a lack of responsive crisis support for older people with dementia compared to working-age adults with mental health conditions and that a benefit of the merger would be a more consistent model of care that would see dementia crisis teams being introduced in Haringey.

Tim Miller and Laura Crouch then responded to questions from the Panel:

- Cllr O'Donovan highlighted the rise in dementia rates, particularly in minority communities, and noted that issues of stigma may be preventing people from presenting to services. Laura Crouch highlighted the networks being developed with the Cypriot Centre and other local groups and added that there had also been some success at the Black Health Fair this year. The team had been invited to present to the diversity leads who link in with local community/religious leaders and the aim was to find community-based facilitators to help communicate key information, including about services. Cllr Connor noted that, in terms of outreach, the Panel had previously spoken about the centre of excellence approach provided by the Haynes Centre but that the concern had been whether this was being duplicated across the Borough. It would therefore be useful for the Panel to receive further updates on the progress on this, including in relation to the Cypriot Centre, the Grace Organisation and any other organisations that would be involved in this kind of outreach. **(ACTION)**
- Referring to the figures on the 6-week wait quality standard, Cllr lyngkaran welcomed the improvement from April 2023 to October 2023 but noted that there had been some slippage since then. He also requested details on the longest wait times. Sade Olutola responded that there had been some logistical challenges including some periods of staff sickness, cancellation of appointments due to clashes with other medical appointments for service users and requests for postponement of appointments from carers due to other commitments. She added that resources had been put in place to get this process back on track. She also noted that the longest current wait time was 12 weeks but that this resulted from the individual being hospitalised due to an unrelated issue.
- Cllr Connor highlighted a previous recommendation of the Panel which was to establish a secure online portal to enable service users, carers and social workers to be able to quickly access documents relating to assessments and care plans. Laura Crouch responded that the recent focus had been on rolling out the localities model and making sure that there were good customer-facing spaces across the Borough. The next phase would be to consider the digital approach on dementia. Tim Miller added that a digital portal would be challenging to implement with information across different sectors that would need to be pulled together. One area that had been discussed was having a named professional that would be the main contact for an individual (and their carer/family), based on their needs and their relationship with services, as a point of contact and advice. While he acknowledged that this was a different solution to the digital portal, it did have the potential to address some of the same issues such as on personalised and up to date information. He added that the NHS was ambitious about what could be achieved through the NHS App in terms of medical records and how this could be enhanced in future. However, this was still at the stage of testing and learning how these technologies could work for patients. He added that there was a technology provider called Patient Knows Best that worked in this area which may be of interest to the Panel. Cllr Connor requested further information to be provided

in a future update to the Panel on how the named person approach would be introduced and how individuals and their families would be able to access details on care plans and other relevant information. **(ACTION)**

- Cllr Opoku added that there were plans to expand the Universal Care Plan (a shared care planning system) in areas such as sickle cell disease and that it would be helpful to input into this process to enable dementia to also be included in future. **(ACTION)**
- Cllr Brennan highlighted the importance of directly involving the individual experiencing dementia in the process of shared records and any digital offer. Laura Crouch noted that the ongoing wider digital work was being designed to be accessible for people with neurodiverse needs. This would be an easier pathway for people to follow in the way that events were advertised and there would also be a reminder text service for events where people had expressed an interest.
- Asked by Cllr O'Donovan asked about outcome measures, Laura Crouch said that feedback was gathered after all events and compiled into a monthly dementia-friendly report. Data was also collected on the number of attendees at activities, referrals being made and the type of phone calls/contacts made.

20. SMOKE FREE GENERATION BY 2030 INITIATIVE

Will Maimaris, Director for Public Health, introduced this item noting that smoking remained the biggest contributor to the life expectancy gap between the richest and poorest parts of the country. He also noted that the new Government appeared to be continuing the previous Government's proposals to tighten the law on smoking and vaping.

Bezuayehu Gubay, Public Health Strategist and Commissioner, then presented details of Haringey's new plan to create a smokefree generation by 2030:

- Smoking is the single most entirely preventable cause of ill health, disability and death in the UK, leading to around 80,000 deaths a year and one in four of all cancer deaths.
- In Haringey, 17% of the GP registered population were smokers as of November 2023, which equated to 59,620 people.
- Various groups in Haringey had higher rates of smoking including people in routine and manual occupations (33% prevalence), people with long-term mental health conditions (28%), people from certain ethnic communities including the Turkish (28%), Polish (31%) and Romanian (31%) speaking communities and people living in the most deprived areas (20%). In addition, 5.4% of pregnant women were identified to be smokers at the time of delivery.
- Haringey had the second highest mortality rate in NCL for smoking attributable mortality in persons aged 35 years or more and had higher hospital admission rates than London as a whole.
- The economic impact of smoking on Haringey was estimated to be around £100m. The cost on an individual's finances was also significant with someone

smoking 20 cigarettes per day spending an average of £4,182 per year. An average smoker spends £1,945 per year.

- There were opportunities created through the Government's Smoke Free Generation by 2030 initiative including increasing the age of sale, strengthening enforcement on illicit tobacco and vaping sales as well as initiatives to support and incentivise people to stop smoking. Additional funding for anti-smoking in Haringey this year was £332,932.
- A process of assessment and self-evaluation was being carried out while strategic actions included writing a tobacco control strategy, embedding the tobacco control agenda in the Health and Wellbeing Strategy and the signing of a Tobacco Control Declaration by elected members.
- Other policy actions included school initiatives, promoting smoke-free environments, public education and enforcement actions. The overall goal was to achieve 5% of smoking prevalence by 2030 which was the national target.
- The equality focus included a targeted approach on the higher-risk groups referred to previously, using the swap to stop scheme to encourage smokers to switch to vaping, efforts to reach those most in need through health ambassadors from key community groups, a multilingual website and improved referral pathways. There was also increased workforce capacity to support these initiatives including more smoking advisers and speciality training on mental health.
- The Council had committed to supporting the Tobacco and Vapes Bill and there were options for elected members to provide support, including by signing up to the London Smoke Free Councillor Network.

Will Maimaris and Bezuayehu Gubay then responded to questions from the Panel:

- Cllr Connor requested further details on how high-risk groups would be targeted. Will Maimaris said that regulation was likely to have the most success but there was also additional resources going into smoking cessation services along with the community ambassador approach. Bezuayehu Gubay added that the direct engagement with local community organisations was combined with identifying current smokers through health records to encourage them to engage with interventions.
- Asked by Cllr Connor how children in schools would be prevented from vaping, Will Maimaris acknowledged that there was not yet a clear formulated plan around Personal, Social, Health and Economic (PSHE) education because this was still an emerging picture. Regulation may be required as the number of young people vaping was rising. Cllr Connor suggested that it would be useful to be updated on how work in schools on vaping progresses at a future date.
(ACTION)
- Cllr Peacock expressed concern that some Council staff could be seen smoking outside some Council buildings which should be discouraged. Will Maimaris said that there had been some firm messaging to Council staff about smoking outside the premises. Some investment for workplace NHS health checks had also recently been secured which included smoking advice for staff.

- Bezuayehu Gubay added that staff were also supported by linking to initiatives such as 'Stoptober'.
- Cllr Peacock highlighted the high prevalence of smoking in the Turkish community and also the marketing of vaping to children and young people. Will Maimaris said that the proliferation of colourful vapes that appeal to young people was recognised as a national issue. While the Council's trading standards team could enforce existing regulations, a shift in national levers would be required for further action.
 - Cllr O'Donovan highlighted the potential mixed messaging of discouraging youth vaping but also encouraging smokers to switch to vaping. Will Maimaris responded that, although the harm from vaping wasn't fully understood, it was clearly much less harmful than smoking which is why there were efforts to switch smokers over to vaping. He acknowledged that there was a challenge of reconciling this with the message around potential harm for children and this is why further regulation and support was required nationally.
 - Cllr O'Donovan highlighted research which indicated that managing stress/anxiety was a factor in young people vaping and also that young people wanted more reliable educational information about whether vaping was harmful. Cllr Connor requested that Cllr O'Donovan circulate any relevant research on this issue to the Panel. **(ACTION)** Will Maimaris observed that there were some similarities between the trend on vaping and young people and the use of smoking and alcohol in previous generations of young people. However, the trend around anxiety and stress was also reflected by increasing rates of self-harm in young people. He added that the team were doing some local research on vaping with schools and that there was a forthcoming seminar on this that he could report back on at a later date. Cllr Connor agreed that it would be useful for the Panel to be updated on this along with any future plans to engage with pupils via PSHE education and linking up with mental health teams if this was felt to be a factor. **(ACTION)**
 - Asked by Cllr Opoku whether people who chew tobacco were included in the strategy, Bezuayehu Gubay said that they would still be supported if presenting to services but that there wasn't a specific workstream on this. Cllr Connor recommended that the wording of the strategy be amended to include 'tobacco products' as a way of including practices such as this. **(ACTION)** Will Maimaris agreed that there could be some consideration given to understanding the cultural practices around chewing tobacco.
 - Cllr Iyngkaran referred to the graph on smoking prevalence in Haringey and queried the sharp drop in 2021 which was followed by a subsequent rise. Will Maimaris said that short term trends in the data should be treated with some caution as they tended to fluctuate and were based on a questionnaire that only a certain number of people were asked to complete. He also noted that there was some national evidence around increasing smoking prevalence in young people which hadn't been seen for some time.

Dr Adi Cooper, Independent Chair of the Haringey Safeguarding Adults Board (HSAB), presented the Board's annual report for 2023/24, explaining that this set out the statutory duties of the Board and the work of the Board and its partners over the past year. Further key points in the report that she highlighted were:

- Details of the two Safeguarding Adults Reviews that were published last year, one of which highlighted issues around self-neglect, housing provision and multi-agency working and the other which focused on commissioned care in a care home and multiple areas of physical and mental health needs. The reviews included recommendations which were responded to.
- Details of the recent work with colleagues in the Joint Partnership Board to update, revise and co-produce the five-year strategy based on the concerns and interests of residents in Haringey.
- The Board's subgroups had changed slightly with two new subgroups to help clarify and focus on two major areas of focus for the Board:
 - Under the Safeguarding Adult Review subgroup there was now a subgroup looking at the implementation of recommendations emerging from Safeguarding Adult Reviews. She noted that there was a particular challenge, not just in learning from the Reviews but also in maintaining ongoing improvement with the churn in staffing and organisational structures and the pressures on the public sector. It was therefore necessary for the sub-group to go back to look at earlier Reviews carried out some years previously.
 - There was now a Practice & Improvement subgroup. There had previously been a Prevention & Training subgroup but these had now been split into two with an Engagement & Prevention subgroup focusing more on working with the voluntary sector, planning events for safeguarding adults and enhancing understanding of safeguarding across communities in Haringey. The new Practice & Improvement subgroup was focused more on practitioners engaged in safeguarding practices.
- Case studies gave examples of some difficult situations that practitioners were engaged with and delivering the outcomes that people want.
- A range of initiatives from partners around improvements in training, process and practice to support ongoing improvements in safeguarding.

Dr Cooper also informed the Panel that the Board received reports on a Quarterly basis where issues were raised which could lead to deep dives to check whether there was something more significant ongoing that was indicated by the data. She noted that data on safeguarding was not there as performance data but to prompt questions about issues that may be happening beneath the surface.

Dr Cooper then responded to questions from the Panel:

- Cllr Connor referred to Recommendation 8 of the 'Paulette' Safeguarding Adult Review, which said that the Board should consider conducting an audit of commissioned placements and care packages to ensure that social, cultural and emotional needs were recognised. She also referred to the 'Steve'

Safeguarding Adult Review, noting the detailed aspects of multi-agency communication and co-ordination in Recommendation 1. She asked how the Board would be able to keep abreast of important but detailed recommendations such as this. In relation to the recommendation on the 'Steve' Review, Dr Cooper explained that the multi-agency panel would be reporting to the Board on an annual basis about progress so the way that this recommendation was being implemented was by doing so on a routine basis rather than having to follow it up periodically. Similarly, the audit of cases within adult safeguarding was coming to the Board in a routine way. However, she acknowledged that the volume of recommendations was quite challenging and so when looking at these it was important to ensure that there was no duplication in the actions taken as some of the recommendations tended to cluster within Reviews as well as across Reviews. The new subgroup was trying to manage that process as the previous subgroup had found the volume of recommendations very high. This was not an issue unique to Haringey as the number of Reviews gradually increased following the introduction of the Care Act. She also commended the support provided by Council officers in managing this work. She noted that that the subgroup looking at historic Reviews was medium to long-term work, with a deep dive into one Review at a time, and identifying key themes that required focus on an ongoing basis. Some issues may become more or less important over time or may rely on changes to national guidance or legislation to be fully implemented.

- Asked by Cllr Connor about the joined-up approach through the Multi-Agency Solutions Panel, Vicky Murphy, Service Director for Adults Social Services, responded that the Panel was well known across all partners and internally as well as being promoted within the Safeguarding Adults Board and its subgroups. To get a referral through to the Panel, someone would need to be known to a provider and there would need to be consent under the Mental Capacity Act, so it wasn't always straightforward, but the ability to draw on expertise across partners was there.
- Helena Kania noted the high level of Violence Against Women & Girls (VAWG) referred to in the report and queried what more could be done. Dr Cooper explained that it was routine for the partners to speak to the Board on an annual basis to explain what they were doing in this area and to examine the crossover with the safeguarding adults work. She acknowledged that this was a particularly challenging area and that this was not just an issue in intimate relationships but also in wider family relationships so there needed to be the right training available so that this could be properly identified. Asked by Helena Kania about the unreported aspects of VAWG, Dr Cooper observed that pain and shame were issues connected to safeguarding which people were reluctant to talk about and this also applied to VAWG and domestic abuse making it difficult to disclose. She agreed that there was a lot of hidden abuse, coercion and control and that what was seen in safeguarding adults data was only the tip of the iceberg. This was why the work of the Engagement and Prevention subgroup was so important as this involved a focus on raising awareness in the community, including on how to report VAWG. Cllr Connor

- noted that VAWG was referred to on page 57 of the agenda pack but that it wasn't clear where this was being addressed in terms of the Board and subgroups so recommended that this be clarified in future reports. **(ACTION)**
- Cllr Brennan queried why VAWG and domestic abuse did not appear to be sufficiently prioritised and why statistics were not properly publicised, for example through police ward meetings. Dr Cooper clarified that Adult Safeguarding was primarily about people with care and support needs and so VAWG was an area that overlapped with the Board's responsibilities but was a broader agenda. In relation to prosecutions, Dr Cooper said that an ongoing challenge was that victims with care and support needs were not always seen as credible witnesses or there was not enough evidence to prosecute. That wasn't to say that the Police weren't trying hard to build these cases, but it was a very challenging area.
 - A member of the public asked a question about members of the community raising safeguarding issues with the Council but finding it difficult to receive a response. Beverley Tarka said that there were channels to report directly to safeguarding teams if there was a safeguarding concern relating to someone who was in receipt of care and support through the adult social care team and this would be prioritised. However, if this related to someone in the general population then this would not be something to be sent to the adult social care team. Asked by Cllr Connor about communications on these issues more generally, Will Maimaris said that there was an issue to consider on coordination and channels of communication when issues were raised around service provision or how a resident was being supported. Vicky Murphy said that she was happy to have a conversation after the meeting to understand the issues relating to the specific case referred to and taking this to the right team. **(ACTION)** In relation to the wider point about communications, she said that the methodology about locality working was strengthening the way that safeguarding worked to ensure that the team was in a position to respond quickly and in person.
 - Cllr O'Donovan asked if there were specific safeguarding contacts at Alexandra Palace and Tottenham Hotspur Football Club as they hosted events with large numbers of people. Dr Cooper said that she wasn't aware of any specific contact with Alexandra Palace, but that Tottenham Hotspur had given a good presentation to the Board some years ago about raising awareness around safeguarding which had led to some follow up work.
 - Noting the references to gambling harms and adult safeguarding in the report, Cllr O'Donovan queried whether the sponsorship of Tottenham Hotspur by gambling organisations sat well with their wider safeguarding policies. Dr Cooper responded that the Council's Public Health team, which worked specifically on gambling harms, was likely to be better placed to engage with Tottenham Hotspur on this type of issue as this did not fit with the Board's duties and responsibilities.
 - Cllr Iyngkaran observed that Haringey had one of the highest proportions of gambling premises in London and, while acknowledging that national policy/legislation was relevant to this, asked what more could be done locally.

Dr Cooper explained that the outcome of the Board's conversation on gambling was to raise awareness with partner agencies in the context of adult safeguarding, including in relation to financial abuse. Will Maimaris acknowledged that gambling was a significant public health issue and that the Council had a gambling harms programme that was supported by the Cabinet Member for Health, Social Care and Wellbeing. The Council was limited on what it could do on the activities of gambling organisations, but he was happy to share information about the Council's work in this area at a future meeting.

(ACTION)

- Cllr Iyngkaran referred to a case study in the report of physical abuse from a carer and queried why there were still difficulties in bringing this to prosecution despite the incident being captured by CCTV. While Dr Cooper was not able to elaborate further on the details of the specific case, she explained that there were a number of parallel processes alongside the safeguarding inquiry relating to cases such as this and that this related to the difficulties that the Police experienced in bringing prosecutions, as discussed earlier in the meeting. She emphasised that these case studies provided some insight into the sort of issues that practitioners deal with in relation to safeguarding adult issues.
- Referring to page 75 of the agenda pack, Cllr Connor noted that the number of safeguarding concerns had decreased by 38% in 2023/24 compared to the previous year, while the number of Section 42 enquiries had increased by 29% and the proportion of concerns leading to Section 42 enquiries had also increased. Dr Cooper commented that the data suggested that people were getting better at referring concerns through more appropriate pathways so this should not be seen as performance data but rather as an illustration about how something was changing. Vicky Murphy concurred with this and said that teams were getting better at managing concerns and partners had an improved understanding of what safeguarding was and the most appropriate way to manage concerns. Additionally, the safeguarding team had been brought back in-person 18 months previously following the pandemic and were better able to review initial concerns and ensure that a Section 42 process was followed.
- Referring to page 84 of the agenda pack, Cllr Connor noted that the NCL ICB was developing a Safeguarding Case Review Tracker and asked whether the Board had something similar. Dr Cooper explained that the ICB's tracker was to record roles and responsibilities across the local NHS organisations in relation to Safeguarding Adults Reviews which was welcome. The Board tracked the implementation of recommendations from Safeguarding Adults Reviews as previously described in relation to the work of the Implementation subgroup.
- In relation to the Board's priorities and objectives, under Section 8 of the report, Cllr Connor commented that, while she had understood the work of the subgroups and of ensuring that processes were in place, she hadn't understood as clearly from the report about the impact made for residents. Dr Cooper acknowledged that this was tricky because of the complexities relating to safeguarding and also because the role of the Board was to seek assurance that certain things were happening and that practice was being maintained at the right level. However, it was possible to assess impact and improvements in

practice through case file audits. Referral analysis was also relevant as, when referrals of concerns from members of the public increased for example, this could be an indication of greater awareness of safeguarding in the community. While the Board looked at various indicators of impact, it could be quite difficult to demonstrate directly. In addition, wider societal factors that impacted on safeguarding were beyond the control of the Board, for example the cost-of-living increases driving increases in financial abuse.

Cllr Connor then summarised the discussion and described the creation of the two new subgroups as a particularly significant development. She noted that the Panel would welcome further detail on progress with their work in the following year's report, including on the implementation of Safeguarding Adults Review recommendations and on how changes in practice were impacting on the lives of residents. With regards to the Practice & Improvement subgroup, it would be useful to understand the mechanisms to support practice improvement and safeguarding across the partnership. **(ACTION)**

22. WORK PROGRAMME UPDATE

Cllr Connor highlighted the scrutiny community consultation event, known as the 'Scrutiny Café' which was due to take place the following day. This would help to inform the issues for inclusion in the Panel's work programme for both Panel meetings and Scrutiny Review topics.

Scrutiny Officer, Dominic O'Brien, noted that the feedback from the Scrutiny Café would be provided in a report to the Overview & Scrutiny Committee on 14th October. He also informed the Panel that future Panel dates would need to be changed due to the Budget Scrutiny process being brought forward to November rather than December. This would mean that the next Panel meeting scheduled for 5th November would be cancelled and that a new Panel meeting on the budget would take place on 14th November. The next meeting date on 17th December would remain in place but would be used for regular agenda items rather than the budget.

Dominic O'Brien reported that the Panel had previously requested an agenda item on preparedness for a future pandemic and that, following liaison with the Director for Public Health, it seemed likely that February 2025 would be a suitable date for this item.

23. DATES OF FUTURE MEETINGS

- Thurs 14th November (6.30pm)
- Tues 17th December (6.30pm)
- Mon 10th February (6.30pm)

CHAIR: Councillor Pippa Connor

Signed by Chair

Date

MINUTES OF THE MEETING OF THE CLIMATE, COMMUNITY SAFETY AND ENVIRONMENT SCRUTINY PANEL HELD ON THURSDAY, 12TH SEPTEMBER, 2024, 7:00PM

PRESENT:

Councillors: Ibrahim Ali, Culverwell, Luke Cawley-Harrison and Lester Buxton (Chair)

ALSO ATTENDING:

Cllr Seema Chandwani- Cabinet member for Resident Services and Tackling Inequalities

Mr Ian Sygrave – Co-opted member of Committee

Beth Waltzer – Head of Waste Management

Mark Stevens – Assistant Director Direct Services

Eubert Malcolm - Assistant Director for Stronger and Safer Communities,

Ayshe Simsek – Democratic and Scrutiny Manager,

Serena Shani – Interim Principal Committee Co-ordinator

37. FILMING AT MEETINGS

The Chair referred Members present to agenda Item 1 as shown on the agenda in respect of filming at this meeting, and Members noted the information contained therein'.

38. APOLOGIES FOR ABSENCE

Cllr Adamou and Cllr Carroll

39. ITEMS OF URGENT BUSINESS

None.

40. DECLARATIONS OF INTEREST

None.

41. DEPUTATIONS/PETITIONS/PRESENTATIONS/QUESTIONS

The Democratic Services and Scrutiny Manager responded that no deputations had been received within the statutory timeframe.

42. MINUTES

The Chair and Committee AGREED the minutes from the last meeting.

43. CABINET MEMBER QUESTIONS - CABINET MEMBER FOR TACKLING INEQUALITY AND RESIDENTS SERVICES

The Chair introduced the session, highlighting that the Cabinet Member's remit was part of the Corporate Delivery Plan for quarter one, and concerned:

- Waste management and recycling.
- Fly tipping and waste enforcement.
- Highways
- Flooding
- Parking.

Waste management and recycling.

Waste management and recycling in the borough was discussed - the main points summarised below:

- A request was made for more information on the cost benefit analysis and collections of the at-home textiles recycling trial scheme. The Head of Waste Management responded that the statistics could be sent to the Committee. **ACTION.** She also emphasised that the textile recycling scheme was no longer a trial but part of the service.
- Questions were also raised around the new advertising campaign on waste in the borough and whether there had been any behaviour change since then. The Cabinet Member for Tackling Inequality and Resident Services indicated that it was too early to say but the adverts were part of an education package for the public around waste.
- Discussion then turned to the clear up operation after Finsbury Park events which councillors thought unsatisfactory. The Cabinet Member asserted that they had a good set up. Complaints were dealt with as part of the Local Area Management Plan. She also clarified that rubbish collection *within* the parks would fall under Cllr Arkell. Questions were then asked about whether collections could increase after a major event. The Cabinet Member reiterated that this was not under her portfolio, there were demarcations as to the responsibilities. However, the overall contract will be renewed for 2027, and the team will be looking at needs-based resourcing and more flexibility in the new contract.
- The issue of a lack of recycling facilities on streets was then raised. There was only one point of disposal for waste at Bruce Castle – and no recycling points. The Cabinet Member responded that bin park assets vary, however they are looking at standardising them across the borough to dual recycling bins. She stated that volunteers who do litter picks did not always understand the colour codes for bin liners making contamination a real issue especially in park bins.
- It was stated that the current waste management arrangements especially after major events such as football matches were unsatisfactory. Especially around parking areas. Residents' bins were being used for waste disposal - if waste was being disposed of at all. It was felt by councillors that the footprint for

cleaning was too small around major events. The Cabinet Member responded that the council did not receive funds from the Spurs club for the clean-up operation. She explained that they were currently in talks with Spurs about this.

- Dog – waste disposal units and their availability in residential areas were then discussed. It was brought to the Committee's attention that residents complain when dog waste gets put in their general bins. The Cabinet Member stated that the team were running a campaign to show dog owners how to dispose of waste correctly - however it was not possible to put dog waste disposal units on every street, or have it collected as often as was needed, as resources were tight.
- The Co-opted Member then mentioned the issue of the condition of the black bins on high roads and whether they were being audited and replaced when needed. The Cabinet Member responded that the re-purposed black high street bins had been more successful than anticipated. They were here to stay and will undergo a cleaning process.
- Questions were then raised about the technology that street teams possessed to report dumped items. The Cabinet Member stated that the street sweeping team often used their own phones to report dumped rubbish. She highlighted that occasionally the rubbish that is seen, is left in a safe place, and is waiting for enforcement to pick up. The team will be looking at this going forward and possibly at providing the technology to the street sweeping team for this purpose.
- The Co-opted Member then talked about numerous complaints from residents on the Haringey Ladder about speeding Veolia HGVs. The Cabinet Member stated that her team had conducted a site visit. Each Veolia HGV was fitted with a tracker. It had been outlined that they should not speed. She highlighted that there were ten separate waste companies in Haringey, and it may not have been Veolia, but another company who may be the culprit. She stated that her and her team would investigate the matter and report back to the Committee. **ACTION.**
- Collection rates and the timings of waste collections in Tottenham was raised. It was felt that Green Lanes was prioritised over Tottenham High Street. It was stated by the Head of Waste that the collection times of Tottenham High Road and Green Lanes were the same - however Green Lanes is one third of the size of Tottenham High Road. The Cabinet Member indicated the team could discuss a different way of doing things - including transport hubs. The Head of Waste agreed to look at this. **ACTION**
- It was asked whether street sweepers could be given weed pullers to quickly remove weeds on their routes. The Cabinet Member replied that weed removal was part of a seasonal contract with Veolia. More money would have to be spent if the council changed the spec of the street sweeper team at this stage. However, this could be modified in the redrawing of the contract between the council and Veolia in 2027. **ACTION.**

Waste enforcement

The topic of waste enforcement was then discussed. The main points summarised below.

- The Committee asked the team to email the locations of all the street black bins in the area. **ACTION.** Concerns were raised about the proper disposal of commercial waste. Although it was highlighted the council could not penalise businesses who do not manage waste properly – might relations with the

contractors be looked at to make up for this. The Cabinet Member responded that there were ten waste organisations who took care of commercial waste. The legal responsibility lay with the business owner. However, she admitted some businesses have no commercial waste contract – and used residential bins. The team had some powers to enforce. She emphasised that education was the first port of call however enforcement could be used. The idea of financial incentives or schemes such as ‘considerate constructor’ for businesses was raised for those who correctly disposed of waste and kept areas clean.

- A question was then put to the Cabinet Member about the responsibility for bins left on streets. The Cabinet Member replied that the owner of the bin is responsible however Veolia should return the bin to the proper place if the entrance is up to health and safety standards.

Fly tipping

Discussion then turned to fly tipping. It was raised that there was no follow up with residents who had reported fly tipping. The Cabinet Member admitted that although it would be good to get public confidence, she lacked the staff levels for the personal touch. She is looking at developing Community Waste Champions so that they could feed back into the community.

A question was then asked how success was being measured in particularly problematic locations as residents were not seeing patrols or officers. The Cabinet Member responded that there was hotspot data for the whole community -she added that half of all reports were submitted by Veolia. She highlighted that there was not just one reason that people fly tip- there are wider issues at stake. There may be reasons such as HMO, illegal dwellings, and planning issues.

Flooding and Highways

- Discussion then turned to the consultation for all remaining roads in Haringey to become 20 mph speed limit. The Committee was concerned that no appropriate signage or physical traffic calming measures had been installed. The Cabinet Member responded that local authorities had been given the means to reduce speed, but the bottom line was that they could not enforce it. It was down to the Police to issue fines. She stated that there were twelve roads that did not have the 20mph speed limit – some of which were problematic and required additional engineering. Her team relied on police for figures on collisions – and where there was a need for structural calming measures. It was mentioned that the speed measures do not have to be structural - where cars park, can force cars to slow down. It was brought to the officer’s attention that at the junction between Great Cambridge Road and White Hart Lane there had been multiple collisions and traffic light replacements. The Cabinet Member stated that she would investigate this with TFL. **ACTION**
- The Committee enquired whether there was a way residents could choose when gully cleaning happened - as the whole street would have parking suspension enforced - often with only 14- or 7-days’ notice. Also, whether there was any other way that the suspension of parking bays could be communicated in the form of a map or visual format of where it was possible to park. The Cabinet Member responded that most cleaning was done by clusters of roads however it would be investigated if this was causing an issue with parking. The Assistant Director Direct Services clarified that there were many instances

where suspension notices were ignored, meaning that gully cleansing could not proceed at specific locations, impacting on the scheduling planned by the contractor. For this reason, it was not practical to provide more than 7 days advanced notice. **ACTION.** The Assistant Director Direct Services would investigate how feasible it was to produce a map of which parking bays were to be suspended under the notice to help provide greater clarity. **ACTION.**

- A pay-as-you-go commercial waste scheme for businesses was suggested. The Cabinet Member explained that there was no national best practice scheme. In many cases businesses did not have an adequate waste licence. However, she stated that the pay as you go idea would be investigated further by her team. **ACTION**
- Discussion then turned to the lack of authority that councils had over speed cameras and imposing fines. Questions were asked by the panel as to whether the new government would be lobbied to make it a council and not a police issue. The Assistant Director Direct Services clarified that Wandsworth Council had begun to trial speed enforcement but this was stopped by Central Government as it was inconsistent with the approach taken nationally where the police enforce on behalf of safety camera partnerships.
- A report was requested by the Committee on the street lighting issue as it was still not resolved. **ACTION.** The Cabinet Member responded that she needed to know in advance about the level of detail that the Committee required. The Assistant Director Direct Services stated that there was an ongoing conflict between the central management system and the LED lamps. These conflicts were present in many local authorities. He also stated that at present there were only two people in the Street Lighting Team so this had proven challenging. The Assistant Director also stated that the issue had reduced significantly. He confirmed that contractors Marlborough and URBIS were working with the team to resolve the problem.

44. PARKING STRATEGY AND POLICIES - UPDATE

- The scale of part pavement parking issues in the borough were discussed. Questions were asked whether enforcement was prioritised according to urgency and the impact on those affected. The Cabinet Member replied that there had been eight statutory consultations with another two planned. She stated that there were 102 roads with problems and some very complex engineering issues. The team was taking a few complicated roads at a time, as these would take a longer time to resolve. She stated that she would resend the Committee the Cabinet paper – where the 102 roads are published and graded according to complexity. She also said that she would look at the criteria for urgency – as she thought it was a good idea to prioritise works by those affected such as school children. **ACTION.**
- The Co-opted member of the Committee then raised the issue of abolishing daily visitors permits. He stated he had a very well attended meeting with residents in the borough regarding this where several concerns were raised. He cited concerns that the strategy considered only circumstantial evidence as its basis. Moreover, the CPZ zones varied. The proposal would mean some very expensive stays for some of the borough. He cited that it would be £16 per day for a visitor to Northumberland Park. He was very concerned about the failure of the council to follow the prescribed consultation process. Residents were not

aware of any consultations. He pointed out that the failure of the council to co-design and produce changes with the public, made the short consultation period an issue, as any feedback given by residents would go unheard. The Cabinet Member responded that legally she could not answer most of these concerns as to do so could be construed as influencing the statutory consultation and the council could not show any predetermination of the decision. She emphasised that the Cabinet had not given the go ahead to abolish daily visitor permits or any of the other proposals made, only agreeing that such matters be consulted upon. She asked the Co-opted member of the Committee to urge residents to respond to the consultation once it had begun. She stated that the council would consider the objections if they were valid. She clarified that the consultation process being described by the co-opted member applied to consultation for CPZs, which was not prescribed by the law but an approach that Haringey Council had introduced. She also clarified that the statutory consultation would commence on the 16th of October and will last 21 days and will be advertised as per any other consultation. The Cabinet Member then asked the Committee to note that there is a cap on parking on council estates. Street parking was £3 per hour – and the council part-subsidises this, so the resident pays £1.25 per hour and £4 per day. She said that statutory consultation results would deem whether it was right for the borough or not.

- A concern was then raised about the ANPR vehicles and what these would deliver. There was unease about the timings of parking enforcement – it was felt it was done very early in the day - especially for events. The Assistant Director Direct Services answered that his team were looking at how they delivered parking enforcement and parking capacity for one off events at Ally Pally or Finsbury Park. ANPR vehicles would pick up data to help in the process and eventually synchronise with the enforcement system. The Cabinet Member also added that the parking enforcement team was in house and not third party. The ANPR vehicle would be able to scan for cars for valid permits. This would lead to efficiencies.
- It was then asked whether the team was taking consultations from the communities that held religious and community events. The Cabinet Member clarified that the Parking Strategy had been agreed by Cabinet in July, so they were only just taking this forward. She stated that the strategy would operate as a workplan, however the co-production had not started yet for the Religious and Community Events parking policy. The policy was still to be shaped and scoped.
- It was requested that the evidence that formed the basis of the proposal be detailed in the consultation, as well as any additional costs. Also, whether any other options were being considered. The Cabinet Member highlighted that, as this was a statutory consultation, it had to be noticeably clear – therefore this would be a one item proposal.
- It was stated that the Parking Strategy considered Blue Badge fraud however it was not clear about what was being done about allowing disabled parking in the borough and enforcement for those parking in disabled bays without a Blue Badge. The Cabinet Member stated that legally councils were not able to enforce by camera on yellow lines, however, could enforce by camera on red routes. She suggested that the best way to prevent this issue would be for disabled badge holders to turn their parking bays into dedicated bays, as this

comes with extra signage and a dedicated phone number for enforcement. The Cabinet Member then suggested that she circulate to the Committee information on how many of these types of violations had been recorded, and the number of checks that had been conducted. **ACTION.**

45. WORK PROGRAMME UPDATE

The Chair then notified members of the Scrutiny Café consultation on the 20th of September and encouraged attendance.

It was requested that street lighting be added to future agendas as an item for discussion. It was viewed that street lighting that did not work was a systematic problem. A question was put to the Committee on whether there should be a full Scrutiny Review of street lighting, as it had been a full year later since concerns were first raised and the function may be under resourced. It was questioned whether there needed to be a fundamental change or more evidence for budget holders to ask for more resource. The Democratic Services and Scrutiny Manager stated that a short report on the Committee's views could be given to Cabinet and a response asked for. She stated that periodic reports would occur regardless - however if it was more depth that the Committee required, a meeting should be set up as to how best they wanted their questions answered of the lighting situation. The Co-opted member raised that this would have to happen with some urgency as the clocks were going back next month. **ACTION**

The website was then raised as something that could be scrutinised in a review. As the website and communications came under the remit of the Overview and Scrutiny Committee (OSC), it was asked whether it was possible to ask the OSC to delegate this issue to them. The Democratic Services and Scrutiny Manager responded that this was possible to put forward under the OSC however consideration should be taken as to the length and timing of the review also the timings of the recommendations. The Chair then suggested that the Democratic Services and Scrutiny Manager would come back to the Committee with some options on how best to proceed with these requests. **ACTION.**

The Committee agreed that the cycling infrastructure was something that should be on the Committee's workplans. The relationship between ASB, ASB enforcement and Housing and funding was also discussed – and was agreed to be added to the workplan.

The Committee then agreed to move the dates of the Budget scrutiny meeting to 14th November to allow for better timings for responses and an online briefing session and training to be conducted. The next meeting on Community Safety would then be moved to December. **ACTION**

46. NEW ITEMS OF URGENT BUSINESS

None.

47. DATES OF FUTURE MEETINGS

14th November 2024
17th December 2024

CHAIR: Councillor Lester Buxton

Signed by Chair

Date

MINUTES OF THE MEETING Children and Young People's Scrutiny Panel HELD ON Monday, 9th September, 2024, 7.00 pm

PRESENT:

**Councillors: Makbule Gunes (Chair), Anna Abela, Gina Adamou,
Marsha Isilar-Gosling, Mark Grosskopf, Anna Lawton, George Dunstall**

ALSO ATTENDING: Amanda Bernard

68. FILMING AT MEETINGS

The Chair referred Members present to agenda Item 1 as shown on the agenda in respect of filming at this meeting, and Members noted the information contained therein'.

69. APOLOGIES FOR ABSENCE

There were no apologies for absence.

70. ITEMS OF URGENT BUSINESS

None.

71. MINUTES

RESOLVED

That the minutes of the meeting on Monday 29th July were agreed as a correct record.

72. DECLARATIONS OF INTEREST

There were no declarations of interest

73. DEPUTATIONS/PETITIONS/PRESENTATIONS/QUESTIONS

None.

74. CABINET MEMBER QUESTIONS WITH THE CABINET MEMBER FOR CHILDREN, SCHOOLS AND FAMILIES

The panel received a short verbal update from Cllr Zena Brabazon, the Cabinet Member for Children, Schools and Families on recent developments within her

portfolio. This was followed by a question and answer session with the Cabinet Member. The key developments within her portfolio were summarised as:

- The Cabinet Member advised that in relation to school exam results:
 - A-Level results were at the national average, with good outcomes for young people. This extended to both A-Levels and more vocational courses like BTECs.
 - GCSE results were also at the national average, again good outcomes were achieved.
 - Primary school SATs were at the national average. Early years provision and phonics scores were above the national average.
- The Cabinet Member advised that Haringey had featured in a Sky news article in relation to the alternative provision it provided for children excluded from school for behavioural issues. Following this clip, the Council had been contacted by a number of authorities wanting to know how Haringey had achieved this. It was noted that the success of this scheme was down to the success of the HLP, the leadership of the unit, and the decision to insource the service providing an opportunity to do things differently.
- It was noted that two more schools had achieved an outstanding Ofsted rating; St Aidan's and Bounds Green. 98% of Haringey schools were rated either 'good' or 'outstanding'.

The following arose as part of the Q&A part of this agenda item:

- a. The Panel sought clarification about whether organisations such as fire cadets reported their additional qualifications through to the Council. In response, officers advised that there was no formal reporting mechanism for third sector organisations to report this to the Council. Any arrangements that were put in place would be bespoke and were outside of the local authority statutory framework for things like GCSE results.
- b. The Panel sought clarification about the extent to which the Haringey Learning Partnership (HLP) model differed from the model used by other boroughs. In response, the Cabinet Member advised that the model in Haringey was very different and that it was a high quality, inclusive educational based provision that emphasised learning, rather than disciplining children. The Director added that she had not done any benchmarking to know whether the model had been replicated elsewhere, but stressed that the model was right for Haringey. The Director emphasised the fact that when she started in 2017, no one wanted to send their child to the Octagon and no educational professional wanted to send a pupil there either. The DCS set out that the service put in place a vision for a pupil referral unit that was best in class and one that supported every pupil. It was added that they were very fortunate to have such an experienced head teacher running the unit.
- c. The Panel questioned whether there was exam data on outcomes for home schooled children and looked after children. In response, officers advised that they didn't have detailed information on this yet but that in relation to home schooled children, the Council had been successful in finding them somewhere to sit their exams (the HLP). In relation to looked after children, they only had KS2 and phonics information, the rest would not be validated until later in the year. Officers stressed that sometimes these cohorts could be small numbers and that benchmarking data was not always useful given small sample sizes.

- d. The Cabinet Member offered to bring a report on the virtual school to a future meeting, if the Panel wanted.
- e. The Panel sought clarification about what support there was in place for children who did not get the exam results they had hoped for. In response, officers advised that the local authority used to have a statutory duty to provide information advice and guidance on results day, but that the education providers did this now. Officers provided assurances that each school had someone on site during results day to assist pupils who didn't get into their first choice higher education provider.
- f. The Chair questioned the take-up levels in relation to early years provision and whether there was an estimate of the amount of additional resources required to meet the extra need. In response, the Cabinet Member outlined that provision had been expanded so that two-year olds received 15 hours free provision from April 2014, rising to 30 hours in April 2025 and that from September 2024, infants under nine-months also received 15 hours free provision. As a result, it was explained that take-up had increased in the borough and that there had been a concerted effort to reach out to harder-to-reach groups to advertise the existence of this provision. Officers agreed to provide a written response on the take up levels. **(Action: Jane Edwards).**
- g. The Cabinet Member advised that the authority had received around an extra £10m in the early years grant as part of the DSG provided by the Department for Education. Funding for Early years had to remain within the budget for early years which was around £31m. This funded the entire early year provision, including staffing costs. It was noted that like all educational funding, it was based on 'bums on seats' and for that reason it was important that take-up levels were maximised.
- h. The Chair sought assurances about what was being done to tackle child poverty, in response the Cabinet Member advised that the government had expanded the Household Support Grant for another 6 months, the primary output of this was to provide free school meals during the holidays. The provision of free school meals in primary settings had been secured for another 12 months, this was a provision for all children to have one free school meal a day. The Cabinet Member added that it was incumbent upon the local authority to ensure that everyone who was eligible for free school meals claimed them as this drew down additional funding through the Pupil Premium. In relation to a follow-up question, the Cabinet Member advised that schools routinely provided food banks, clothing banks, toy banks and other services of this type.
- i. The Panel sought assurances about what the Council was doing to reach hard to reach groups around free school meal take-ups or parents from communities who may have an aversion to taking up the free school meals for cultural reasons. In response, the Cabinet Member commented that she wasn't sure that reason some people didn't take up their entitlement was necessarily down to cultural issues, but that the Council had been active in getting comms messages in different languages and had also centralised the process of communicating with parents when they applied to schools.
- j. In response to a question, the Cabinet Member advised that the government expanded entitlement and that free school meals were available to families with no recourse to public funds.
- k. The Chair sought assurances about how the Council maintained accountability in schools. In response, the Cabinet Member acknowledged that there were a

number of different types of schools in the borough and that each had a different set of rules. In relation to maintained schools, these were self-governing and ultimately accountable to a board of governors, however the authority had a range of powers it could use to intervene if the school was failing. The authority did not have the same powers in relation to academies, which were accountable to the regional academy schools commissioner and the Secretary of State. Similarly, church schools and catholic schools had their own accountability structures.

RESOLVED

That the portfolio update and the responses to the questions put to the Cabinet Member were noted.

75. HARINGEY LOCAL AREA SEND CQC/OFSTED INSPECTION OUTCOME

The Panel received a report which outlined the progress made in delivering the Haringey SEND and Alternative Provision Local Plan during the period April-July 2024. The Panel received an update on the outcome of the CQC/Ofsted SEND inspection at its last meeting. This report was a further update to the Panel, and provided an opportunity to ask questions. It was noted that Haringey Ofsted/CQC SEND inspection took place in January 2024 and resulted in Haringey achieving the highest grade for SEND service. The report was introduced by Mary Jarrett, Head of Integrated SEND as set out in the agenda pack at pages 7-32. The Director of Children's Services was also present for this item, along with the Cabinet Member for Children, Schools and Families. The following arose during the discussion of this item:

- a. The Panel sought clarification about the liquid logic system and what the costs were of procuring it. In response officers advised that Liquid Logic was a recording system, which provided a more modern way of recording cases and was an upgrade from the previous Mosaic system. The system was used by both Children and Adults. Officers advised that the cost would be set out in the Cabinet report. Philip agreed to circulate the Cabinet report to the Panel. **(Action: Philip).**
- b. The Panel asked how children with speech and language needs were identified and where they get referred to. In response, officers advised that speech and language needs tended to get picked up either through early years settings, through the two-year health visitor check or parents would refer their child themselves. The speech and language service screened any referrals and offered pathways of support to that child. The service also offered outreach speech and language therapy at family hubs.
- c. A co-opted member of the panel welcomed the progress that had been made around SEND provision over the last two years and advised that she had previously spoken to the Panel about her concerns in this area. It was commented that whilst there had been improvements in a number of areas, some parents may feel that their experience was not reflected in the outcome of the inspection report. It was commented that the key factor in achieving this improvement was the concerted effort made to co-production and parent/family involvement. The co-opted member praised the role of SEND stakeholder groups and the Haringey Education Partnership in helping to achieve an improvement.

- d. In response to a question, officers advised that under priority 5 of the SEND strategy, there was a supported internship programme. Following on from the safety Valve programme, it was hoped that the number of internships could be raised to 97. It was acknowledged that there was a lot of work to do get there and that a key facet of the offer had to be that there was a job available at the end of it.
- e. In response to a question about children who suffered from emotionally based school avoidance, officers responded that there was a conference held in June on this topic and it was acknowledged that the Council's offer for supported internships had to be different for those children.

RESOLVED

That the report was noted.

76. UPDATE ON THE KEY ISSUES RELATING TO HOUSING AND CHILDREN

Clerk's note – 20:24: Cllr Adamou let the meeting at this point

The Panel received a report that set out the overarching picture of Housing Demand and Homelessness in Haringey, as well as providing an overview of the key issues affecting children and families in temporary accommodation and social housing. The report was introduced by Sara Sutton, AD Partnerships and Communities and Darren Fairclough, Head of Lettings and Rehousing as set out in the agenda pack at pages 33-66. Cllr Brabazon was also present for this agenda item. The following arose during the discussion of this report:

- a. The Panel sought assurances around bespoke adaptations for families with SEND and commented that they had seen a recent example and were very impressed. It was commented that there needed to be more of these. In response, officers acknowledged that the adaptations were transformational and assurances were provided that there was a pipeline in place.
- b. In response to a question about how to rehouse families in an emergency, such as a fire, officers advised that there were emerging planning processes in place along with an out-of-hours rota of staff who would be responsible for responding in an emergency situation.
- c. In relation to specialist adaptations in private rented sector accommodation, officers advised that funding was available through the Disability Support Grant in the first instance, however landlords may not wish to have adaptations carried out in their property. Depending on the unsuitability of the accommodation, it may be necessary to find alternative accommodation and the Council may have a homelessness duty to that person and need to prioritise them on the housing register.
- d. In response to a question, officers advised that there was no statutory limit to the amount of time that somebody could be placed in Temporary Accommodation. The only limits were around being placed in bed and breakfast type accommodation, which was six weeks.
- e. The Panel sought assurances around the prioritisation process for families with children with SEND and keeping them in the borough. In response, officers advised that under Priority four there was specific criteria for SEND children and a placement being detrimental to their wellbeing, however the paucity of

- large family homes meant that some families were sent out of borough. There was a transfer list which identified families living in unsuitable accommodation, however this had around 300 families on it.
- f. The Chair queried how the process of finding families with a disability suitable housing could be made quicker. In response, officers advised that ultimately there was no easy answer due to the fact that demand far outstripped supply. In relation to new-build accommodation, it was noted that things like the Neighbourhood Moves scheme offered a degree of flexibility for priority need.
 - g. In response to a number of questions around nightly paid and bed & breakfast accommodation, officers clarified that the two were slightly different. The nightly paid accommodation was self-contained units, whilst B&Bs were more emergency provision and done for shorter periods. Officers advised that they did block book accommodation in advance and that Travelodges were used as a last resort. An example was given where someone may require short term accommodation as a stop gap whilst they wait for an AST in the private sector. Officers advised that food payments were provided to those staying in a Travelodge.
 - h. Officers advised that a range of mitigations were in place to try and reduce the amount of short-term accommodation but that it was hard to say what the future direction of travel might be given there was an 8% increase in demand expected this year and up to 15% next year. It was commented that future legislative changes such as a ban on no-fault evictions would conceivably have a positive impact on this.
 - i. The Panel queried the membership of the Housing sub-group and the extent to which parents and families were represented on there, particularly in terms of families with children who had SEND. In response, officers advised that this was an officer group with representation from key external partners when required. It was emphasised that it was not a policy development group, and that it reported into the Safeguarding Children's Board and Safeguarding Adults Board. The co-opted member of the Panel agreed to pick up this point with officers outside of the meeting.

RESOLVED

That the report was noted.

77. WORK PROGRAMME UPDATE

The Panel noted a verbal update on the process and timescales for developing the work programme. The Panel noted that outcomes from the Scrutiny Café on 20th September would feed into the work programme development process.

78. NEW ITEMS OF URGENT BUSINESS

N/A

79. DATES OF FUTURE MEETINGS

- 19th November 2024
- 13th January 2025

- 13th February 2025

CHAIR: Councillor Makbule Gunes

Signed by Chair

Date

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MINUTES OF THE MEETING Housing, Planning and Development Scrutiny Panel HELD ON Thursday, 26th September, 2024, 6.35 pm

PRESENT:

Councillors: Alexandra Worrell (Chair), Tammy Hymas, Dawn Barnes, John Bevan and Isodoris Diakides

ALSO ATTENDING:

182. FILMING AT MEETINGS

The Chair referred Members present to agenda Item 1 as shown on the agenda in respect of filming at this meeting, and Members noted the information contained therein'.

183. APOLOGIES FOR ABSENCE

Apologies for absence were received from Cllr Moyeed. Cllr Williams also gave apologies.

Cllr Diakides have apologies for lateness.

Officers advised that Cllr Gordon was unwell.

184. URGENT BUSINESS

There was no items of urgent business.

185. DECLARATIONS OF INTEREST

There were no declarations of interest.

186. DEPUTATIONS/PETITIONS/PRESENTATIONS/QUESTIONS

None.

187. MINUTES

The Panel requested an update on the outstanding action regarding Brewery Lane. Philip to chase **(Action)**.

RESOLVED

That the minutes of the meeting on 30th July were accepted as a correct record of the meeting.

188. HOUSING STRATEGY AND POLICIES PROGRAMME

The Panel received a report which set out the upcoming housing strategy and policy programme as an overview of the key policy and strategy documents being developed across Housing. The report was introduced by Hannah Adler, Head of Housing Strategy and Policy as set out in pages 17 to 24 of the agenda pack. The Assistant Director for Housing, Robbie Erbmman was also present for this item, along with Darren Fairclough, Head of Rehousing. The following arose during the discussion of this report:

- a. The Panel queried the extent to which the TA Discharge of Duty policy would take into account the suitability of that offer, particularly in the private rented sector, given the implications of someone making themselves intentionally homeless if they refused that offer. In response, officers acknowledged that the policy would set out what a suitable offer would look like when discharging someone into private rented accommodation. Officers also set out that there was statutory guidance around suitability of the property and also an appeals process.
- b. A member of the Panel raised concerns about rough sleepers around Tottenham Hale and the impression this have of the borough given that it was the main gateway into Tottenham. In response, officers advised that there was an updated rough sleeping strategy agreed last year. Officers agreed to get an update from the Rough Sleeping team on what action was being taken around the prevalence of rough sleepers and tents in Tottenham Hale and whether there was an officer in regular engagement with those individuals. **(Action: Philip).**
- c. The Panel sought assurances about the types of incentives being offered to people who held secure tenancies, to downsize their properties. It was suggested that the Council needed to offer people a personal mentor to navigate the process and provide tailored support. In response, officers advised that they were looking at the Rightsizing policy and that this would contain a range of incentives, that were broader than just offering them money. Officers advised that they were currently undertaking engagement work with some residents around this. As a follow-up the Panel suggested that the current incentives had been in place for some time and were clearly not incentive enough people to move homes. Officers acknowledged that the incentives were out of date and that there was a need to get a policy in place that set out what the revised offer was. This was being progressed by the team.
- d. The Panel questioned when the last time that the housing register was reviewed. It was suggested that the Council should write to everyone on the register to find about their circumstances and ascertain if they still needed to be on the register. In response, officers advised that it had been a while since the last time that this task had been undertaken, largely due to capacity. It was suggested that the best time to do this would be in conjunction with the development of a new allocations policy. The Panel commented that they would like to make a formal recommendation to Cabinet, that when the review of the Housing Register was carried out that this should not be done as a solely

- online engagement exercise and that conducting face-to-face sessions in libraries should also be part of the process. **(Action).**
- e. In response to a question, officers advised that they had been looking at what rightsizing incentives other boroughs had been offering to tenants.
 - f. The Panel sought assurances about the extent to which the condition of houses being offered to those who wished to rightsized was considered, officers replied that anyone under-occupying was automatically put into Band-A and that should theoretically give them more choice, but it was acknowledged that with the housing shortage it wouldn't necessarily work out that way. Officers acknowledged the need to take account of the state of the property being offered and having someone to support them through the process.
 - g. The Panel sought assurances about split tenancies, for example when a family had adult children. Officers advised that this was something that was being looked at from a policy perspective.
 - h. The Panel questioned the extent to which the Housing building target (1592) would be affected by NPPF changes announced by the new government. In response, officers advised that there were no immediate changes to the housing target as the new announcement related to a consultation on changing the National Planning Policy Framework. Any changes to housing targets would have to be reflected in a revised London Plan.
 - i. In relation to a question about the expectation that the current target would be met, officers advised that the number of completions in recent years was: 2021/22 – 1503; 2022/23 – 911; 2024/25 – 1189. It was expected that the number of completions in the current year would be supplemented by 500 new council homes. Officers acknowledged that without changes to the regulatory environment, such as grey build sites, meeting an increased housing target would be challenging.
 - j. In response to a question, officers gave assurances that the Planning Service was performing well and that this wasn't the cause of a bottleneck. The major factor was around market factors and problems with the economy more generally.
 - k. The Panel queried whether the authority was looking at introducing special design codes to supplement the local plan. In response, officers advised that that there was one in place in South Tottenham relating to upward housing extensions, but that there was no immediate plans to introduce other SDCs. The service's focus was on updating the Local Plan.
- *Clerk's note - 19:00 hrs – Cllr Diakides joined the meeting at this point**
- l. The Panel queried what support was offered to people who wanted to move out-of-borough. In response, officers advised that this was something that was done in the borough through offering incentives. It was suggested that the key to success was having a flexible offer and being able to support the tenant through the different stages of the process. It was acknowledged that more could be done to promote this offer and the incentives. It was commented that there was a degree of overlap between these schemes and mutual exchanges but in general they were separate. In response to a follow-up, officers advised that there was a dedicated under-occupation officer who would assist with right-sizing moves. More general exchange queries would be supported by the relevant tenancy officer.

- m. The Chair queried the new allocations policy and asked for an outline of what some of the key trade-offs were likely to be. In response officers put forward the following areas:
- Meeting the housing needs of residents versus the high costs of housing some people.
 - Supporting existing social tenants versus those who are not existing social tenants who also need housing.
 - Supporting residents who have been on the housing register for a long time versus those with more pressing needs.
 - Immediate needs versus long-term needs
- n. Officers advised that there had been an exercise with dedicated focus groups with individuals on the housing register. Officers emphasised that the policy was still in draft stage at present. The Panel agreed to have an item on the Allocations policy at a future meeting, once there was a draft policy to scrutinise. **(Action: Philip).**
- o. In response to a follow-up, officers set out that households in Temporary Accommodation and households in severe overcrowding would both be Band-B and their allocation would be determined by length of time of the housing register. Officers commented that there was also a discussion to be had around how to band families who are overcrowded in the private sector. Ultimately, the underlying problem was that there was not enough housing in the borough.
- p. The Panel questioned what the state of the Homelessness Service after it was brought back in-house. In response, officers advised that the service was only transferred over to the ALMO in 2015 and that prior to that Haringey was one of the leading London boroughs in this area. There were no particular issues with the Homelessness service when it was brought back in-house.
- q. The Panel related a couple of specific cases where an 8 person family was being housed in a 2 bedroom property and that in both cases these families were below Band-A. In response, officers acknowledged that this was an illustrative example of how big the problem was in Haringey. Cases of severe overcrowding, which was defined as being overcrowded by 2 or more bedrooms, were currently allocated as being Band-B. In addition to building more homes, the Council was also seeking to acquire more properties through the Haringey Community Benefit society in order to increase the housing supply.
- r. Officers set out that the average wait time for a Band-B family in 2022/23 was 10 years and 5 months and that this had increased in 2023/24 to 10 years and 10 months.
- s. In response to a questions around voids, officers set out that the HRA Business Plan set out an expectation that the expected void rate would be 1% or around 150 per year. It was noted that last year there was a higher level of voids than the service would have liked and so they increased it to 2%. Officers set out that they were expecting 200 new voids to come through the Neighbourhood Moves scheme in addition to the churn from general needs housing stock.
- t. The Panel enquired about the industrial action being taken by repairs staff and the extent to which there was a resolution on the horizon. In response, officers advised that the Council had made an offer to members of its Red Book scheme, but that offer had not been accepted. Internal discussions were ongoing but there was no progress to date. Officers emphasised the

- organisation's position as needing to be fair to all employees. In relation to a follow-up question, officers advised that ACAS had some limited involvement in the dispute to date. Officers also set out that there was no risk to the Council's GLA good work accreditation from the ongoing industrial dispute.
- u. Cllr Bevan commented that he would like to see all those on the housing register be written to, at the same time as the allocations policy was updated.
 - v. A Member of the Panel raised concerns about recent cases involving residents having their TA Travelodge bookings cancelled at no notice and being turned out on to the street. It was suggested that there was an issue with the Council maxing its credit facilities as well as problems with admin problems in processing these payments. In response, officers advised that use of Travelodges was very much a last resort due to their unsuitability for long-term stays. There were currently around a dozen households in Travelodges. Officers agreed to look into the specific case outside of the meeting if the Member sent them the details. It was agreed to get a written response from the AD for Housing Demand on the possible wider admin/credit issues. **(Action: Cllr Bevan).**
 - w. The Panel queried the extent to which the Council had discretion when it came to intermediate housing. In response, officers advised that the Council was in the process of drafting an intermediate housing policy, which set out maximum rent thresholds per household based funding levels. The levels were £60k for intermediate rent and £90k for shared ownership. Officers advised that planning policy on intermediate housing was set at the national and London level, through the NPPF and the London Plan. It was noted that both of these documents were due to be updated going forward and so there was an opportunity to influence planning policy in this area.
 - x. The Panel sought assurances that everything was being done to reduce the pressures on the housing register and that consideration was being given to how to improve the incentives to people to right-size. In response, officers advised that everything was being done that could be and that officers recognised the importance of increasing housing supply in the borough. The AD for Housing advised that his team were looking to double the number of acquisitions and were also exploring temporary modular housing units.

RESOLVED

That the report was noted.

189. HRA CAPITAL GOVERNANCE

The Panel received a presentation which provided an update around the governance and monitoring of the HRA capital budget and projects. The presentation was introduced by Christian Carlisle, Interim Assistant Director of Asset Management, as set out in the agenda pack at pages 25-32. The AD for Housing was also present for this agenda item. The following arose as part of the discussion of this item:

- a. The Panel sought more detail about how decisions were made about which capital projects to continue. In response, officers advised that in relation to refurbishment of existing properties, this was set through the Asset Management strategy, which set out how the Council plans and prioritises its investment based on the information it had available. It was commented that

- stock data was looked at to help identify and plan where investments would be made, based on agreed set of priorities. Officers advised that the highest priority was given to Health and Safety works and those needed to meet regulatory requirements. In relation to new builds, the AD for Housing advised that the main financial metric was positive net present value. This looked at the cash flow value received from the housing, discounted by the borrowing costs used to build it. Other considerations were whether the scheme was net cash flow positive in the first year and value for money considerations based on a threshold for price per metres squared.
- b. The Panel sought further assurance about how the Council was able to balance financial limitations with the political decisions taken to build new Council homes and invest in its existing stock. In response, officers advised that there was framework in place, within which decisions were taken. Officers set out that schemes within the HDP were based on the metrics discussed above, notably net present value (NPV). Officers advised that the Housing Delivery Plan was important to the overall viability of the HRA, as it allowed the Council to grow its income. Similarly, money spent on investing in current stock reduced repair costs. Officers advised that they knew they had to build at pace and scale, and that a lot of time was spent looking at what pace the authority could afford to viably build at. Officers commented that the service had recently completed a stock condition survey, which showed a need for £1.2 billion investment, against an allocation of around £600m in funding. It was crucial, therefore, that the Council was able to prioritise how it spent this money. Officers gave firm assurances that they would always prioritise making sure that buildings were safe.
 - c. The Panel sought assurances around progress with implementing a procurement framework. In response, officers advised that there had been some delays due to the fact that Council had decide to use the new London LCP framework instead. Contractors had been notified and the Council was due to go out to procurement in October on that basis.
 - d. The Panel expressed a degree of scepticism with the £1.2B stock condition survey findings, suggesting that this seemed to be very high based on the average cost spread across the number of social housing units the Council owned. In response, officers advised that the costs for refurbishing whole blocks was expensive and that external works such as new roofs and lift replacements were more expensive that upgrading new bathrooms/kitchens, for example. The Panel emphasised the need to have an accurate figure for this as it would be used to determine refurbishment costs over a 20-30year period. Officers gave an example that the average block refurbishment costs were about £10-13M. Officers to provide a written update on how the figure of £1.2B was arrived at. **(Action: Christian Carlisle).**
 - e. The Chair requested that the budget scrutiny papers provided a detailed breakdown of the capital projects and a level of detail about which schemes were being reduced or re-profiled.
 - f. The Panel sought clarification as to whether any consideration had been given to setting up an in-house company to undertake planned maintenance. In relation to planned investment works, officers advised that due to the specialist nature of the works and the range of trades needed without a steady stream of work for them to do, it was not a viable option. Officers advised that in relation

- to new build properties, the contractor margins were around 3-5% and that would mean that the Council would be taking on a lot of risk.
- g. Officers advised Members that they did promote the use of local supply chains in the borough in order to support local businesses and local apprenticeships.
 - h. In response to a question about social value being part of the procurement process, officers advised that it was done on the basis of 60% quality and 40% price. Of that 60%, 10% of the score was on its social value.

RESOLVED

That the presentation was noted.

190. PLACEMAKING PROGRAMMES AND FUNDING

The Panel received a report which provided an update on existing and planned placemaking programmes and, and details on place making funding streams. The report was introduced by Anna Blandford AD for Regeneration and Economic Development and as set out in the agenda pack at pages 33-46. The Panel also received a presentation which was included in the tabled papers additional agenda pack. The following arose during the discussion of this report:

- a. The Panel sought assurances about building good relations with the community in Tottenham, particularly around Seven Sisters Market. In response, officers emphasised the Shaping Tottenham strategy, which had been developed in conjunction with the local community. There had also been a number of stakeholder panels set up for Tottenham Hale. The Council had recently completed the refurbishment of the Welbourne Centre and Down Lane Park which, it was hoped, had built a degree of trust that the Council was acting in the interests of local residents. In relation to Seven Sisters Market, it was acknowledged that there had been a lot of delays and that this had been frustrating to the market stall holders. The Council had been working with Places for London and hardship payments had been made to the stall holders. A new contractor for the site had been appointed and it was hoped it would reopen next year.
- b. The Panel commented on their frustrations with delays to the reopening of Seven Sisters Market and the fact that it was located at a key gateway to London. In response, officers acknowledged the Panel's frustrations with delays in opening a temporary market. It was commented that the Council had been active in lobbying TfL, but that the project had been impacted by TfL's difficult financial position.
- c. The Panel sought assurances around Bruce Grove railway arches and concerns that the company that bought the site had applied to the Council for funding to refurbish them. In response, officers advised that they looked into the possibility of getting heritage funding for the site but that there was not enough funding available to help with the project. Officers set out that the company that bought the site would have to undertake the project without financial support from the Council.
- d. The Panel raised concerns about recent reports in the media that Lendlease had walked away from the High Road West programme and the ongoing delays

and costs involved in the scheme to date, particularly from flats being boarded up and the Council receiving no rent. In response, officers advised that Lendlease had publicly announced their intention to move out of Europe. It was stated that Lendlease was still the Council's development partner for High Road West and they were still under contract with the Council. Officers advised that they were unable to say much more about it at this stage. Officers advised that they were in discussion with other services within the council to see if some of the empty properties could be used to provide Temporary Accommodation.

- e. The Panel enquired whether it was anticipated that Lendlease would have to sell its UK arm wholesale or whether it might be done piecemeal. In response, officers reiterated that there was not much they could say, but that Lendlease had reaffirmed their commitment to the project during calls with the Council. Officers suggested that in the eventuality that the scheme did not proceed as planned there were a range of options available.
- f. The Panel emphasised the need for seating and useable public realm infrastructure in designing town centres and that hostile architecture should be avoided where possible. In response, officers acknowledged this point and commented that public realm works should be friendly and accessible to all.

RESOLVED

That the update was noted.

191. RESPONSE TO OMBUDSMAN COMPLAINT REFERENCE 23 016 137 (HARINGEY REFERENCE LBH/14192823) IN RELATION TO PLANNING APPLICATION HGY/2022/4537

The Panel received a report which fed back to the Panel on a response to an Ombudsman Complaint (Haringey Reference LBH/14192823) in relation to the determination of planning application HGY/2022/4537 in Crouch End Ward. One of the Ombudsman's recommendations in relation to the case was to "report the findings of this review to its relevant oversight and scrutiny committee". The report was introduced by Robbie McNaugher, Head of Development Management and Planning Enforcement, as set out in the agenda pack at pages 47-60. Rob Krzyszowski, Assistant Director, Planning, Building Standards & Sustainability was also present for this agenda item. The following arose in discussion of this item:

- a. The Panel sought assurances about the remedies that had been put in place following this case and the extent to which regular meetings were held in the team. The Panel also asked whether workload was an issue and did the team perhaps need to slow down in order to prevent errors. In response, officers advised that training sessions had been set up with staff following the case and that a team of barristers had been in to provide that training. In addition, regular meetings were held within the team and developments in case law were discussed at these meetings. In relation to speed, officers advised that the service handled around 3k applications in a year and that this was the only one

where an objection was missed completely. It was suggested that this was a very rare occurrence.

- b. In response to a question, officers advised that the original permission had expired, but that a resubmitted application had been approved and that there was a live permission in place for these works, but that they had not been undertaken as yet.
- c. In response to a question, officers advised that if an error had been made the usual practice would be to report that to the relevant team manager and that there were a number of processes in place to monitor and check the work of the team.
- d. Officers advised that there was a peer review undertaken in October 2023 and that the outcome of that was reported to Cabinet in March. The team were working through the action plan that arose from the review and this would be reported to Strategic Planning Committee. Officers also advised that there was also an internal audit of Planning underway.

RESOLVED

That the Scrutiny Panel noted the report.

192. NEW ITEMS OF URGENT BUSINESS

N/A

193. DATES OF FUTURE MEETINGS

- 5th November
- 21st November (Budget)
- 6th March

CHAIR: Councillor Alexandra Worrell

Signed by Chair

Date

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**MINUTES OF THE MEETING Housing, Planning and
Development Scrutiny Panel HELD ON Tuesday, 5th November,
2024, 6.43 pm**

PRESENT:

**Councillors: Alexandra Worrell (Chair), Tammy Hymas, Luke Cawley
Harrison John Bevan and Isidoros Diakides**

194. FILMING AT MEETINGS

The Chair referred Members present to agenda Item 1 as shown on the agenda in respect of filming at this meeting, and Members noted the information contained therein’.

195. APOLOGIES FOR ABSENCE

Apologies for absence were received from Cllr Moyeed and Cllr Barnes.

Cllr Cawley Harrison was in attendance as a substitute for Cllr Barnes.

196. URGENT BUSINESS

There were no items of urgent business.

197. DECLARATIONS OF INTEREST

There were no declarations of interest.

198. DEPUTATIONS/PETITIONS/PRESENTATIONS/QUESTIONS

None.

199. MINUTES

In response to a point raised in the minutes of the last meeting, the Cabinet Member advised that work around the LCP Framework was progressing, and that all of the pre-tender engagement had been completed. There were two in-person events lined up for potential bidders to attend. The next stage of the process was expected to start in 2025. It was acknowledged that it was a long process.

RESOLVED

That the minutes of the previous meeting on 26th September were agreed as a correct record.

200. HOUSING ASSOCIATIONS

The Panel invited a number of representatives of Housing Associations that operated in Haringey to attend the meeting and provide an update around some key resident satisfaction metrics, including things like repairs performance and work to tackle damp and mould. The submissions were published as part of the agenda pack and Members took these as read, in order to focus on putting questions to the registered providers. Hannah Adler, Head of Housing Strategy and Policy introduced a report which provided some background to Housing Associations and the relationship between housing associations and the Council, as set out in the agenda pack at pages 17-20. Talia Knoble-Gershon, Housing Partnerships Officer was also present for this item, along with Cllr Sarah Williams Cabinet Member for Housing & Planning and Deputy Leader of the Council.

The following housing association representatives were present at the meeting:

- Hornsey Housing Trust (HHT)– Euan Barr (Chief Executive)
- Metropolitan Thames Valley Housing (MTVH) - Surinder Bains (Head of Housing -North London/Central) & Maxine Gordon (Director of Housing)
- L&Q – Angela James (Head of Housing)
- Peabody – Tracey Packer (Managing Director NE London) & Vatel Ntankeu Mbami (AD Customer Services)
- Clarion – Felicity Dunmall (Head of Housing North London)

The following was noted in discussion of this agenda item:

- a. The Panel put forward a suggestion that ward councillors should be invited to attend walkabouts of estates in their wards when these were undertaken but housing association staff. In response, the Cabinet Member commented that this seemed like a good idea and that these had happened in the past but tended to differ from provider to provider.
- b. The Panel commented that there seemed to be very little interaction between the registered housing providers and ward councillors, other than when Members were following up on casework. The Panel questioned how the Cabinet Member thought Councillors could be better utilised by housing associations. In response, the Cabinet Member set out that this could be complicated by the fact that a number of estates had multiple providers operating there, and that they could have a different relationship i.e. one could be the freeholder and another could be a leaseholder. Officers advised that there were examples of ward councillors being involved with specific providers in individual wards, and that they would be happy to help facilitate more of this. It was also suggested that there could be scope for ward councillors to be involved in relation to positive developments such as a tour of new developments.
- c. The Panel questioned whether the Council still maintained a list of preferred housing providers. In response, officers advised that they did not.
- d. In response to a question, officers advised that the Council had nomination rights to place people on its housing register into housing association properties. The Council tended to have 100% of first lets available for

- nomination rights and 75% of secondary nomination rights when a property became void.
- e. The Panel questioned to what extent housing associations required the local authorities agreement to undertake certain things. In response, officers advised that there were no statutory requirements to consult with the local authority, but that as a Planning authority, the Council had leverage over the design and approval of housing schemes. The Cabinet Member advised that she was aware of the Council working with one provider in order to help them access grant funding, but that there was nothing formal in place.
 - f. The Panel asked about shared services, around things like ASB. In response, officers advised that there were no existing SLAs in place for things like ASB or CCTV enforcement with housing associations. However, the Housing team would work with other teams across the Council, and housing associations where appropriate, to tackle specific issues.
 - g. The Panel sought assurances around the frequency of meetings that were held with housing associations. In response, officers advised that they currently met at a strategic levels on an annual basis, usually around February/March time. It was acknowledged that there was a desire to increase this to twice a year, staffing resources permitting. Meetings on a bilateral basis took place twice a year, depending on the issues that arose. The task and finish groups were running on an annual basis and met around 3-4 times per topic.
 - h. The Chair sought assurances around the apparent much higher levels of homes that met the Decent Homes standard in homes managed by housing associations compared to Council-owned properties. Officers commented that part of the reason for this was likely to be because they had newer housing stock. It was commented that it was in everyone's interest that decency levels were improved across the board regardless of who the landlord was. The Operational Director for Housing was requested to provide a written response of comparative decency levels and whether, for instance they were being recorded differently. **(Action: Jahedur Rahman).**
 - i. The Panel sought clarification about the fact that many of the housing associations seemed to be reporting better outcomes than the Council in their metrics, including around repairs and whether there were any lessons the Council could learn. In response, the Cabinet Member advised that in her discussions with the regulator, the issues affecting housing associations were the same as those affecting the Council.
 - j. In response to a comment about smaller housing cooperative providers tending to be not very transparent and having poor complaints handling in many cases, officers advised that the size of the provider should have no bearing on the standards that it was held to. Officers invited Members to provide them with an specific information or concerns they had.
 - k. The Panel sought clarification about the 25% of properties that the Council did not have secondary nomination rights to. In response, officers advised that these would be used by the housing associations for an internal transfer of tenants within their own stock.
 - l. In response, to a question, the Cabinet Member advised that the Council was unable to escalate complaints from residents about housing association properties if it had not been through the housing associations internal complaints process. It was commented that this did not preclude the Cabinet Member from writing to the providers to raise issues more generally.

- m. The Panel requested that an updated contact list for the housing associations in the borough be circulated to the Panel. **(Action: Talia Knoble-Gershon).**

**Clerk's note – At this point in the meeting Members put questions to the housing association representatives.*

- n. The Panel sought clarification around the extent to which the housing associations were up to speed with meeting the new consumer standards and whether there were any areas of concern. In response, MTVH advised that they had a team within the organisation that was leading on the new consumer standards and that they were expecting an inspection to take place at some point. A variety of internal communications had gone out to staff to raise awareness. Clarion advised that they also had a team dedicated to meeting the new consumers standards and that some of the key areas of concern were around resident perception. Peabody advised that they had made some changes to their operating model and that they had carried out an internal audit to understand whether there were any gaps. One of the key challenges put forward was understanding how the regulator would seek to measure compliance. L&Q advised that they were planning to undertake a mock inspection in January and that they had looked at the role of the neighbourhood housing lead and the quality of estate inspections. Hornsey Housing Trust advised that they were a smaller organisation and not subject to the compliance regime, however it was acknowledged that compliance was important and that Hornsey Housing Trust had implemented a self-assessment tool to bring them up to a comparable standard.
- o. The Panel sought assurances from the providers about how they had seemingly achieved significantly better outcomes on decency levels. In response, providers acknowledged the earlier point about stock-type being important and the age of the housing stock. Peabody advised that they had internal and external contractor staff to carry out repairs, and that a key challenge for both was having enough qualified staff. L&Q advised that they had moved towards planned investment over a 15 year period, rather than reactive maintenance.
- p. The Panel questioned whether there were areas for greater co-operation between the Council and providers, and they sought suggestions for possible shared services. MTVH advised that they had a community impact team in Haringey who supported residents, and who could refer tenants for an assessment for help with things like appliances or food vouchers. Clarion advised that they also referred tenants to 3rd party VCOs and had a clarion futures programme which offered apprenticeships and CV support. Peabody advised that they had specialist community safety teams, who worked with multi-agency partners to tackle ASB. L&Q advised that they had a foundation that worked in south Haringey around employment and tenancy sustainment, it was commented that councillors working with them to raise awareness of the foundation would be beneficial. HHT advised that they also offered support through tenancy sustainment and also offered daily wellbeing calls to residents.
- q. A Panel Member raised concerns about Kerala Court and requested that Clarion meet with housing officers and ward councillors to undertake a walkabout of the site. In response, Clarion advised they were more than happy to do so.

- r. A Panel Member also requested a walkabout with the ward councillors and MTVH staff around Hastings & Kent House in Ashford Mews. MTVH agreed to contact Cllr Bevan outside of the meeting.
- s. The Panel requested an update from the providers about legal disrepair claims and whether they had seen a significant rise in these cases over the last 12-18 months. HHT acknowledged that disrepair cases had seen an increase and that there had been an increase in legal costs around those. It was commented that for a small organisation, keeping on top of these could be a challenge, but that they were trying to be proactive and deal with issues before they got worse. L&Q advised that they had seen a big increase in cases and that it was becoming an industry, with legal firms aggressively leafleting tenants. They had put a dedicated team in place to manage the cases and to manage the customer experience. Both Peabody and Clarion advised that they had also seen an increase in cases and that both organisations now engaged a surveyor to visit the property and carry out the works at the same time as the legal claim was processed. MTVH echoed some of the comments made by others and advised that they were working through a backlog using a dedicated team.
- t. The Panel asked about the latest ombudsman landlord performance report and that the number of orders and levels of compensation seemed to have increased in the past year. Members sought assurances about why that was. In response, Members were advised that HHT had been working with the Ombudsman to get advice on their complaints process. Mr Barr advised that they had not had engagement on many cases but the ones they did they found positive. L&Q advised that they had had a number of orders from the Ombudsman in the last 18 months and that they had increased their complaints team to deal with a backlog of complaints. They also had a dedicated repairs team to work on damp & mould. The other organisations advised that they had definitely seen an increase in both the number of orders made by the regulator and an increase in the amount of fines received following the additional powers given to the regulator.
- u. Members asked what the providers' approach was to planned maintenance, particularly in regard to making those homes green and introducing mechanical ventilation. HHT advised that they had brought their repairs team in-house in order to be more responsive. HHT were also looking at a warm homes application to increase the EPC rating in specific properties, as well as replacing single glazed windows in some units. Peabody advised that they had had a rolling stock condition survey in place, in order to support their planned maintenance programme and that they were spending more than they ever had on these works. Peabody also advised that they were looking at retrofitting a range of energy efficiency improvements to their stock. Clarion advised that they had a policy to undertake an internal inspection of every property every 5 years. Clarion were looking at a green approach to meeting future home standards. They had an asset team who looked for 3rd party funding for things like air-source heat pumps and improving ventilation. MTVH advised that they had a standalone reporting system to monitor damp and mould and had collected 12 months of data post the implementation of the inspection regime. MTVH also advised that they had a policy to re-inspect a property after 12 months when they had carried out works on damp & mould cases.
- v. The Chair requested some further details about what the Council's approach to dealing with damp and mould was and whether they monitored cases on a

- dedicated system and carried out mandatory re-inspection visits. **(Action: Jahedur Rahman).**
- w. The Panel sought clarification about what was being done to try and push social rents over affordable rent products. Members also asked if they had any properties that were privately rented at market rates. In response, HHT advised that all their properties were social rents, but that this did come with some funding challenges. L&Q advised that they had a range of products and that this was largely due to viability considerations and the need to make a particular site viable. L&Q advised that there was some demand for their customers for things like shared ownership. L&Q advised that they had a portfolio of private rented properties but were looking to divest these. Peabody advised that they had 926 homes at social rent in Haringey, 54 at affordable rent and 171 shared ownership. The Panel was advised that the challenge for developments such as St Ann's was how to make the scheme happen and how to maximise social rents without necessary grant funding. Peabody were looking to achieve 60% mix of affordable and social rents at St Ann's site. Clarion advised that like the other providers they would always prefer social rents, but that there were viability challenges. Clarion emphasised the impact of rising service charges of tenants as having a big impact during the cost of living crisis. Affordable housing models tended not to be subject to service charge rises as services charges were included in the 80%. MTVH advised that they had introduced a rent-to-buy scheme that allowed tenants to build up 10% equity over ten years.
 - x. The Head of Housing Strategy and Policy advised that the Council position was that the Strategic Housing Market Assessment set out that the overwhelming need for Haringey was for low-cost rented housing, which was either at social rent or London Affordable Rent. To this effect, developers were made aware of this through the planning process. Officers advised that it was also recognised that there was some demand for intermediate housing products in the borough.
 - y. Peabody to provide a written response on the breakdown of the 60% social vs affordable rent at the St Ann's site. **(Action: Tracy Packer).**
 - z. The Chair questioned the providers about whether they had any plans to either build or acquire new housing in Haringey and what their current position was with voids. Peabody advised that St Ann's was their only development site in the borough at present, and that they usually had 4 or 5 void properties a year which were turned around fairly quickly. Clarion advised they were not aware of any new developments in the borough, and that they currently had 14 voids coming back online. MTVH advised that they did not have any voids in the borough at present. L&Q advised that they had no current development plans in Haringey. L&Q acknowledged that they had a backlog of voids that they were working through to bring them back online. L&Q also advised that they were doing a review to look at offering 100% nomination rights to LBH for second lets. HHT advised that they had proposals to build 20 new homes over the next five years in their business plan. HHT advised that they had a building of long-term voids and that they had received funding to tackle the re-modelling of this building.
 - aa. The Chair enquired about the perceived east/west divide that HHT had in terms of their resident satisfaction metrics in the borough. In response, HHT acknowledged that this was an issue and that it was attributable to concerns

- around specific buildings (and their fabric condition surveys) as well as a degree of isolation.
- bb. A member of the Panel commented that HHT had a Haringey specific focus, and that as a local provider it was more responsive to the local community and had better links with Council. HHT were asked why they had maintained their model and what the pros and cons were of this approach. In response, HHT advised that they had been around for 90 years and has grown modestly in that time period. HHT were a specialist provider of community focused homes for older people. The advantages of being a local organisation were around knowing their homes and knowing their tenants. Some of the key challenges were financial vulnerability around scale. The organisation only had 17 staff, so this made it more difficult to respond to regulatory changes.
 - cc. The Panel sought comments around how well the interaction with the Council worked around supplying new homes or doing home swaps. In response, L&Q advised that they had undertaken process maps to improve the process and that part of it was learning from residents and managing the communication process effectively. It was suggested that there would be delays sometimes, but that the key thing was to manage those delays and to keep people informed when they did occur.
 - dd. The Panel sought assurances from Clarion around the extent to which Fire Risk Assessments had been carried out. In response, Clarion advised that they had a dedicated building safety team who undertook the inspections. There were no outstanding FRAs on high rise blocks in the borough. Clarion also carried out monthly inspections of the internal parts of the building and were leading the way on retrofitting things like sprinklers to buildings. Peabody advised that like most providers, they had prioritised inspections based on the level of risk of a particular building, which was predominantly about their height. Peabody had completed all FRAs on high rise buildings.
 - ee. A Member in attendance enquired what proactive steps the providers had taken to engage residents on walkabout and to tap-into existing residents networks. In response, L&Q advised that they undertook walkabouts of their estates with residents who sat on their residents board. L&Q advised that they would be happy to do more walkabouts involving councillors. L&Q also provided assurances that they did work together with other providers to tackle complex issues around their being different landlords on a particular estate. Clarion also advised that they recognised the need to engage with councillors more on estate inspections. Clarion advised that they supported residents groups and committees, and also organised one off-meetings with the relevant stakeholders when needed.
 - ff. The Panel queried Peabody's overall tenant satisfaction score of 49% and the community handling satisfaction rate of 17%. In response, Peabody advised that they surveyed residents when a complaint had been handled, and the low score reflected the fact that some residents may be unhappy with the process and some may be unhappy with the complaint outcome. It was commented that it was difficult to separate these two factors. Peabody acknowledged that they needed to improve how they handled complaints and had recruited additional complaint handlers and introduced a process of triaging complaints.
 - gg. The Panel commented that MTVH was originally set up to provide BAME housing and queried whether this was still part of their constitution. In response, MTVH advised that it was no longer part of their mission statement,

- but that they were proud of their background and had recently set up the Molly Higgins Foundation.
- hh. The Chair enquired about Fire Risk Assessments carried out by HHT. In response, it was noted that they carried out inspections annually in their sheltered developments and every two years for their street properties. HHT advised that they were fully up to date with FRAs and kept track of fire safety actions at their monthly corporate health and safety meetings.
- ii. In relation to a questions about placemaking, L&Q summarised this as looking at how they could involve residents in design and construction going forwards, as well as looking at what community assets they had in the area.
- jj. In relation to their homelessness prevention work, Clarion advised that they worked with local authorities on their rough sleeping strategies, as well as a number of VCOs in this field. A key aspect of their homelessness prevention work was around tenancy sustainment in order to keep people in their homes.
- kk. The Panel queried the extent to which the providers had up-to-date and accurate information on vulnerable residents. In response, HHT advised that they were working to improve their tenancy audit data and that they also undertook personal based risk assessments. L&Q advised that they had resident support leads who carried out vulnerability audits. Peabody advised that they had good basic data for things like contact details but acknowledged that disability and vulnerability data were much less complete. It was also observed that a person's vulnerability level changed over time. Clarion advised that they had a CRM system that recorded data on people's vulnerability. MTVH advised that they carried out a home visit pilot and this had uncovered unrecorded vulnerabilities. MTVH also advised that they had provided training for their contractors in order to help them identify and make referrals for low-level vulnerability concerns.
- ll. The Panel requested an update on the number of void properties on any given date, that were held in both the HCBS and within the HRA housing stock.
(Action: Jahedur/Sara Sutton).
- mm. Officers advised that a recent Cabinet Member signing appointed a new contractor to support delivery of HCBS void properties. So, it was recognised as an area that needed attention and there was a plan in place to resolve it.
- nn. In relation to a questions about the ongoing industrial dispute with housing repair operatives, the Cabinet Member advised that the dispute was ongoing and that she couldn't really say more than that.
- oo. The Chair summarised the actions from this agenda item as:
- The Panel requested that regular walkabouts of housing association estates take place and that ward councillors be invited to those.
 - That Councillors be made aware of support services that are available through the housing associations, so that Members can help signpost residents to these services. The Panel requested that there be a comms drive on this also.
 - The Panel requested that officers circulate an updated contact list for the registered providers, and also any relevant Council officer contacts.
(Action: Talia Knoble-Gershon).
 - The Panel requested that an update on the type of performance data/metrics received at this meeting be provided to the Panel at a future date in around one year's time. **(Action: Philip).**

The Chair thanked everyone present for coming along and speaking to the Panel.

RESOLVED

Noted

201. WORK PROGRAMME UPDATE

A Member of the Panel raised an issue with a lack of TA Housing units and delays in turning around voids. It was questioned whether there was an underlying policy issue behind this. The Panel agreed to look at this as part of a future update on various policies coming to the Panel, including the allocations policy.

The Panel agreed to undertake a short piece of scrutiny work around the TA Allocations and Discharge of Duty Policy.

RESOLVED

That the outcomes from the Scrutiny Survey and Scrutiny Café were noted

That the Work Programme for 2024-26 was agreed.

202. NEW ITEMS OF URGENT BUSINESS

N/A

203. DATES OF FUTURE MEETINGS

Noted as:

- 21st November (Budget)
- 6th March

CHAIR: Councillor Alexandra Worrell

Signed by Chair

Date

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Savings Tracker 2024-25
The Main O&S Committee Panel

Red	Saving fully/partially unachievable
Amber	Saving achievable but full/partial slippage required
Green	Saving met in full and on time

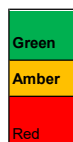
Green	Saving is on schedule to deliver agreed Objectives, Outcomes and Benefits
Amber	There is only an intermediate level of confidence in delivery
Red	Low level of confidence in delivery of the saving. URGENT action required.

			2024/25			2024/25-2028/29								
MTFS Savings Ref	Cabinet Decision Date	Description	2024/25 £'000s	2024/25 Project of Full Year Savings £'000s	RAG Status (Delivery y of shortfall) 2024/25 Savings	Comment on Delivery RAG Status	Actions plans to mitigate shortfall	2024/25 £'000s	2025/26 £'000s	2026/27 £'000s	2027/28 £'000s	2028/29 £'000s	Comments on RAG Status & Actions to address Amber/Red (2024/25+)	
F&L24_SAV_002	06-Feb-24	Contracts Review Review of contracts applying the 4 C's approach (cancel, consolidate, change, create) Initial focus will be on contracts £100k+ and over 6 months remaining on the contract. Top 15 contracts (by value) will be part of a separate initiative and managed within services, supported by procurement.	250	0	250	Red	The contract savings associated with this savings proposal will now not be achieved until 2025/26 and as part of the wider cross cutting programme to review commissioning and procurement arrangements and savings on contracts due for re-tender. Mitigations are currently being sought within the Directorate for 2024/25 but there is a risk on non achievement which may increase the overspend position.	250	0	0	0	0		
		CE Srr Savings	300	85	215	Amber	The Chief Executive has launched a consultation on proposed changes to the senior leadership of the organisation. This will reduce the number of directorates from six down to five. The existing Director of Placemaking & Housing post will be deleted, delivering a saving to the council in 24/25. These savings will not be delivered in full until 2025/26 and in year mitigations of holding vacancies and reducing agency is being sought across the wider leadership team for 2024/25.	300	250					
	06-Feb-24	Increase Director of Finance charge to HRA	50	50	0	Green	Increased charge completed	50						
	31-Jan-24	Digital Savings - Directorate Allocation	43	0	43	Amber	Efficiencies are expected with the implementation of the Source to Pay System and therefore the saving is expected to be realised in 25/26.	43	100					
DS	06-Feb-24	Open Banking	300	0	300	Red	This saving has been investigated and is now felt to be unachievable. Over the next 6 months, work will be undertaken to identify other opportunities to deliver this saving by improving the ways in which income is collected and expanding the channels to make it easier to pay.	300						
	31-Jan-24	Digital Savings - Directorate Allocation	145	145	0	Amber	This represents the digital transformation saving target for CSE. The aim is for Digital services to deliver this saving in 2025/26 through digital transformation but will be mitigated through further contract savings this year.	145	337					
DS 20/25-YC06 CSE_SAV_002	31-Jan-24	Digital Savings - Directorate Allocation	141	0	141	Amber	This is an additional £141k which remains unallocated from the 24/25 MTFS profile but will be redistributed next year.	141	-141					
	11-Feb-20	Additional Library income opportunities	25	25	0	Green	Currently no mitigations	25						
	07-Feb-23	Additional commercial advertising opportunities *	10	0	10	Red	We haven't been able to identify opportunities to raise this additional income this year but have commissioned some work to take a more comprehensive approach to generating new ideas.	10	50	5	5			
	06-Feb-24	Reduce Library Opening hours	675	175	500	Amber	Public consultation delayed due to the two elections. Launched 29/8 for 6 weeks and prepared for December cabinet. Staff consultation to follow afterwards. Anticipated new opening hours to start Period 2 in 2025. In year mitigations by holding staff vacancies and reducing agency spend.	675	0	0	0	0		
CSE24_SAV_006	06-Feb-24	Self-Service Technology in Libraries	0	0	0	Green	Service is holding a vast number of vacancies which are not being recruited for, in addition temporary agency staff have also been stopped. Service disruptions expected and reported to AD on fortnight basis	0	304	372	0	0		
CSE24_SAV_003	06-Feb-24	Applications & Infrastructure review	200	200	0	Amber	Contract reviews are underway and the expectation is we will meet this saving target in year. Amber rating as has not been achieved yet, but confident it can be.	200	200	50	0	0		
CSE24_SAV_004	06-Feb-24	Digital and Change Restructure	200	200	0	Green	Restructure has completed.	200	205	75	0	0		
CSE24_SAV_012	06-Feb-24	Expansion of digital advertising	-35	-35	0	Green	On Track	-35	35	0	0	0		
CSE24_SAV_011	06-Feb-24	Translation	10	10	0	Green	New staff member started on 25th June to bring additional capacity to this work.	10	0	0	0	0		
CSE24_SAV_013	06-Feb-24	Reduce publication of Harrogate People from 4/5 issues per year to 2 or 3.	20	20	0	Green	We anticipate this will be achievable through a switch to use of Microsoft translation facility which is free of charge.	10	0	0	0	0		
	06-Feb-24	The relevant member of staff will undertake an internal 12 month secondment from Jan 2024 to Dec 2024. Total saving c£100k across 23/24 and 24/25. Spending would revert to current level in 25/26.	75	75	0	Green	Reduced to three editions from 2024/25.	20	20	0	0	0		
	06-Feb-24	Looking at roles to distribute specialist support across Policy Officers.	67	67	0	Green	Completed	75	-75	0	0	0		
	06-Feb-24	Remove one Strategic Communications Officer role from proposed new Comms structure	62	62	0	Green	Completed	67	0	0	0	0		
	06-Feb-24	We would not take any more graduates; the saving would be delivered over two years as our existing graduates complete their two year placements. The employee currently spending some of their time supporting NSDP would focus on apprenticeships instead.	50	50	0	Green	Completed	62	0	0	0	0		
	06-Feb-24	On Track and will continue to be monitored through the year.				Green	On Track and will continue to be monitored through the year.	50	150	0	0	0		
	06-Feb-24	Introduction of a 3% vacancy factor into all HR staffing budgets. Could be delivered in this service given level of turnover generally experienced. Will increase stretch across team, reduce resilience and flexibility and may lead to longer response times but could be delivered.	129	129	0	Green	On Track and will continue to be monitored through the year.	129	0	0	0	0		
	06-Feb-24	Reduction in externally provided L+D and in corporate recruitment advertising spend (other non-staffing budgets contractually committed). Contingent on a council wide reduction in recruitment.	125	125	0	Green	On Track and will continue to be monitored through the year.	129	0	0	0	0		
	06-Feb-24	On Track and will continue to be monitored through the year.				Green	On Track and will continue to be monitored through the year.	125	0	0	0	0		
	06-Feb-24	Replace 3 PO3 team leader posts with two PO5 posts (3 x PO3 = £171,861; 2 x PO5 = 128,282; saving of 43,579) plus further rota savings.	50	16	34	Amber	Partial saving as new management structure in place from December 2024.	50	0	0	0	0		
	06-Feb-24	Appoint a specialist Head Commercial Operator to identify opportunities and develop a strategy to enhance income generation from our assets (requires investment)	-100	-100	0	Green	On Track	50	0	0	0	0		
	06-Feb-24	Convert static advertising to digital, introduce smaller high street advertising, deliver more large format digital advertising sites, develop SME offer for marketing design & print (resource to develop already included in first round of MTFS but income not included)	150	0	150	Red	Service is reducing discretionary spend, which includes £45K of stock fund, £17k from furniture/equipment spend	-100	250	0	0	0		
	06-Feb-24	We haven't been able to identify opportunities this year but have commissioned further work in this space.				Green	Currently no mitigations	150	150	0	0	0		
CSE24_SAV_012	06-Feb-24	Review stocking decisions (eg Newspaper subscriptions) New saving to supersede CSE24_SAV_008	25	25	0	Green	Final decisions on which newspaper titles to retain are under way. Being mitigated by reduction in sundry expenditure.	150	150	0	0	0		
PH&L24_SAV_006	06-Feb-24	RED service redesign	800	800	0	Green	This is being achieved.	25	0	0	0	0	This is being achieved currently. There is a small risk of under-delivery in 24/25 due to delays in the restructure as it required significant redundancies to be made; however the restructure is now at a late stage of implementation so final figures will be known shortly. This represents a one-year 30% reduction in overall departmental general fund revenue - Net Impact of 20 FTES deleted from Establishment structure	
	OPS07	Crematorium Lease and Parks Property	45	45	0	Green	On target.	800	0	0	0	0		
OPS09	07-Feb-23	Improved Debt Recovery	300	300	0	Green	This saving is as set out in the contract and therefore will be achieved in full.	45	0					
OPS09	07-Feb-23	Customer Services & Libraries Service Reviews	160	160	0	Green	The system for monitoring debt is now live but there have been some challenges in baselining non-HB debt and therefore system not fully operational for savings to be realised.	300						
	06-Feb-24	Income is being under achieved at the moment based on existing target. All event organisers prefer Finsbury Park as their venue, due to the transport links available.				Green	On target.	160	160	0	0	0		
	OPS03	07-Feb-23	Events Income Increases	25	0	25	Amber	Income is being under achieved at the moment based on existing target. All event organisers prefer Finsbury Park as their venue, due to the transport links available.	25	25	25	25	25	
OPS03	07-Feb-23	Crematorium Lease and Parks Property Increases	15	15	0	Green	This saving is as set out in the contract and therefore will be achieved in full.	15	14	19	19	19		
OPS03	06-Feb-24	New River Sports Centre - Net cost Reduction	53	53	0	Green	On Track	53	49	34	26	17		
OPS07	06-Feb-24	Increase off peak fees and charges on All-weather pitches	4	4	0	Green	On Track	4	0	0	0	0		
OPS07	06-Feb-24	Introduction of dog walking licences for 4 or more dogs	2	2	0	Green	Recruitment has commenced for additional enforcement officers needed	2	2	1	0	0		
OPS07	06-Feb-24	Licensing of fitness trainers and companies operating in parks	3	3	0	Green	Recruitment has commenced for additional enforcement officers needed	3	3	0	0	0		
OPS07	06-Feb-24	Delete Amenity Manager plus apprentice	60	60	0	Green	Vacant posts have been deleted from the HR Establishment for the service.	60	0	0	0	0		
OPS07	06-Feb-24	Delete Env Services Manager	60	60	0	Green	Vacant posts have been deleted from the HR Establishment for the service.	60	0	0	0	0		
OPS07	06-Feb-24	Reduce Volunteering Officer from full time to 3.5 days	18	18	0	Green	Vacant posts have been deleted from the HR Establishment for the service.	18	0	0	0	0		
OPS07	06-Feb-24	Create enforcement officer post	56	0	56	Green	Post now in place	-56	0	0	0	0		
OPS07	06-Feb-24	Use more of Finsbury Park income for core council cost of running park	100	100	0	Green	On track - income of £100k expected in year.	100	50	0	0	0		
Total			4,700	2,976	1,724									

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Savings Tracker 2024-25

The Main O&S Committee Panel



Green Saving is on schedule to deliver agreed Objectives, Outcomes and Benefits

Amber There is only an intermediate level of confidence in delivery

Red Low level of confidence in delivery of the saving. URGENT action required.

MTFS Savings Ref	Cabinet Decision Date	Description	2025/26 £'000s	2026/27 £'000s	2027/28 £'000s	2028/29 £'000s	Comments on RAG Status & Actions to address Amber/Red (2024/25+)
	06-Feb-24	CE Snr Savings	250				
	06-Feb-24	Increase Director of Finance charge to HRA					
	31-Jan-24	Digital Savings - Directorate Allocation	100				
DS	31-Jan-24	Digital Savings - Directorate Allocation	337				
DS	31-Jan-24	Digital Savings - Directorate Allocation	-141				
CSE_SAV_002	07-Feb-23	Additional commercial advertising opportunities *	50	5	5		
CSE24_SAV_013	06-Feb-24	Self-Service Technology in Libraries	304	372	0	0	
CSE24_SAV_003	06-Feb-24	Applications & infrastructure review	200	50	0	0	
CSE24_SAV_004	06-Feb-24	Digital and Change Restructure	205	75	0	0	
CSE24_SAV_012	06-Feb-24	Expansion of digital advertising	35	0	0	0	
CSE24_SAV_013	06-Feb-24	Reduce publication of Haringey People from 4/5 issues per year to 2 or 3.	20	0	0	0	
	06-Feb-24	The relevant member of staff will undertake an internal 12 month secondment from Jan 2024 to Dec 2024. Total saving c£100k across 23/24 and 24/25. Spending would revert to current level in 25/26.	-75	0	0	0	
	06-Feb-24	Looking at roles to distribute specialist support across Policy Officers.	0	0	0	0	
	06-Feb-24	We would not take any more graduates; the saving would be delivered over two years as our existing graduates complete their two year placements. The employee currently spending some of their time supporting NGDP would focus on apprenticeships instead.	150	0	0	0	
	06-Feb-24	Appoint a specialist Head Commercial Operator to identify opportunities and develop a strategy to enhance income generation from our assets (requires investment)	250	0	0	0	
	06-Feb-24	Convert static advertising to digital, introduce smaller high street advertising, deliver more large format digital advertising sites, develop SME offer for marketing design & print (resource to develop already included in first round of MTFS but income not included)	150	0	0	0	
OPS09	07-Feb-23	Customer Services & Libraries Service Reviews	160	0	0		
OPS03	07-Feb-23	Events Income Increases	25	25	25	25	
OPS03	07-Feb-23	Crematorium Lease and Parks Property increases	14	19	19	19	
OPS03	06-Feb-24	New River Sports Centre - Net cost Reduction	40	34	26	17	
OPS07	06-Feb-24	Introduction of dog walking licences for 4 or more dogs	2	1	0	0	
OPS07	06-Feb-24	Licensing of fitness trainers and companies operating in parks	3	0	0	0	
OPS07	06-Feb-24	Use more of Finsbury Park income for core council cost of running park	50	0	0	0	
Total			1,879	581	75	61	

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Report for: Overview & Scrutiny Committee 10 December 2024

Title: 2024/25 Finance Update Quarter 2 (Period 6)

Report authorised by : Taryn Eves, Director of Finance

Lead Officer: Frances Palopoli - Head of Corporate Financial Strategy & Monitoring

Ward(s) affected: All

**Report for Key/
Non Key Decision:**

1. Describe the issue under consideration

- 1.1 This budget report covers the position at Quarter 2 (Period 6) of the 2024/25 financial year including General Fund (GF) Revenue, Capital, Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances including those arising from the forecast non-achievement of approved MTFS savings.
- 1.2 Despite efforts to accurately forecast, and provide for 2024/25 cost pressures, these have proved insufficient and at Quarter 2 there is a £37.2m forecast overspend for the year on General Fund services, an increase of £17.2m since Quarter1 (Qtr1 £20m). The total overspend is made up of £29.5m service pressures from increased demand and cost of service provision and £7.7m as a result of the non-delivery of savings. The movement from Quarter1 is predominately due to increased pressures in Adult social care (£7m) and Homelessness (£5.2m) driven by demand and high provider costs. The remaining additional pressure is a £3.5m in relation to Housing Benefit payments not fully covered by government grant (highlighted in Quarter1 as risk and now included in the numbers as likely to be realised), corporate pressures caused by reduced charges to the DSG and increased pension costs for former employees. The £37.2m forecast assumes the budgeted use of reserves of £5.1m is applied in full but does not include any potential contribution from the Council's main contingency budget of £7.6m or any further use of reserves. Further details of specific actions to reduce the overspend are discussed in Section 6 along with ongoing risks.
- 1.3 As has been the case for the last few years, **adult social care** continues to be the biggest cost pressure on the Council's General Fund with an overspend of £14.6m at Quarter 2. After remaining largely flat last year, the number of older adults with a support package has increased since April. This coupled with increased average cost of care packages over and above what was estimated when the budget was set, is driving some of the unbudgeted spend. The other cost pressure is due to the year-on-year increase in the number of younger adults with a care package with the numbers transitioning to adulthood

increasing the long-term costs to be met by the service. It is hoped that the development and implementation of a transitions service will have positive impact on long term costs.

- 1.4 Mitigation plans are in place to ensure that any current savings not likely to be met, are where possible, achieved through either overachievement of the other current year savings targets or by way of new savings. As it stands at Quarter 2 there will be a shortfall in savings delivery of £3.545m against an original target of £8.245m where no mitigation has been found. This shortfall in savings delivery has been incorporated into the Quarter 2 forecast.
- 1.5 The overspend in **Homelessness** has risen this quarter and continues to be driven by increased demand resulting in a reliance on bed and breakfast and nightly paid accommodation due to the limited availability of longer-term move-on options. Despite the national headline of a fall in inflation, this is not translating into reduced costs in this market, with costs increasing. Further pressures have arisen by delays to 'ready to let' dates on housing delivery projects such as Hale Wharf and TA voids.
- 1.6 A wide range of actions are underway to seek to contain the budgetary pressures including a new the procurement of a new contractor for TA voids. The Housing Demand Programme includes initiatives aimed at containing budgetary pressures, including accelerating the property acquisitions programme, with a particular focus on securing family-sized homes for temporary accommodation. Moreover, there are plans in place to improve income collection rates further, which, although starting to improve, are still well below original budget assumptions. Addressing the demand for temporary accommodation continues to be seen as a priority and there is focussed work to increase supply, improve void performance to return homes into occupation and introduce preventative strategies to reduce those presenting as homeless. The impact of these actions is expected to start to translate into a tangible reduction in spend by the end of this financial year. Furthermore, there are early indications that demand is steadying. Together adult social care and housing demand account for 71% of the total overspend.
- 1.7 There has been little change in the **Children's** forecasts since Quarter 1. The budget pressures leading to the £4.5m forecast overspend in Children's services and Education began to emerge in the last quarter of the previous year. The main pressure (£3m) is within Safeguarding and Social Care. Of this, £2.5m relates to placements and the support we provide to families who are intentionally homeless or have no recourse to public funds. The earlier budget forecasts were that costs are due to increased placement costs, which is recognised as a national market issue, rather than increasing numbers. However, demand monitoring at Quarter 2 shows an emerging increase in numbers across all three categories of children looked after, child protection plans and early help. Strategies continue to mitigate these emerging risks but may not avoid additional costs before Quarter 3.
- 1.8 As at Quarter 2 this year there are 37 schools with deficit balances compared to 32 at 31 March 2024, an increase of 5 schools. There is an overall Quarter 2 forecast Schools deficit of £5.6m, compared to £0.11m in 2023/24, an increase of £5.5m since last year. Schools are required to report quarterly to

the Council on their financial position. There were two primary schools that have not yet submitted their Quarter 2 forecasts, so an estimate using spend to date figures have been used. This means that the overall forecast deficit of £5.6m by 31st March 2025 is subject to change. This worsening position adds additional financial risk to the Council's General Fund and focused work continues both at an individual school level and schools forum to provide support and interventions that will improve this position. There are likely to be resource implications to the council associated with the support, interventions and improved governance needed to ensure there are sustainable solutions achieved over the longer term.

- 1.9 The Council is not alone in facing budgetary pressures in all these demand led service areas. As part of the budget process each year, officers utilise data and evidence to estimate service pressures, build in additional budget where appropriate and identify efficiencies for mitigating such pressures. However, the impact of pressures in the wider socio-economic environment, largely outside the Council's immediate control are significant and appear not to be abating. This, coupled with restricted and short-term funding shortfalls is leaving the Council in an extremely challenging financial position to meet this ever-increasing demand.
- 1.10 Culture Strategy and Engagement (**CSE**) is forecasting an overspend of £1.025m. The key reason remains the overspend within Libraries (£772,000). Delays in the start of the public consultation mean the £675,000 opening hours saving is not expected to begin to be delivered until Quarter 1 of 2025/26. The service is mitigating the shortfall as far as possible by holding vacancies. Premises related costs (energy and business rates) and the projected income shortfall makes up the remaining overspend together with the non-achievement of planned commercial income and Digital transformation savings unlikely now to deliver before early next year.
- 1.11 The **Dedicated Schools Grant (DSG)** forecast at Quarter 2 is a £2.6m overspend in line with that reported at Quarter1. The main pressure remains in the High Needs Block (HNB) which supports delivery for children with Special Education Needs and Disabilities (SEND). The in-year position is consistent with the overall recovery plan as set out in the Safety Valve agreement, where the programme is expected to bring the HNB back into surplus by March 2028.
- 1.12 The **Housing Revenue Account** reports a Quarter 2 forecast surplus of £4.365m, which is £4.238m less than the budgeted surplus of £8.603m. This is mainly driven by forecast overspend in Housing repairs services and underachievement of income due to voids. Housing Repairs Service budgets are forecast to overspend, primarily due to higher than anticipated contractor costs and ongoing demand for damp and mould cases but also materials and transport costs which are higher than anticipated. There has been increase in voids in this financial year contributing to the overall rental loss in Quarter 2. This is significantly higher than anticipated and partly contributed by the Neighbourhood Moves Scheme and the handover of new units as part of the new development schemes. The level of forecast overspend is mitigated by some underspends in staffing costs within the HRA and reduction in capital financing cost (borrowing cost) forecast from lower capital spend now forecast in year.

- 1.13 The **Capital** forecast at Quarter 2 is that only £265.748mm / 50% (Qtr1 58%) will be spent in year, of which £102m relates to the General Fund and £163.7m for the HRA.
- 1.14 The draft Statement of Accounts for 2023/24 were published on 28 June 2024 and the provisional financial outturn was reported to Cabinet on the 16 July 2024. The External Audit by KPMG is well underway, and the opinion is expected to be reported to Audit Committee in January 2025. It should be noted that the Council currently has three years of previous unaudited accounts (2020/21 – 2022/23) and the Council's previous auditors, BDO are expected to report their opinion on previous accounts and Value for Money report to Audit Committee on 3 December 2024.

Risks and Issues

- 1.15 Attention is drawn to paragraphs 6.3 – 6.9 of the report which highlights risks and issues which may further negatively impact on the year end budget forecast. These are as yet unquantified and may not materialise but the risks remain and need to be highlighted.
- 1.16 These paragraphs also describe specific actions being taken to reduce expenditure across the remainder of the financial year.
- 1.17 Paragraphs 11.1 and 11.2 contain the Director of Finance statutory comments. Attention is drawn particularly to paragraph 11.2 which underlines again the low level of reserves that the Council has and the work underway to set the 2025/26 Budget and plans to create sustainable, realistic budgets across the medium term.

2. Recommendations

- 2.1 The Overview and Scrutiny Committee are recommended to:
- 2.1.1 Note that the significant forecast General Fund overspend of £37.2m at Quarter 2 and the actions being taken to address this.
- 2.1.2 Note that the Council's reserves position is lower than average for a council of this size and a medium to long term objective must be to improve on this and increase our financial resilience.
- 2.1.3 Note in particular, the Director of Finance's statutory comments in paragraph 11.1 and 11.2 that this is a **pivotal** year for the Council both in terms of the need to focus on reducing the forecast Quarter 2 in year pressure but just as importantly, take the required steps and decisions as part of the Budget/MTFS planning process which is underway to maintain the Council on a sustainable footing.
- 2.1.5 Note that statutory comments are included in the original report to Cabinet.

Report for: Cabinet – 10th December 2024

Title: 2024/25 Finance Update Quarter 2 (Period 6)

Report

Authorised by: Taryn Eves – Director of Finance (Section 151 Officer)

Lead Officer: Frances Palopoli – Head of Corporate Financial Strategy & Monitoring

Ward(s) Affected: N/A

**Report for Key/
Non-Key Decision** Key

1. Introduction

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2. **Cabinet Member Introduction**

- 2.1 Haringey continues to face considerable in year demand pressures, particularly in the cost and complexity of delivering adult social care, children's social care and the rise in costs of securing temporary accommodation for homeless households. We are one of many boroughs facing these challenges.
- 2.2 Haringey is a borough with high levels of deprivation and deep inequalities between East and West. It is important that we continue to be ambitious for our borough and our residents despite our difficult financial circumstances. 98% of all our schools are good or outstanding, Haringey Children's services were graded 'Good' by Ofsted and SEND received the highest possible grading. We are well on the way to delivering 3,000 new, high quality council homes by 2031. We are planting thousands of trees. Haringey Learns helps adults obtain the education they need to progress and Haringey Works, our bespoke employment support service, assists residents into work. We are a borough full of energy and potential.

- 2.3 For historic reasons, Haringey is considered an outer London borough for funding purposes (although inner London for statistical purposes) but has all the pressures of an inner London borough with the additional burden of lower business rates receipts and an average of band C for council tax.
- 2.4 Like other boroughs, Haringey continues to face substantial financial challenges with ongoing increases in the cost of Adult and Children's social care (predominantly placements) and temporary accommodation for homeless families.
- 2.5 The Housing Revenue Account (HRA) continues to show pressure, caused primarily by the continued high number of void properties, the rising cost of repairs and dealing with damp and mould. This has been mitigated by a reduction in capital spend and some staff vacancies. The HRA budget overspend is still well within the £8m set aside annually for capital investment.
- 2.6 Our ambitious capital programme is under constant review to reduce the revenue implications of any additional borrowing.
- 2.7 We are still working on our agreed Budget for 2025/26 and medium term financial strategy (MTFS). The impact of our in-year pressures on next year's budget and our Corporate Delivery Plan are well recognised and officers are working on all measures to reduce demand.
3. **Recommendations**
Cabinet is recommended to:
- 3.1. Note the forecast total revenue outturn variance for the General Fund of **£37m** comprising **£29.5m** base budget pressures and **£7.7m** savings delivery challenges. (Section 6, Table 1, Table 2 and Appendices 1 & 3).
- 3.2. Approve the revenue budget virements and receipt of grants as set out in Appendix 6.
- 3.3. Note the net DSG forecast of £2.5m overspend. (Section 6 and Appendix 1).
- 3.4. Note the net Housing Revenue Account (HRA) forecast surplus is £4.365m lower than anticipated when the budget was set. (Section 6 and Appendix 2).
- 3.5. Note the forecast General Fund and HRA Capital expenditure of **£265.748m** in 2024/25 (including enabling budgets) which equates to **50%** of the total current programme for 2024/25. (Section 8 and Appendix 4).
- 3.6. Approve the proposed budget adjustments and virements to the capital programme as set out in Table 3 and Appendices 5 and 6.
- 3.7. Note the debt write-offs approved in Quarter 2 2024/25 which have been approved by the Director of Finance under delegated authority, or for those above £50,000, by the Cabinet Member for Finance (Appendix 7) as set out in the Constitution.
4. **Reason for Decision**
- 4.1 A strong financial management framework, including oversight by Members and senior management is an essential part of delivering the council's priorities as set out in the Corporate Delivery Plan and to meet its statutory duties. This is made more critically important than ever because of the uncertainties surrounding the Council's uncertain and challenging financial

position, which is impacted by Government funding, high demand for services, particularly for the most vulnerable and the wider economic outlook.

5. Alternative Options Considered

- 5.1 The report of the management of the Council's financial resources is a key part of the role of the Director of Finance (Section 151 Officer) in helping members to exercise their role and no other options have therefore been considered.

6. General Fund Revenue Outturn and Un-forecast Risks & Issues

Forecast Revenue Outturn

- 6.1. Table 1 below sets out the end of year forecast as at Quarter 2 for services against the budget that was agreed by full Council in March 2024. These are presented by Directorate and illustrate where variances are a result of pressures on the base budget or from the non-delivery of anticipated savings in the year. The forecast of the Dedicated Schools Grant (DSG) and the Housing Revenue Account (HRA) is also shown to provide the overall position.
- 6.2. As highlighted in Section 1, the most significant areas of forecast overspend are Adults social care (39.2%), Housing Demand (32.1%) and Children's (12%) which together account for 83.3% of the total overspend. Some of the risks highlighted in the Quarter 1 report which could not be quantified are now being forecast adding close to £5m additional pressure. This is mainly in relation to Housing Benefit administration due to costs associated with supported exempt accommodation, increase in bad debt provision due to the move of clients moving to Universal Credit and correction of housing benefit claims for which we are liable.

Table 1 – Revenue Budget Monitoring Forecast for Quarter 2 2024/25

Management Area	Revised 2024/25 Budget	Total Full Year Forecast	Base Budget (over / under- spend)	Non Delivery of Savings	P6 Total Variance	P3 Total Variance	Mov't P3 to P6
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Children's Services	74,545	78,999	4,222	232	4,454	4,202	253
AHC Director of Adult & Social Services	79,687	94,272	10,899	3,686	14,585	9,670	4,915
AHC Housing Demand	23,130	35,082	11,143	809	11,952	4,831	7,121
AHC Director of Public Health	19,073	19,073	(50)	50			
Environment & Resident Experience	13,809	13,553	(1,141)	884	(256)	(571)	315
Environment & Resident Experience HB	2,455	5,785	3,330		3,330	262	3,068
Placemaking & Housing	3,629	4,434	427	379	806	184	622
Culture, Strategy & Engagement	12,627	13,651	190	835	1,025	1,294	(270)
Finance, Procurement and Audit	(219)	131	(114)	465	351	544	(193)
Directorate Service-Total	228,735	264,981	28,906	7,340	36,246	20,414	15,832

Corporate Budgets	73,298	74,252	611	343	954	(391)	1,345
General Fund-Directorate Service & Non-Service	302,033	339,233	29,517	7,683	37,200	20,023	17,178
External Finance	(302,052)						
GENERAL FUND TOTAL	(19)	339,233	29,517	7,683	37,200	20,023	17,178
DSG		2,566	2,566		2,566	2,500	66
HRA		4,238	4,238		4,238	3,093	1,145
HARINGEY TOTAL	(19)	346,037	36,321	7,683	44,005	25,616	18,389

Risks and Issues

- 6.3. The forecast delivery of agreed MTFS savings at Quarter 2 is close to £5.5m higher than that reported in Quarter 1. This is mainly due to revised categorisation within the Adults forecast between base budget pressures and savings. Close to £11m savings are ragged Amber or Red and these are being stress tested now to assess whether these are purely timing issues, are due to capacity constraints or where savings are genuinely no longer achievable. The outcome of this analysis could impact the 2025/26 Budget/MTFS work underway. A further update will be provided in the 2025/26 Budget report in February 2025.
- 6.4. External factors continue to have the potential to further negatively impact the Quarter 2 forecasts. The socioeconomic situation remains uncertain. Although CPI fell to 1.7% in September the largest downward contribution to the monthly change in both CPIH and CPI annual rates came from transport, with larger negative contributions from air fares and motor fuels; the largest offsetting upward contribution came from food and non-alcoholic beverages. This indicates the pressure on day to day living costs has not abated. Furthermore, the energy price cap was increased by 10% on 1 October 2024.
- 6.5. The Bank of England (BoE) has reduced the base rate a couple of times since the summer and it now stands at 4.75%, however, the latest reports from the Office for Budget Responsibility (OBR) forecast a slow reduction, not reaching 3.5% until 2029. Although this is a positive direction of travel, the Council will continue to see relatively high costs of borrowing also impacting individuals and businesses. While average wages are now above inflation, many residents are still feeling the impact of the cost-of-living crisis and may still require support from the Council. The international volatility could also impact on the current levels of inflation and interest rates. Officers continue to engage with external treasury advisors to keep abreast with future forecasts.
- 6.6. All of this suggests that collection of money owed to the Council may continue to be challenging and is likely to require additional provisions made this financial year to cover **bad debts**. As part of the Quarter 2 budget projection work, bad debt provisions were reviewed using the period 6 figures for key income stream areas. This included Parking, Adults and Housing Benefit. Where this analysis suggested top up was required, this has been included in the relevant service forecast now presented. However, with a further 6 months before year end, it is possible that further sums might be required. Based on last years' experience, this could be in the range of £1m-£2m and will be finalised at the year end.
- 6.7. The Council also has a number of contingent liabilities, the majority of which are property related. Accounting rules do not require specific provision to be set aside until there is more certainty over these crystallising into genuine costs and officers continue to take actions to mitigate against this happening. However, it must be recognised that this remains an

unquantifiable risk, similar to what became evident at the 2023/24-year end. A further update will be provided in the Quarter 3 report.

- 6.8. The existing forecast includes an assessment of assumed funding contributions from Health partners however, there remains an inherent risk that these have been overstated and / or the assessment of overall responsibility for costs incurred is incorrect. It is expected that the position will be more certain for the Quarter 3 report.
- 6.9. As highlighted in the last report, paragraph 1.4 of this report and Appendix 1 the Council is seeing a growing number of its 64 schools with licensed deficits. The total net deficit at Quarter 2 equates to £5.6m. There are 37 schools with forecast deficit balances, an increase of 5 schools compared to last year. The forecast Quarter 2 position of £5.6m deficit compares to a £110,000 deficit as at March 2024.

As part of the Safety Valve programme a revision has been made to the top up and bandings model that supports the funding of SEN pupils in mainstream and specialist settings from September 2024. The revised model has affected income assumptions for special schools and once greater clarity is gained it is hoped that the level of deficit is reduced for those schools.

The School's Finance team and the School's HR team are actively working with individual schools to address the level of deficits, where financial recovery plans have been established in 21 schools.

- 6.10. In summary, the **£37.2m** forecast overspend, the potential for downward revisions to in year savings delivery and the potential external factors has **required the Council to take wide-ranging actions to reduce expenditure** across the remainder of this year. Strategies now in place are summarised below but further controls may be required before the year end to reduce the overspend position:
 - Restrictions on non essential spending.
 - Tighter controls on recruitment and temporary staff.
 - Tighter controls on contract spend and renewals.
- 6.9. The current **£37.2m** overspend already assumes a planned drawdown from reserves of £5.1m but excludes the unused corporate contingency budget of £7.6m. As reported to Cabinet in previous reports, the Council's reserve levels are unsustainably low. Some one-off resource will be required to deliver the change and efficiencies required to set sustainable budgets across the medium term and therefore it is imperative that the proposed spend controls to reduce the In year overspend are in place such that as far as possible, reserve balances are protected.
- 6.10. Appendix 1 and Table 4 sets out the full details of service spend and end of year forecasts, together with details of any mitigating action.

Progress against 2025/26 Savings and Management Actions

- 6.11. Officers continue to monitor delivery of all agreed savings and management actions for 2024/25 and beyond as part of the monthly budget monitoring processes.
- 6.12. A summary of progress is shown in Table 2 below with a more detailed analysis of delivery against the £20.4m savings found in Appendix 3.
- 6.13. At Quarter 2 £12.9m (63%) of the total savings and management actions for the year are forecast to deliver as planned as summarised in Table 2.

Table 2 Total Savings and Management Actions Delivery

Management Area	2024/25 Savings Target	Projected Full Year savings	2024/25 Savings (surplus)/ shortfall	Green	Amber	Red
Children's Services	462	230	232	230	0	232
Adults, Health & Communities	8,245	4,750	3,495	3,047	1,703	3,495
Environment & Neighbourhoods	3,028	2,381	647	2,381	0	647
Placemaking & Housing	275	110	165	110	0	165
Culture, Strategy & Engagement	1,436	635	801	115	520	801
Finance	0	0	0	0	0	0
CEO	0	0	0	0	0	0
Corporate	43	0	43	0	43	0
Savings TOTAL	13,489	8,106	5,383	5,883	2,266	5,340
Management Actions TOTAL	6,909	4,796	2,113	3,992	738	2,179
TOTAL	20,398	12,902	7,496	9,875	3,004	7,519

- 6.14. Monitoring of delivery against the **£6.909m** of agreed management actions and efficiencies takes place at Directorate management team level and reported to Corporate Leadership Team on a monthly basis.
- 6.15. Services also continue to monitor deliverability of savings and management actions agreed for 2025/26 and beyond.

7 Council Debt and Write Offs for Quarter 2

- 7.1 Appendix 7 provides a summary of the council debts which have been written off in Quarter 2, totalling **£340,489**. Of this, **£215,970** is made up of 92 individual debts under £50,000 which largely relate to NNDR (Business Rates) and Housing Benefit overpayment. Following review of the individual cases, these are extremely unlikely to be recovered. These have been approved by the Director of Finance (S151 Officer) under delegated authority and as set out in the Financial Regulations. All write offs have been funded through the Council's bad debts provision, but the level of debts remains high, and improving-income collection rates, must be a priority going forward.
- 7.2 Under Haringey's constitution debts of £50,000 or more require the approval of the Cabinet Member for Finance or Cabinet. This quarter there is one Sundry debt relating to Adult social Care in this category totalling **£124,519** which has been approved by the Cabinet Member for Finance.

8. Capital Expenditure Forecast at Quarter Two

- 8.1 As shown in Table 3 below, the Quarter 2 budget position and forecast outturn shows that the General Fund (GF) capital programme is anticipated to spend **£102.1m (86%), by the year end, against revised budget of £118.4m.**
- 8.2 The Quarter 2 GF capital budget have been adjusted down by £168.3m (58%), from £287.7m expected when the programme was approved in March 2024 to £118.4m. Of the adjustments,

£162.4m (96%) consists of mainly budget deferral (slippage) into future financial years across various capital schemes resulting from project delays. Appendix 6 of this report provides a detailed breakdown of these proposed slippages. We are strengthening the quarterly reporting to incorporate reporting on time, scope and budget from quarter three onwards as well as reviewing the full programme and profile of spending to avoid similar levels of high slippage in future years.

8.3 The remainder of this section provides a high-level summary of the main areas of spend in the Capital Programme with full details set out in Appendix 4.

- Spend forecast of £16m against the revised budget of £17.2m towards the improvements to primary and secondary school building services such as boiler replacement, roofs, windows, external works at a number of Local Authority maintained schools as well as the Reinforced Autoclaved Aerated Concrete (RAAC) schools and Safety Valve capital works.
- Spend forecast of £6.7m of the £6.8m capital budget towards Disabled Facility Grant Aids and adaptations capital grant, Assistive Technology (A2D programme), Canning Crescent, and Locality Hub capital works.
- Spend forecast of £8.1m of the £7.7m revised budget towards Street Lighting, Borough Roads (Inc. Road Danger Reduction) and Structures capital works to be met from within the existing programme.
- Spend forecast of £3.3m of £3.2m revised budget on Parkland Walk Bridges. In the event that this spend forecast is realised then the following year's budget will be reduced accordingly.
- Forecast spend of £4.1m of the £4.5m revised budget towards Walking and Cycling Action Plan (WCAP), School Streets, Low Traffic Neighbourhoods & Active Travel capital programme, Transport for London Local Implementation Plan.
- Spend forecast of £4.1m towards Insourcing Leisure Services (incl. ICT) which is in line with the budget.
- Forecast spend of £16.8m of the £25.4m revised budget towards Tottenham Hale, South Tottenham, Wood Green Regeneration programme (incl. Down Lane Park capital works). The South Tottenham capital scheme has been reduced from 12 to 7 capital schemes, and this has also resulted to an estimated £14.3m budget being deferred from 2024/25 to 2025/26 and 2026/27.
- Given the proposal to pause the Decentralised Energy Network projects, there is spend forecast of £0.3m to enable it to meet its contractual commitments. The remaining 2024/25 budget amounting to £6.3m will be removed from the programme if agreed when the next update to the Capital Programme is agreed in March 2025.
- Spend forecast of £1.3m of the £1.3m revised budget towards Selby Urban Village phase one capital works. A total of £8.5m of this financial year's budget has been slipped into future years resulting from delays in the delivery of the phase one project.
- Spend forecast of £6.5m of the £6.8m revised budget towards Corporate Landlord and the repairs and maintenance of Council buildings and commercial remediation (incl. Energy efficiency works).

- Spend forecast of £4.6m of the £7.9m revised budget towards Digital Services (ICT software's & Hardware equipment's) capital projects.
- Spend forecast of £2.6m of the £2.6m revised budget towards the new Civic Centre capital works. The Quarter 2 revised budget proposes capital slippage of £30.4m due to delays in the main work contract.

8.4 The HRA is forecast to spend £163.7m of its budget by the year end, meaning £82.7m will be slipped into future years as a result of a reduction in consultant support cost in the new build and new acquisition programmes and also delays in new build programme at Broad Water Farm and refurbishment works. Main areas of forecast underspend include:

- New homes build and new homes acquisition - £48.4m
- Broad Water Farm new homes build, and Refurbishment works - £25.5m
- Other capital programmes including Major works programme - £8.8m

Table 3 – 2024/25 Capital Expenditure Analysis as at Quarter Two

Directorate	2024/25 Revised Budget (£'000)	2024/25 Q2 Budget Adjustments (£'000)	2024/25 Revised Budget (after adjustments) (£'000)	2024/25 Q2 Forecast (£'000)	2024/25 Budget Variance (£'000)	Variance Movt Q2 & Q1 (£'000)
Children's Services	28,597	(11,446)	17,151	15,998	(1,152)	(4,104)
Adults, Health & Communities	9,038	(1,997)	7,041	6,914	(127)	264
Environment & Resident Experience	34,439	(9,629)	24,810	24,993	183	1,145
Placemaking & Housing (Excl. Enabling Budgets)	70,859	(32,073)	38,786	28,859	(9,927)	(7,813)
Culture, Strategy & Engagement	54,025	(36,806)	17,219	13,968	(3,251)	(7,082)
General Fund (Excl. Enabling Budgets)	196,958	(91,951)	105,007	90,732	(14,275)	(17,590)
Enabling Budgets						
Placemaking & Housing	90,702	(77,326)	13,376	11,358	(2,018)	(308)
Enabling budgets include the following capital schemes: 421, 430, 509 & 699						
General Fund Total	287,660	(169,277)	118,383	102,090	(16,293)	(17,898)
HRA - Housing Revenue Account	246,331	0	246,331	163,658	(82,673)	(26,638)
Total	246,331	0	246,331	163,658	(82,673)	(26,638)
OVERALL TOTAL	533,991	(169,277)	364,714	265,748	(98,966)	(44,536)

9 Contribution to the Corporate Delivery Plan 2022-2024 High level Strategic outcomes.

9.1 The Council's budget aligns to and provides the financial means to support the delivery of the Corporate Delivery Plan outcomes.

10 Carbon and Climate Change

10.1 The proposed recommendations have no direct impact on carbon emissions, energy usage or climate change adaptation.

11 Statutory Officers Comments

Finance

- 11.1 This is a report of the Director of Finance and therefore financial implications have been highlighted throughout the report. The factors with which the authority is having to contend give rise to this exceptional and concerning level of forecast overspend, caused by increasing demand, inflation and wider economic pressures. The Council is working to identify and put into effect additional mitigating actions in 2024/25 that will significantly bring down the in-year adverse forecast variance and reduce the need to call on already depleting reserves. This report includes the impact of budget pressures identified to date and it is very important that the focus to mitigate these pressures continues. This includes increasing our control of major costs areas, including staff costs, contract costs and capital spend. There remains six months of the current financial year and therefore time for any mitigations to have an impact, however equally all forecasts will continue to be monitored monthly, with forecasts subject to change.
- 11.2 The Council's reserves position is lower than average for a council of this size and a medium to long term objective must be to increase balances to manage the many risks and uncertainties and strengthen the Council's financial resilience. 2024/25 is a pivotal year for the Council. Action must be taken to reduce both in year overspend and put in place plans to prevent this being repeated in the next and future years. The future years' position is being actively addressed through the budget planning work that is underway. Proposals for the 2025/26 budget and across the medium term and an update on the financial position was presented to Cabinet on 12 November.

Strategic Procurement

- 11.3 Strategic Procurement notes the contents of this report and will continue to work with services to enable cost reductions and efficiencies across the £600m spent on contracts each year.

Legal

- 11.4 The Assistant Director of Legal & Governance has been consulted on this report and makes the following comments.
- 11.5 The Council is under a duty to maintain a balanced budget. In exercising that duty, the Council must also take into account its fiduciary duties to the council tax payers of Haringey. Pursuant to section 28 of the Local Government Act 2003, the Council is under a statutory duty to periodically conduct a budget monitoring exercise of its expenditure and income against the budget calculations during the financial year. If the monitoring establishes that the budgetary situation has deteriorated, the Council must take such remedial action as it considers necessary to deal with any projected overspends. This could include action to reduce spending, income generation or other measures to bring budget pressures under control for the rest of the year. The Council must act reasonably and in accordance with its statutory duties when taking necessary action to reduce any expected overspend.
- 11.6 Pursuant to the Executive 'Financial management and resources' function set out at Part Three, Section C of the Constitution, the Cabinet is responsible for approving both virements and debt write offs in excess of certain limits as set out in the Financial Regulations at Part Four, Section I, Regulations 5.31, 5.32 & 8.15(c) respectively.
- 11.7 Pursuant to Part Four, Section J (Contract Procedure Rules – Rule 17.1) of the Constitution, the Cabinet is responsible for approving grants from external bodies above £500,000.

- 11.8 In light of the above, there is no legal reason why Cabinet cannot adopt the Recommendations contained in the report.

Equalities

- 11.9 The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:
- Eliminate discrimination, harassment and victimisation and any other conduct prohibited under the Act
 - Advance equality of opportunity between people who share those protected characteristics and people who do not.
 - Foster good relations between people who share those characteristics and people who do not.
- 11.10 The three parts of the duty applies to the following protected characteristics: age, disability, gender reassignment, pregnancy/maternity, race, religion/faith, sex and sexual orientation. Marriage and civil partnership status applies to the first part of the duty.
- 11.11 Although it is not enforced in legislation as a protected characteristic, Haringey Council treats socioeconomic status as a local protected characteristic.
- 11.12 This budget report covers the position at Quarter 2 (Period 6) of the 2024/25 financial year including General Fund (GF) Revenue, Capital, Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances including those arising as a result of the forecast non-achievement of approved MTFS savings.
- 11.13 It also includes proposed budget virements or adjustments. The recommendations in the report are not anticipated to have a negative impact on any groups with protected characteristics. In addition to this the Councils saving programme is subject to an equality assessment, which acts to mitigate against any potential impacts for those living and working in the Borough.

12 Appendices

Appendix 1 – Directorate Level Forecast
Appendix 2 – HRA Forecast
Appendix 3 – MTFS Savings Delivery
Appendix 4 – Capital Programme Level Forecast
Appendix 5 – 2023/27 Revised General Fund (GF) Capital Budget
Appendix 6 – Proposed Virements (Revenue and Capital)
Appendix 7 – Debt Write Off (less than £50,000)

13 Background Papers (Local Government (Access to Information) Act 1985)

- 13.1 None

Appendix 1 – Directorate Level Forecasts.

Table 4 below shows the full forecast across all Directorates followed by more detailed explanations for any under or overspends that are forecast for the year.

Table 4 – Full Details of Quarter 2 Directorate Forecasts

Directorate / Service	Revised 2024/25 Budget £	P6 Outturn Forecast £	P6 Forecast to Budget Variance £	P3 Forecast Budget Variance £	Movement P3 to P6 £
Corporate Budgets	73,078,216	74,382,934	1,304,718	152,474	1,152,244
Corporate Budgets – Non service	73,297,685	74,251,775	954,089	-391,195	1,345,284
Finance, Procurement and Audit	-219,470	131,159	350,629	543,669	-193,041
Chief Executive	32,600	265,392	232,792	232,792	0
Corporate Finance	-252,070	-134,233	117,837	310,877	-193,041
					0
Culture, Strategy and Engagement	12,626,710	13,651,321	1,024,612	1,294,128	-269,516
Legal & Governance	5,081,267	5,116,430	35,163	55,610	-20,447
Strategy & Communication	-13,891	143,229	157,120	98,291	58,829
Human Resources	602,538	479,605	-122,933	-108,842	-14,091
Digital Services	1,883,909	1,920,268	36,359	711,412	-675,053
Transformation & Resources	363,340	508,340	145,000	0	145000
Libraries	3,788,877	4,560,580	771,703	531,394	240,309
Culture, Museums & Archives	920,670	922,870	2,200	6,263	-4,063
					0
Environment and Resident Experience	13,808,808	13,552,598	-256,210	-351,712	95,502
Parking & Highways	-16,402,804	-17,918,776	-1,515,972	-756,003	-759,969
Community Safety, Waste & Enforcement	22,457,214	22,525,630	68,416	-102,342	170,758
Management & Support	1,776,118	1,936,264	160,146	11,702	148,444
Parks & Leisure	3,435,188	3,533,756	98,568	88,233	10,335
Operational Facilities Management	55,690	497,132	441,442	261,754	179,688
Corporate & Customer Services	1,873,155	2,364,344	491,190	144,944	346,246
Transport and Travel	614,248	614,248	-	-	-

Directorate / Service	Revised 2024/25 Budget £	P6 Outturn Forecast £	P6 Forecast to Budget Variance £	P3 Forecast Budget Variance £	Movement P3 to P6 £
Environment and Resident Experience (Housing Benefit)	2,455,131	5,785,131	3,330,000	42,000	3,288,000
ERE Housing Benefit	2,455,131	5,785,131	3,330,000	42,000	3,288,000
Adult. Health and Communities	121,890,284	148,427,121	26,536,837	14,500,120	12,036,717
Director of Adult & Social Services	78,294,659	92,332,789	14,038,131	9,073,029	4,965,102
Housing Demand	23,130,110	35,082,117	11,952,007	4,830,519	7,121,488
Director of Public Health	19,073,415	19,073,415	0	0	0
Assistant Director for Commissioning	1,392,100	1,938,799	546,699	596,572	-49,873
					0
Children's Services	74,545,103	78,999,483	4,454,381	4,201,709	252,672
Director of Children Services	2,124,242	2,305,571	181,329	-31,231	212,560
Commissioning	2,089,840	2,084,330	-5,510	165,500	-171,010
Prevention & Early Intervention	18,142,553	19,411,059	1,268,506	1,232,903	35,603
Children & Families	48,261,628	51,292,206	3,030,578	2,883,316	147,262
Assistant Director for Schools	3,926,840	3,906,317	-20,523	-48,780	28,257
					0
Placemaking and Housing	3,628,642	4,434,493	805,851	183,863	621,988
Director of Housing, Regen & Place	161,457	124,097	-37,360	-37,360	0
Capital Projects and Property	-1,846,273	-1,151,526	694,747	223,076	471,671
Planning Building Standards & Sustainability	2,376,779	2,525,243	148,464	-1,853	150,317
Regeneration & Economic Development	2,936,679	2,936,679	0	0	0
MANAGEMENT TOTAL	302,032,893	339,233,081	37,200,188	20,022,582	17,177,606

CULTURE, STRATEGY & ENGAGEMENT (CSE)**Over budget £1.025m**

The Quarter 2 overspend of £1.025m and represents a favourable movement of £270.000 from Quarter 1. The key driver of this (£464,000) is the allocation of digital transformation savings targets (initially all held centrally within Digital & Change) out into the Services along with the associated in-year pressures

around deliverability. The other key movement from Quarter 1 is a downward revision of income projections within Libraries to reflect year to date actual performance (£222,000).

The key contribution to the overspend at Quarter 2 remains within Libraries (£772,000). Delays in the start of the public consultation means the £675,000 opening hours saving is not expected to begin until Quarter 1 of 2025/26. The service is mitigating the shortfall as far as possible by holding vacancies. Premises related costs (energy and NNDR) and the projected income shortfall makes up the balance.

The other significant adverse variances are (i) the Directorate's own share of digital transformation savings where full slippage into 2025/26 (£145,000) is anticipated. Full delivery of the savings is still expected to be achieved in 2025/26; and (ii) Corporate Communications (£157,000) where additional income from increased advertising is also not expected to be achieved this financial year.

Digital and Change are in the process of completing a restructure where redundancy costs are expected. Given that decisions are yet to be finalised, no actual figure has been included in the Quarter 2 projection but is being highlighted here for noting as a risk to the CSE forecasted outturn.

FINANCE, PROCUREMENT & AUDIT

Over budget £0.351m

The Quarter 2 overspend of £351,000 is a £193,000 favourable movement on Quarter 1. This improvement is predominately within Corporate Finance as a result of the transfer of the Financial Administration Team into the Directorate with its projected underspend of £71,000, reduced agency spend within Business partnering, and some deferred recruitment activity.

CORPORATE BUDGETS (Non-Service)

Over budget £0.954m

The movement between Quarter 1 and Quarter 2 is approximately £1.3m due to increased mid year scrutiny of these budgets and quantifying of some areas highlighted as a risk at Quarter 1. The main contributing factors are a £690,000 increase in pension costs for former employees, a reduction in forecasted Dedicated Schools Grant recharge income of £400,000 and forecast non-delivery of planned savings associated with reducing bank charges of £300,000.

CHILDREN'S SERVICES

Over budget £4.454m

The Children and Young People Service is forecasting a pressure of £4.454m at Quarter 2 and there has been an adverse movement of £253,000 since Quarter 1.

The main movements relate to placement costs in Safeguarding and Social Care (£147,000) and the allocation of digital savings for the service (£232,000). These pressures are being mitigated by management action to reduce costs elsewhere across the services.

The main pressures continue to be in Safeguarding and Social Care where there is a pressure of £3m. Most of this pressure relates to children's placements and the support provided to families who are intentionally homeless or who have no recourse to public funds. The placement pressure is currently around £2.5m, including pressures on packages of support for children with disabilities.

Despite our strong early intervention and prevention services which means in recent years there has been a decline in the number of children looked after, child protection plans and early help cases, demand monitoring shows that numbers in all three categories continue to increase within the current year. At the end of September, the Council had 334 looked after children. The needs of some children in this cohort are high and latest data shows that 23% (78) children have disability. Monthly tracking of costs shows that residential and semi-independent placement costs continue to rise sharply. The Council continues to support children to step down into family placements wherever possible as this

means better outcomes for children and lower cost. Family network meetings continue and identifies support in the wider family network to prevent children coming into care.

There has been no material movement in Early Help, Prevention and SEND services since Quarter 1 and there remains a pressure of £1.26m. As noted previously, this relates to Education Psychology Services costs having to be fully met by the General Fund (£550,000) rather than the Dedicated Schools Grant and increased costs for the SEND transport service (£380,000) as a result of rising numbers of children with Education, Health and Care plans. This results in more children requiring transport alongside the rising price of transport. The service continues to implement several strategies to reduce costs in this area including providing personal transport budgets to parents and carers to arrange their own travel and providing children with independent travel training. There also remains a residual pressure of around £150,000 in the Children's Centres following action taken to reduce it from previous higher levels.

Projects are on track to deliver the £833,000 of savings in year.

ADULT SOCIAL CARE

Over budget £14.585m

Financial pressures remain on the budget and in particular the placement budgets. The number of older adults with a support package has increased in the year to date whilst numbers remained level for most of last financial year. The average cost of a care package has increased year on year in excess of uplifts awarded to providers which reflects to some extent that the level of acuity or need of individuals is increasing. The year-on-year increase in the number of younger adults with a care package continue with the numbers transitioning to adulthood increasing the long-term costs to be met by the service. It is hoped that the development and implementation of a transitions service will have positive impact on long term costs.

There has been an increase in the number of new clients following efforts to reduce the backlog of care act assessments, over and above the forecast increase in client numbers. Clearing the backlog of financial assessments will potentially increase income by approximately £150,000 by the end of the financial year.

There are risks associated with delivery of a very large savings target which are being closely monitored at the Adults Change Board and across the directorate. A review of our financial governance in the Service to streamline meetings and proactively involve Heads of Service (as Project Sponsors) in planning and monitoring progress in meeting existing savings targets, ongoing tracking of in year efficiencies and identification of new savings opportunities.

Mitigation plans are in place to ensure that any current savings not likely to be met are where possible through either overachievement of the other current year savings targets or by way of new savings. As it stands at Quarter 2 there will be a shortfall in savings delivery of £3.545m against an original target of £8.245m where no mitigation has been found. This shortfall in savings delivery has been incorporated into the Q2 forecast.

HOUSING DEMAND

Over budget £11.952m

The ongoing pressures in Housing Demand relates to Temporary Accommodation (TA) and are primarily as a result of a continued reliance on bed and breakfast (B&B) and nightly paid accommodation (NPA's), due to the limited availability of move-on options.

The costs associated with NPA's have not aligned with anticipated inflation reductions. Instead, costs are tracking toward a 10% increase scenario, which has been reflected in the updated financial forecast. This unanticipated inflation trajectory has contributed to the financial strain.

There have also been unplanned changes to the anticipated 'ready to let' dates for key projects, such as Hale Wharf, where 45 new lets were initially expected to deliver earlier than planned.

The higher than expected levels of TA voids, coupled with extended turnaround times, also continues to present challenges. Efforts are underway to address these issues with new contracts being procured to manage voids for Private Sector Leasing (PSL) and Haringey Community Benefits Society (HCBS). A prioritisation process is also being developed to ensure more efficient management of these voids.

A wide range of actions are underway to seek to contain the budgetary pressures including:

- Housing Demand Programme includes initiatives aimed at accelerating the property acquisitions programme, with a particular focus on securing family-sized homes for temporary accommodation. Moreover, there are plans in place to improve income collection rates further which although starting to improve are still well below original budget assumptions.
- B&B Reduction Plan that details how the Council will reduce usage of commercial hotels for TA.
- Housing Delivery, several key housing schemes are progressing that will deliver homes for use as TA, including Partridge Way.

ENVIRONMENT & RESIDENT EXPERIENCE

Under budget £0.256m

The Environment and Resident Experience Directorate excluding Housing Benefit related activity is forecasting an under spend of £256,000 at Quarter 2. The movement from Quarter 1 is attributable to a favourable movement in the Penalty Charge Notice (PCN) parking income forecast.

Parking and Highways is forecasting a net under spend of £1.516m at Quarter 2. This is attributable to surplus income from Penalty Charge Notices following management actions to optimise ways of working. This underspend is additionally mitigating pressures from staffing costs incurred to deliver this additional workload, unbudgeted energy inflation costs for Street Lighting and increased maintenance costs within Borough Roads.

Community Safety, Waste and Enforcement is forecasting an over spend of £68,000 at Quarter 2. This is mainly attributable to income from Fixed Penalty Notices being lower than budgeted. The introduction of a Third Party Enforcement contractor to work in addition to the in house team will ensure a greater level of borough coverage with an increased level of identified offences anticipated.

Management and Support budgets in the Directorate is forecasting an overspend of £160,000 at Quarter 2. This is attributable to the reallocation of digital targets (£169,000) and a shortfall in transport recharge income following a change in the accounting process corporately. Neither of these items will impact the organisational position as they have been previously accounted for elsewhere and will be corrected for the 2025/26 budget. The Digital team are in the process of developing a roadmap to solutions that will meet the savings anticipated.

Parks and Leisure is forecasting a small overspend of £99,000 at Quarter 2 which is attributable to a shortfall in income forecast from lettings within Events.

Operational Facilities Management is forecasting an overspend of £441,000 at Quarter 2. This is mainly attributable to an increase in staffing and security costs and redundancy costs that now need to be reflected within the service forecast. A review of recharges to services is underway to ensure actual costs are fully recovered.

Corporate and Customer Services is forecasting an overspend of £321,000 at Quarter 2. This is attributable to redundancy costs and higher staffing costs and redundancy costs in the Revenues Service.

ENVIRONMENT & RESIDENT EXPERIENCE (Housing Benefit)**Over budget £3.330m**

Most of the forecast £3.3m overspend relates to Housing Benefit which at Quarter 2 totals £3.5m. This was highlighted as a risk in the Quarter 1 report because further analysis was required to ensure a more accurate figure was provided.

Extensive work is underway and continues to reduce this pressure, which was corporately held last financial year, but moved to the Environment & Resident Experience Directorate this year. This is due to three main areas - increased bad debt provision; DWP subsidy loss due to 'Local Authority error in overpayments' which are funded by the DWP to a threshold and the council liable for anything over that threshold; and unfunded spend on Supported Exempt Accommodation that we are legally liable to pay.

A new Quality, Training and Support Team Manager was appointed earlier in the year to lead work across the service and with the DWP to reduce 'LA error overpayments'. Additionally, Supported Exempt Accommodation is the focus of a dedicated project to reduce the pressure.

PLACEMAKING & HOUSING**Over budget £0.806m**

The Placemaking & Housing Directorate was forecasting an overspend of £184,000 at Quarter 1. The pressures mainly relate to increases in Business Rates (NNDR) and utility bills for the Council's operational property. The increase to £806,000 for Quarter 2 has been driven by the following areas:

- Further pressure from NNDR due to an increase in NNDR billing forecast within corporate contracts in Operational Resilience with an adverse variance of £402,000.
- Property pressure of £293,000 arising from the settlement of outstanding head lease rent reviews. This has been partially offset by an increase in sublease rent income and other lease payables which have been settled. A decision to draw down from the reserve created specifically for this eventuality, will be taken in advance of Quarter 3.
- Planning Building Standards & Sustainability - £148,000 pressure within Land Charges due to a one off staffing cost pressure. There are also market factors impacting Land Charges income this year so far, such as the new fee structure which requires sharing fees collected with the Land Registry. Mitigation options are being assessed, but it is not guaranteed that any proposed steps will materially reduce or eliminate the variance before the year end.

DEDICATED SCHOOLS GRANT (DSG)**Over budget £2.566m**

The Safety Valve programme continues to be a focus to deliver savings and efficiencies to bring the DSG spend back to budget over the next 5 years.

The main pressure remains in the High Needs Block where there is a pressure of £2.731m at Quarter 2, an adverse movement of £231,000 since Quarter 1. The service has seen a 6.9% rise in requests for Education, Health and Care (EHC) plans from April 2024 to August 2024 compared to last year for the same period. There are 2,998 active EHC plans as at the end of September compared to the target of 2,840. A key focus for the service is closures of EHCP's for Post 16 young adults no longer continuing in Education.

There are however key risks associated with placement costs and increased demand particularly for independent school placements to meet the social, emotional and mental health needs of children. Haringey's DSG Plan submitted in January 2023 forecast that by 31st March 2025 there will be 2,891 active EHC Plans after mitigation.

SCHOOLS WITH DEFICIT BALANCES

Haringey provides finance support to 64 maintained schools and nurseries and like most London Boroughs is seeing a significant decline in primary school rolls, following reducing population trends of school age children. This will have an impact on secondary schools, with forecast demand also now declining. The Haringey School Place Planning report published in June 2024 shows a percentage of surplus capacity across reception to Year 6 of 13.3% in 2024/25, rising to a forecast 16% by 2029/30.

As at Quarter 2 this year there are 37 Schools with forecast deficit balances compared to 32 at 31 March 2024, an increase of 5 schools. There is an overall Quarter 2 Schools forecast deficit of £5.6m, compared to £110,000 in March 2024, an increase of £5.5m since last year. Schools are required to report quarterly to the Council on their financial position. There are two primary schools that have not yet submitted their Quarter 2 forecasts, so an estimate using spend to date figures have been used for this forecast and means that the overall forecast deficit of £5.6m by 31st March 2025 is subject to change.

There are 21 schools with Licensed Deficit Recovery Plans. Schools with forecast deficits by March 2025 and those requiring licensed deficit recovery plans have been included in Table 5.

Table 5: Schools Budget Forecasts including those requiring License Deficit Recovery Plans

Type of Schools	Number of Schools with Forecast Deficit	Forecast Deficit £'000	Number of Schools with Forecast Surplus	Forecast Surplus £'000	Forecast Net Deficit / (Surplus) £'000	Schools with Licensed Deficit Recovery Plan
Nursery	2	241	1	(475)	(234)	0
Primary	27	6,729	24	(2,956)	3,772	20
Secondary	3	1,254	2	(674)	580	0
Special	4	1,305	0	0	1,305	0
Alternative Provision	1	177	0	0	177	1
Total	37	9,706	27	(4,105)	5,601	21

This worsening position adds additional financial risk to the Council's General Fund and focused work continues both at individual school level and Schools Forum to provide support and interventions that will improve this position.

A more structured approach is required to manage schools in deficit and a strengthening of governance is planned. Plans include an improved coordinated approach to engaging with schools in deficit to help develop robust recovery plans and using DfE certified tools to help build staffing strategies based on pupil numbers. There are likely to be resource implications to the council associated with the support, interventions and improved governance needed to ensure there are sustainable solutions achieved over the longer term

APPENDIX 2 - HOUSING REVENUE ACCOUNT (HRA)**Over Budget £4.238m**

The Housing Revenue Account (HRA) at the end of Quarter 2 is reporting an overspend of £4.238m which means that the forecast year-end surplus is only £4.365m compared to the £8.603m which was expected when the budget was set in March 2024.

Table 6

<u>HRA Budget Pressures</u>	<u>Amount £000's</u>
<u>Haringey Repairs Service (HRS) - Budget Pressures</u>	
HRS Responsive Repairs (including Damp & Mould) overspends	3,280
HRS Disrepair Structure, Compensation, Legal & Works payments overspends	591
HRS Voids , Planned, Commercial , Stores, Central works and services combined underspend	-865
HRS Total overspend - (subtotal)	3,006
<u>Other HRA Budget Pressures/ Savings</u>	
HRA Rental Income due to Voids turnaround performance	1,985
HRA Rental Income due to New Homes build units delivered	
Decants - Hotel Tenant support accommodation costs - (Housing Management service)	465
HRA Waste Contact (Veolia)	150
HRA Pest Control	96
Capital Financing Costs & Depreciation	-594
Housing Operational underspends (overall combined)	-870
Other HRA Budget Pressures/ Savings - (sub total)	1,232
Total forecast HRA overspend - 2024/25	4,238

Haringey Repairs Service (HRS) Responsive Repairs (including Damp & Mould) - overspends (£3.006m)

Housing Repairs Service budgets are forecast to overspend, primarily due to higher than anticipated contractor costs and ongoing demand for damp and mould cases but also materials and transport costs which are higher than anticipated. There has been an increase in employee spend due to increase number of Works Co-ordinators and Disrepair support staff and an increase in forecast for Team Leaders and Surveyors.

To mitigate these overspends, the service is undertaking the following:

- A review of historic budgets and spend to ensure future budgets are realistic and will be addressed as part of the 2025/26 budget.
- Movement from agency to permanent staff expected to be completed Nov 2025 which will reduce overall spend.

- An options appraisal and value for money assessment of the delivery model for the Repairs Service.
- Pressure on Disrepair being offset by capitalisation process which is being completed across Housing Repair Service which has identified a potential of £500,000 for capitalisation reducing pressure on the revenue budget.
- There was also large volume of permit renewals for fleet vehicles used by the Housing Service Repairs direct labour workforce. These are one off spend for this period. In addition, there has been higher levels of accident and damage for the same period. Previously, vehicle insurance claims were limited due to excess levels however new advice confirms claims can be made for any accident recovery.

Disrepair

The Council has taken action to mitigate the number of disrepair cases through hiring in-house legal support to reduce the use of costly external legal firms. To date, 14 in house officers have been recruited with an expectation all external legal cases will be managed in house by April 2025 and thereby reducing the external legal fees.

The Service has also significantly increased the supply chain capacity to carry out disrepair works agreed as part of disrepair claims. These actions have led to 340 legal disrepair cases closed in this financial year and 600 cases have now been allocated for works.

New caseworkers will be starting in November to implement a new protocol for pre-court-action cases. This will limit future cases being litigated with most despair cases being managed as part of the pre court action protocol stage and only complex cases or cases where an agreement cannot be reached between parties referred to legal services.

Decants - Hotel Tenant support accommodation costs - (Housing Management service)

There is an increase in hotel tenant support accommodation costs of £465,000 reported for Quarter 2. Emergency placements are made for several reasons including domestic violence, flood and structural issues.

This is being mitigated through an increase to the temporary decant pool (properties we hold for tenants that need emergency accommodation) from 30 to 50 which will reduce the number of families placed in emergency hotel placements and reduce future spend.

Under achievement of HRA Rental Income due to Voids turnaround performance & New Homes build units delivered (£1.985m)

There have been approximately 350 new voids in this financial year contributing to the overall rental loss due to voids numbers for Quarter 2. This is significantly higher than anticipated and partly contributed by the Neighbourhood Moves Scheme and the handover of new units as part of the new development schemes.

For HCBS and Private Sector Lease voids, new contractors have been appointed which is now managed by the new home's delivery and acquisition team.

This new arrangement creates capacity for the Housing Repairs Service to focus on voids on the General Needs void stock. There is a current forecast that the total void numbers will be reduced to 2% by March 2025 in line with the HRA business plan.

Housing Revenue Account (HRA) Budget (Quarter 2) 2024/25**Table 7 - Summary Table**

	2024/25 Revised Budget	Q2 2024/25 YTD Budget	Q2 2024/25 YTD Actual	Q2 2024/25 YTD Var.	Q2 2024/25 Full Year Forecast	Q2 2024/25 Full Year Forecast Variance	Q1 2024/25 Full Year Forecast Variance	Forecast Variance Mov't Q2 v Q1
HRA BUDGET 2024/25 - Q2	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Housing Revenue Account (HRA) - Income	(135,145)	(66,652)	(61,405)	5,247	(133,068)	2,077	940	1,137
Housing Revenue Account (HRA) - Expenditure	126,542	38,869	43,552	4,682	128,703	2,161	2,153	8
HRA - (Budgeted Surplus)	8,603	27,782	17,853	(9,929)	4,365	(4,238)	(3,093)	(1,146)
Balance of HRA Account	0	0	0	0	0	0	0	0

Table 8 - Income and Expenditure Table

HRA BUDGET 2024/25 - Q2	2024/25 Revised Budget	Q2 2024/25 YTD Budget	Q2 2024/25 YTD Actual	Q2 2024/25 YTD Var.	Q2 2024/25 Full Year Forecast	Q2 2024/25 Full Year Forecast Variance	Revised re-aligned Q1 2024/25 Full Year Forecast Variance	Forecast Variance Moveme nt Q2 v Q1
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Service Charge Income - Hostels	(490)	(245)	(245)	0	(490)	0	(44)	44
Rent - Hostels	(1,797)	(898)	(900)	(1)	(1,797)	0	(39)	39
Rent - Dwellings	(100,553)	(48,211)	(46,743)	1,467	(98,568)	1,985	1,060	925
Rent - Garages	(746)	(358)	(330)	28	(679)	67	12	55
Rent - Commercial	(664)	(498)	(320)	178	(639)	25	113	(88)
CBS - Lease Rental Income	(4,000)	-	3,172	3,172	(4,000)	-	-	-
Income - Heating	(1,154)	(577)	(552)	25	(1,154)	-	(12)	12
Income - Light and Power	(1,812)	(906)	(848)	58	(1,812)	-	43	(43)
Service Charge Income - Leasehold	(10,693)	(8,341)	(8,349)	(8)	(10,693)	-	-	-
ServChgInc	(1,636)	(818)	(787)	32	(1,636)	-	(30)	30
SuppHousg	(2,181)	(1,090)	(1,052)	38	(2,181)	-	(292)	292
Service Charge Income - Concierge	(2,513)	(1,256)	(1,183)	73	(2,513)	-	45	(45)
Grounds Maintenance	(3,168)	(1,584)	(1,498)	86	(3,168)	-	46	(46)
Caretaking	(3,738)	(1,869)	(1,770)	99	(3,738)	-	37	(37)
Street Sweeping								
HRA Income	(135,145)	(66,652)	(61,405)	5,247	(133,068)	2,077	940	1,137
Housing Management WG	25	12	-	(12)	25	-	-	-
Housing Management NT	30	15	4	(11)	30	-	-	-
Housing Mgmnt Hornsy	-	-	48	48	-	-	-	-
TA Hostels	682	341	84	(257)	682	0	(1)	1
Housing Management ST	10	5	-	(5)	10	-	-	-

Housing Management BWF	12	6	-	(6)	12	-	-	-
Rent Accounts	-	-	14	14	-	-	-	-
Under Occupation	179	90	35	(55)	179	-	-	-
Repairs Cent								
Recharge	2	1	(0)	(2)	2	-	-	-
Respon Repair -								
Hos	678	339	18	(321)	678	(0)	1	(1)
Water Rates								
Payable	33	16	0	(16)	33	-	-	-
Housing Mngt								
Recharg	4,532	58	120	62	4,459	-	-	-
Other								
RentCollection	146	73	121	48	146	-	-	-
HousMgmntRechg								
Energ	3,175	1,587	771	(817)	3,175	-	-	-
Special Services								
Cleaning	4,053	1,689	1,756	67	4,203	150	-	150
Special Serv								
GrndMnt	2,003	1,002	59	(943)	2,003	-	-	-
HRA Pest Control	324	162	212	50	421	96	20	76
Estate Controlled								
Parking	153	76	32	(44)	153	-	-	-
Support People								
Paymt	1,414	707	742	35	1,414	-	-	-
Bad Debt								
Dwellings	2,949	-	-	-	2,949	-	-	-
Bad Debt Prov -								
Leas	200	-	-	-	200	-	-	-
Bad Debt Prov -								
Host	70	-	-	-	70	-	-	-
HRA- Council Tax	990	495	267	(228)	990	-	(557)	557
Supported								
Housing Central	660	330	176	(154)	660	-	-	-
Housing Strategy								
Team	362	181	218	37	362	-	(526)	526
Housing Delivery								
Team	-	-	80	80	-	-	-	-
Anti Social Behav								
Sv	654	-	24	24	654	-	-	-
Interest								
Receivable	(228)	-	(701)	(701)	(228)	-	-	-
Corporate								
democratic Core	681	-	681	681	681	-	-	-
Leasehold								
Payments	102	51	162	111	102	-	-	-
Landlords Ins -								
TEN	381	381	481	99	381	-	-	-

Landlords - NNDR	121	-	125	125	121	-	-	-
Landlords Ins - LSHD	3,795	3,795	3,910	116	3,795	-	(47)	47
Capital Financing Costs	20,763	-	-	-	20,169	(594)	1,017	(1,611)
Depreciation - Dwellings	22,597	-	-	-	22,597	-	-	-
Community Benefit So GF to HRA	-	-	(11)	(11)	-	-	-	-
Recharges	2,594	-	1,879	1,879	2,594	-	-	-
Estate Renewal Operational Dir Housing Serv & Buil	1,202	601	21	(580)	1,275	-	-	-
Housing Management	7,263	5,831	6,165	335	7,336	73	123	(50)
	14,920	7,564	7,494	(71)	14,981	61	(78)	139
Property Services	29,968	14,984	18,277	3,293	32,342	2,375	2,090	285
Housing Improvement Plan (HIP)	454	227	284	57	454	-	111	(111)
HRA budget release from Reserve	(1,407)	(1,750)	-	1,750	(1,407)	-	-	-
HRA Expenditure	126,542	38,869	43,552	4,682	128,703	2,161	2,153	8
HRA - (Budgeted Surplus)	8,603	27,782	17,853	(9,929)	4,365	(4,238)	(3,093)	(1,146)
Balance of HRA Account	0	0	0	0	0	0	0	0

Appendix 3 - Progress against 2024/25 Budget Savings at Quarter 2.

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
Environment & Resident Experience						
OPS03	Full Cost recovery of services	50		50	Amber	Discussions are still ongoing with Tottenham Hotspur FC re increased income through football matches though there may be a potential for some full cost recovery via non-football matches.
OPS03	Commercial Waste	35	35	0	Green	On Track
OPS02	Visitors Vouchers Pricing Structure change	50	50	0	Green	New pricing structure in place by Jan 2025 - Income being achieved through the price increase
OPS02	Residents Permits Pricing Structure	210	100	110	Green	New pricing structure in place by Jan 2025 - Income being achieved through the price increase. Review of the accrual treatment (payment in advance). Review analysis of permit data. Fully mitigated through other Parking income related sources with full year recovery forecast.
OPS02	Change 2 hour restrictions to full day	270	0	270	Amber	This requires a CPZ by CPZ review and resident engagement with residents to achieve. The CPZ review programme is yet to be determined due to resources issues. Review expected in 2025/26. The shortfall will be mitigated in year by additional income from other parking sources. Fully mitigated through other Parking income related sources.
OPS02	Pay for Parking - Introduce a minimum 1 hour purchasable sessions,	110	0	110	Red	Pay and display income is underachieving and not returned to pre-covid levels. The shortfall will be mitigated in year by additional income from other parking sources.

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
OPS02	Moving Traffic Penalty Charge Notice (PCN) - expansion of moving traffic enforcement such as virtual road closures to support Low Traffic Neighbourhoods (LTN)	400	400	0	Green	On Track
OPS02	Moving Traffic Penalty Charge Notice - expansion of moving traffic enforcement such as virtual road closures to support LTN	(40)	(40)	0	Green	On Track
OPS02	Targeted recovery of PCNs issued to persistent evaders. Dedicated resources introduced as part of new operational model and PMIS	80	80	0	Green	On Track
OPS02	Night time Enforcement	80	80	0	Green	On Track
OPS07	Crematorium Lease and Parks Property	45	45	0	Green	This saving is as set out in the contract and therefore will be achieved in full.
OPS02	Parking Fees and Charges - 10% inflation increase in 2024/25	200	200	0	Green	On Track
OPS02	New 4-5 area HGV restriction zones - Enforcement Sites	(50)	(50)	0	Green	Income from sites is low, because of right of access, however scheme is delivered and working. Income forecast to be delivered.
OPS02	School Streets and LTNs - Moving Traffic Cameras Enforcement (75 camaras)	(1,109)	(1,109)	0	Green	On Track

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
OPS02	PCN Debt Recovery Parking strategy (compliance increase)	200	200	0	Green	Improvement to recovery rate being monitored. Any shortfall will be achieved through new ways of working in debt recovery process.
OPS03	Houses in Multiple Occupation including licensing	50	50	0	Green	New fees in place
OPS09	Improved Debt Recovery	300	300	0	Amber	The system for monitoring debt is now live but there have been some challenges in baselining non-HB debt and therefore system not fully operational for savings to be realised.
OPS09	Customer Services & Libraries Service Reviews	160	160	0	Green	On target.
OPS03	Events Income Increases	25	0	25	Amber	Income is being under achieved at the moment based on existing target. All event organisers prefer Finsbury Park as their venue, due to the transport links available.
OPS03	Crematorium Lease and Parks Property increases	15	15	0	Green	This saving is as set out in the contract and therefore will be achieved in full.
OPS02	The review of Highways and Parking fees and charges	1,300	1,300	0	Green	On Track
OPS02	The planned roll out of School Streets	170	170	0	Green	Measures implemented ,14 School Streets rolled out so far this year.
OPS03	Enhance our enforcement of environmental crime	100	100	0	Green	Commissioning Contract Underway and savings on track to be delivered.
OPS03	New River Sports Centre - Net cost Reduction	53	53	0	Green	On Track
OPS03	Private sector Housing Compliance income	13	40	(27)	Green	Enforcement through CPN on track.
OPS02	P&D Tariff for EVs charging	12	3	9	Green	Completion of the changes needed to the Tariff is expected in the last quarter of 2024/25

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
OPS02	Remove pause on PCN challenge periods - reduction in 50% discounts given.	50	0	50	Amber	The implementation of changes to the PCN challenge periods is current subject to review and has not yet been agreed. The shortfall in year will be mitigated through additional income from other parking sources. Fully mitigated through other Parking income related sources.
DS	Digital Transformation Savings	169		169	Red	
Total: Environment & Resident Experience		2,948	2,182	766		
Corporate						
	Digital Savings - Directorate Allocation	43	0	43	Amber	Efficiencies are expected with the implementation of the Source to Pay System and therefore the saving is expected to be realised in 25/26.
Total Corporate		43	0	43	0	
Culture, Strategy & Engagement						
DS	Digital Savings - Directorate Allocation	145	145	0	Amber	This represents the digital transformation saving target for CSE. The aim is for Digital services to deliver this saving in 2025/26 through digital transformation but will be mitigated through further contract savings this year.
DS	Digital Savings - Directorate Allocation	141	0	141	Amber	This is an additional £141,000 which remains unallocated from the 24/25 MTFS profile but will be redistributed next year. Currently no mitigations

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
20/25-YC06	This comprises income from commercial desk/workspace rental and community/commercial room hire (as mitigation for writing off historic libraries income targets).	25	25	0	Green	
CSE_SAV_002	Additional commercial advertising opportunities *	10	0	10	Red	Opportunities to raise this additional income this year have not yet been identified work has been commissioned to take a more comprehensive approach to generating new ideas. Currently no mitigations in place.
CSE24_SAV_006	Reduce Library Opening hours	675	175	500	Amber	Public consultation delayed due to the two elections. Launched 29/8/24 for 6 weeks and prepared for December Cabinet. Staff consultation to follow. Anticipated new opening hours to start Period 2 in 2025. In year mitigations by holding staff vacancies and reducing agency spend. Service is holding a vast number of vacancies which are not being recruited for, in addition temporary agency staff have also been stopped. Service disruptions expected and reported to the Assistant Director on fortnight basis
CSE24_SAV_003	Applications & infrastructure review	200	200	0	Amber	Contract reviews are underway and the expectation is saving target will be met in year. Amber rating as has not been achieved yet, but confident it can be.
CSE24_SAV_004	Digital and Change Restructure	200	200	0	Green	Restructure has completed.

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
CSE24_S AV_012	Expansion of digital advertising	(35)	-35	0	Green	On Track. New staff member started on 25th June to bring additional capacity to this work.
	Appoint a specialist Head Commercial Operator to identify opportunities and develop a strategy to enhance income generation from our assets (requires investment)	(100)	-100	0	Green	On Track
	Convert static advertising to digital, introduce smaller high street advertising, deliver more large format digital advertising sites, develop SME offer for marketing design & print (resource to develop already included in first round of MTFS but income not included)	150	0	150	Red	Opportunities this year have not been identified but have commissioned further work in this space. Currently no mitigations in place.
CSE24_S AV_012	Review stocking decisions (e.g. Newspaper subscriptions) New saving to supersede CSE24_SAV_008	25	25	0	Green	Final decisions on which newspaper titles to retain are under way. Being mitigated by reduction in sundry expenditure.
Total: Culture, Strategy & Engagement		1,436	635	801	0	

MTFS Savings Ref	Saving proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery RAG Status
Placemaking & Housing						
RPD2	Delayed Savings from previous years	100	100	0	Green	
OPS08	Fleet Review	50	0	50	Red	Ongoing- A Strategic review needs to be undertaken for the management of the entire Haringey Fleet operation to potentially bring together the Management and responsibility of Fleet under one service area. This work has not yet commenced and therefore savings will not be delivered in 2024/25.
P&H_SAV_001	Development Management & Building Control income and fees	10	10	0	Green	
DS	Digital Transformation Savings. Digital Savings - Directorate Allocation	115	0	115	Red	
Total: Placemaking & Housing		275	110	165		

Adults, Health & Communities						
MTFS Saving Ref	Saving Proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus) / Shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery of RAG Status
	Amendments to Existing Savings	486	0	486	Red	Following a reprofile of the savings this is no longer applicable
AHC_SAV_001	Improved processes and practices to ensure that residents receive the right level of care	850	0	850	Red	This workstream is now being analysed under the programme management of ASC Savings to ascertain the level of duplication in terms of the overall savings projects. The plan will be derived from the analysis of potential duplication in activity that will enable more accurate identification of savings.
AHC_SAV_004	Contract reviews	500	50	450	Red	There have been capacity issues which have delayed the ability to start this initiative which involves contract monitoring of care costs at identified locations. A plan has been put in place to initiate an invest to save approach to support delivery of outcomes. The implementation of an invest to save proposal will enable this work to be undertaken.
AHC_SAV_006	Extended Provision (Lodge & Council-owned buildings)	251	0	251	Amber	Delayed progress on development of Station Road Lodge, Now progressing with tight deadline but won't deliver in year. Extension to Russell Road hostel not viable so alternatives being identified. Close project management of delivery of Station Road Lodge. Housing Demand programme has identified additional sites for consideration and options for properties that can be brought back into use. Link to AHC SAV 25

MTFS Saving Ref	Saving Proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus) / Shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery of RAG Status
AHC_SAV_007	Use 1 bed social housing as Temporary Accommodation (TA)	69	35	34	Amber	Some properties have been set aside for this purpose but still limited access to voids that are ready. This has been identified as a key priority within the annual Lettings Plan and improvements to voids performance and close monitoring is expected to increase properties available. Void improvement works and close monitoring of use of available properties. Alternative savings identified through Housing Demand Programme initiatives
AHC_SAV_009	Targeting families that have been in TA for significant number of years	400	200	200	Amber	Most of the families who have waited longest need larger properties. Delay in new build programme and competing priorities for 'relet' voids as they become available will support delivery of this reduction. Void improvement and prioritisation of properties works and close monitoring of use of available properties. Alternative savings identified through Housing Demand Programme initiatives
AHC_SAV_010	Lease conversion Project	175	0	175	Amber	A higher proportion of landlords who lease to the Council are wanting their properties back rather than agreeing to convert to Housing leases, thereby reducing supply of accommodation .VFM review of Housing leases may mean this saving is no longer achievable and alternative savings are being identified. Alternative savings identified through Housing Demand Programme initiatives
AHC24_SAV_023	Use of public health grant	292	292	0	Green	

MTFS Saving Ref	Saving Proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus) / Shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery of RAG Status
CYP24_S AV_008	Transitions	673	300	373	Red	Project board in place, team has now been recruited and cohort of young people identified that will support the realisation of year 1 savings. However there has been a delay in the projected delivery of annual savings. Resources are in place and work to be undertaken in the accordance with the plan.
AHC24_S AV_021	Supported Living Review	300	0	300	Red	Following a reprofile of the savings this is no longer applicable. The target savings have been reprofiled to be incorporated into Category A savings
AHC24_S AV_012	Strengths Based Working	350	0	350	Red	Following a reprofile of the savings this is no longer applicable. The target savings have been reprofiled to be incorporated into Category A savings
AHC24_S AV_010	sexual health MTFS	300	300	0	Green	
AHC24_S AV_025	Modular Build (B) New site and project - Additional Lodge	0	0	0	Red	Potential sites being explored but final site not confirmed. Once site is confirmed, design, planning permission and consultation will all be needed before the build can start. Delivery unlikely in 2024/25 but expected to be fully delivered in 2025/26. TA Sprint has identified additional options. Near to confirmation of site. Link to AHC SAV 006

MTFS Saving Ref	Saving Proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus) / Shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery of RAG Status
AHC24_S AV_019	Mental Health Service Review	200	88	112	Amber	This project has been combined with the Mental Health Service Insourcing workstream that is now completed. Working with housing to step people down into social lets. Reviewing all people in receipt of care and support in temporary placements. The Council will then review commissioned contracts.
AHC24_S AV_002	Housing Demand- Using 2 bed social housing as temporary accommodation	37	17	20	Amber	Relies on improved voids performance and the ability to prioritise the available voids for this purpose alongside other competing priorities' for properties. This hasn't been possible at the start of the year but the position should improve as the voids backlog clears and the letting of new builds leads to other voids becoming available. Alternative savings identified to mitigate shortfall through Housing Demand Programme initiatives
AHC24_S AV_004	Housing Demand- Targeted 1 bedroom move on project	57	28	29	Amber	Officer in place and assessments being completed - moves should start to increase as voids become more readily available. Alternative savings identified to mitigate shortfall through Housing Demand Programme initiatives
AHC24_S AV_018	Grant Review (BCF/S75)	200	0	200	Red	Review of opportunities to identify efficiencies through grant funding have not been realised. Mitigating assumptions have been reprogrammed to identify alternative saving streams

MTFS Saving Ref	Saving Proposal	2024/25 £'000s	2024/25 Projected £'000	2024/25 Savings (surplus) / Shortfall £'000s	RAG Status (Delivery of 2024/25 Saving)	Comment on Delivery of RAG Status
AHC24_S AV_013	Direct Payments	800	310	490	Amber	As part of the reprofiling this target has been revised to £310,000. This is because it has been realised that it will be more productive to focus on new clients' uptake of DPs. There is extensive targeted work with residents and practitioners that has taken place and in continuing in regards to DP as a suitable option. This is in part supported by an enhanced offer from Disability Action Haringey.
AHC24_S AV_011	Continuing Health Care	1,200	2,200	(1,000)	Green	As part of the reprofiling the savings target has been increased to £2.2m. The resource has been extended to continue delivery of the work. A significant proportion of these savings has been realised from non-CHC reviews. The focus of the project will expand to ensure that the knowledge and competency derived from the project is incorporated into business as usual. This will also include a focus on existing processes that result in increased demand through the front door.
AHC24_S AV_005	0-19 years Public Health Nursing Services efficiencies	150	100	50	Green	
DS	Digital Transformation Savings	155	155	0	Green	
	Review entitlement for Council to fund Social Care for adults (proactive fraud exercise)	250	125	125	Amber	A tool Audit use to manage any fraud within the financial assessment team.
	Localities Hub	550	550	0	Amber	This is a Cross directorate saving. Connected Communities has delivered its agreed £250,000 through restructure and will mitigate 300,000 in year for community hubs.

Total: Adults, Health & Communities		8,245	4,750	3,495		
Children's Services						
20/25-PE10	This proposal considers ways to shape the local residential care market for children by taking demand off the free market and creating some diversity in the care market. This will be done through reviewing the feasibility of a number of delivery approaches including opening bespoke children's homes, ring fencing/blocking market purchasing of provision, working alongside the non-profit sector to grow this local offer, joint ownership of accommodation with Adult social Care and shared supported accommodation for young people with disabilities 18-25.	200	200	0	Green	
DS	Digital Savings - Directorate Allocation	232	0	232	Red	

CH103	The service set up the Maya Angelou Family Assessment Centre as part of the previous programme of Invest to save projects. Through this facility the service is undertaking parenting assessments in the community as planned. This project brought the service in-house and reduced spot purchasing of speciality parenting assessments. Assessments completed by the team of skilled social workers are now of a higher quality and there are fewer repeat assessments required as a result. As of the end of August this service has commenced 45 parenting capacity assessments in-house, with 17 closed in the current financial year. The service is on track to avoid costs in the region of £480K.	30	30	0	Green	
Total: Children's Services		462	230	232		
Total: ALL		13,409	7,907	5,502		

Appendix 4 – Forecast Capital Programme 2024/25 at Quarter 2

Key for Source of Funding	
H	Haringey Borrowing
S	Haringey Borrowing Self-Financing
E	External

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEM E REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
101	Primary Sch - repairs & maintenance	4,887	4,886	(0)	(451)	<p>In this latest forecast, an underspend of around £450,000 has been identified due to the exclusion of pipeline projects now expected beyond February 2025. The forecast reflects only projects scheduled for completion by February.</p> <p>Key spending is to be continued in October and November for major projects. December sees a reduction, with spending picking up in January. The February half-term will see increased spending as several projects are expected to be executed, while March is focused on project close-outs with minimal expenditure. The underspend will be carried forward to next year.</p>	E

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEM E REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
102	Primary Sch - mod & enhance (Inc SEN)	5,609	5,609	(0)	(1,242)	<p>This FY's budget was based on starting 10 new schemes. Of these only 5 have been commissioned and did not begin when originally planned due to ongoing examination of Council capital budgets. This has created a significant underspend which will, however, require funding to be taken forward to next year for the 5 commissioned projects and the 5 that have been paused in this FY. All these projects will address major condition issues, including windows, roofs, brickwork, mechanical and electrical installations, fire safety, etc.</p> <p>The project at Seven Sisters Primary has been completed but there is an outstanding Extension of Time claim that would increase costs above the original budget if accepted in full. This claim is being examined forensically to assess its validity. It is anticipated that agreement will be reached in this FY. No allowance has been made for this in the forecast at this time.</p>	H & E
104	Early years	428	428	0	428	This is a new capital scheme re: DfE - Childcare Delivery/Expansion Capital Grant award	E

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
105	RAAC Schools	2,260	1,108	(1,152)	(1,152)	The forecast spend relates only to the full RAAC mitigation works at Park View. A multidisciplinary design team has now been procured and will produce a feasibility report in January 2025. This will provide costed options for a further discussion with DfE, as they will provide grant funding for the option ultimately agreed.	E
110	Devolved Sch Capital	508	508	(0)	(23)		E
114	Secondary Sch - mod & enhance (Inc SEN)	1,074	1,074	0	(2,288)	<p>Hornsey School for Girls was included in this year's programme, pending confirmation of whether it would be taken forward by DfE through its School Rebuilding Programme. Although this is now confirmed, timescales are not, so that some works will need to be completed by the council. The scope and cost of these is being reviewed currently, to avoid nugatory spend.</p> <p>Fortismere is also included in the School Rebuilding Programme - the project scope has been reviewed but substantive, urgent condition needs must be addressed ahead of the DfE intervention. This scheme is delayed due to protracted contract negotiations and the need to manage disruption to the school. As a result, most works will now be delivered in the next FY.</p> <p>The Park View Sports Hall roof project costs have increased since the previous quarter, due to required spec changes. The works are now largely complete.</p> <p>Works at Highgate Wood to improve toilet provision were undertaken by the Corporate Landlord. These are, in part, temporary changes that will require further works in a future FY.</p>	H

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
121	Pendarren House	71	71	0	71	The scope of condition need at Pendarren exceeds the allocated budget in this FY. To ensure that the identified funding is used as efficiently as possible, a site visit will take place in November to discuss the operational and safety priorities with the new centre manager. This will inform feasibility works to deliver essential investment, with future phases subject to bids in the next budget round.	H
123	Wood Green Youth Hub	30	30	(0)	0	£30k transferred from Contingency to offset overspend. Scheme closed.	H
124	In-Borough Residential Care Facility	870	870	0	170	Anticipated forecast to budget. All projects under these schemes are subject to further business case	S
125	Safety Valve	1,163	1,163	(0)	383	<p>The quarter two forecast is anticipated to be in line with budget due to schemes still to be scoped out, fortismere, the brook and Park View.</p> <p>Project: Earlsmead 15 ASC places has been created, and the building has been handed over to the school, there are a number of outstanding invoices to be paid which will be capitalised in the coming months.</p> <p>Project: Riverside school– The modular has now been handed over to the school.</p> <p>Project: Alexandra Primary is now progressing through stage 3 and projected spend has been provided in the relevant columns.</p>	E & H

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
126	EYES and Social Care developments to the LiquidLogic System	250	250	0	0		H
Children's Services		17,151	15,998	(1,152)	(4,104)		
201	Aids, Adap's & Assistive Tech -Home Owners (DFG)	3,095	3,095	(0)	(0)	The quarter two forecast is anticipated to be in line with budget. This can be attributed to the recruitment of addition surveyors to meet the referral backlog.	E
209	Assistive Technology	815	815	0	0	The quarter two forecast is anticipated to be in line with budget	S
211	Community Alarm Service	177	177	0	0	Funding is being spent in line with the plan and will be fully spent. Will complete transfer in next month	H
213	Canning Crescent Assisted Living	2,560	2,433	(127)	(8)	Project is on programme and to budget	H
214	Osborne Grove Nursing Home	1	1	0	1	No further spend is anticipated as the project is on hold.	S
217	Burgoyne Road (Refuge Adaptations)	3	3	0	0	£3,000 transferred from Contingency to offset overspend. Scheme closed.	H
221	Social Care System Implementation	72	72	0	0	The quarter two forecast is anticipated to be in line with budget. The contract has been extended to end Dec 24	H
225	Locality Hub	318	318	(0)	271	Northumberland Park Resource Centre is the only locality hub progressing, currently at RIBA 2 design to move to RIBA 3	H
Adults, Health & Communities		7,041	6,914	(127)	264		

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
301	Street Lighting	994	994	(0)	(6)	All projects on programme for completion within the financial year	H
302	Borough Roads	6,091	6,091	0	91	All projects on programme for completion within the financial year	H
303	Structures (Highways)	(370)	(0)	370	(0)	The overspend against this scheme is expected to be funded through underspends on other schemes within this portfolio. Review underway.	H
304	Flood Water Management	734	734	(0)	24	All projects on programme for completion within the financial year	H
305	Borough Parking Plan	434	434	0	184	Spend expected in full, subject to outcome of consultation and decisions	H
307	CCTV	129	129	(0)	0		H
309	Local Implementation Plan (LIP)	912	912	0	1	Projects progressing as planned, currently in the design and engagement phase for implementation Q4 full spend expected. Quarter 2 forecast assumes full implementation of the TfL LIP funding award	E
310	Developer S106 / S278	250	250	0	0	Projects implemented in line with developer's programme for completion. The S278 projects being progressed in 2024/25 are: (1) Hornsey Town Hall Footpath works, (2) Coppetts rd., N10 (Old Hospital site) construction of crossing & access by Belmont, (3) Lawrence rd. – foot & carriageway resurfacing.	E
311	Parks Asset Management:	370	370	0	(80)	In addition to the Council capital, further external grant will be added to this budget in Q3	H
313	Active Life in Parks:	784	784	0	(68)	In addition to the Council capital further external grant and S106 will be added to this budget in Q3	H

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
314	Parkland Walk Bridges	3,209	3,332	123	(159)	Predicted overspend of £123,000 will be offset from next year's capital budget	H
322	Finsbury Park	300	305	5	5	Events income to fund.	E
323	Parking Strategy	0	0	0	(4)		H
325	Parks Vehicles	674	674	0	0	Tender of supply to commence shortly.	S
328	Street & Greenspace Greening Programme	178	178	(0)	0	In addition to the Council capital, further external grant will be added to this budget in Q3	H
332	Disabled Bay/Blue Badge	307	307	(0)	157	Spend expected in full, subject to outcome of consultation and decisions	H
333	Waste Management	100	100	0	79	Forecasts spend to budget. This budget is for the replacement of litter bins & waste containers	H
334	Parks Depot Reconfiguration	94	94	(0)	(6)	Works in progress	H
335	Streetspace Plan	458	431	(27)	(385)	Projects progressing as planned, currently in the design and engagement phase for implementation early next financial year.	E
336	New River Sports & Fitness	533	533	(0)	(0)	Work development in progress works expected to be undertaken in Qtr. 4.	S
338	Road Danger Reduction	1,033	1,033	0	83	Projects progressing as planned, currently in the design and engagement phase for implementation Q4. Full spend forecasted	E
341	Leisure Services	3,660	3,660	0	0	Anticipated forecasts spend to budget. This will become much clearer during Quarter 3, including possible slippage into 25/26 due to tender timing.	H
342	Public Protection - To replace life expired IT system	150	150	0	105	Project anticipated to cost more, and a review is underway to contain cost within budget	H

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
119	School Streets	763	464	(299)	(299)	Design and consultation on two batches of school streets, first batch to be implemented Q1 2025/26 second batch Q3 2025/26.	E
444	Marsh Lane	214	224	10	132	Overspend will need to be contained from capital contingency	H
452	Low Carbon Zones	129	129	0	0	Procurement in process for fuel poverty energy installer. Winter comms plan arranged and events in plan to drive referrals. Scheme to be made available to freeholders on Coldfall estate where council housing retrofit is underway.	E
465	District Energy Network (DEN)	0	0	0	(24)	This scheme is proposed for deletion and if following consultation this is agreed will be reflected in the capital programme agreed in March and no further spend is planned in the current year pending the consultation.	H & E
4007	Tottenham Hale Decentralised Energy Network (DEN)	36	36	0	(404)	This scheme is proposed for deletion and if following consultation this is agreed will be reflected in the capital programme agreed in March and no further spend is planned in the current year pending the consultation.	H & E
4008	Wood Green Decentralised Energy Network (DEN)	306	306	0	(3)	This scheme is proposed for deletion and if following consultation this is agreed will be reflected in the capital programme agreed in March and no further spend is planned in the current year pending the consultation.	H & E
4013	Clean Air School Zones	0	0	0	0	The scheme is delayed due to inability to acquire resources to deliver the scheme.	H
4014	Walking and Cycling Action Plan (WCAP) LTN delivery	810	810	(0)	689	Funding to make LTN permanent, full spend expected	E

4015	Walking and Cycling Action Plan (WCAP) Strategic cycle route delivery	1,410	1,410	0	1,033	Projects progressing as planned, currently in the design and engagement phase for implementation early next financial year. Full spend forecasted	E
2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
4016	Walking and Cycling Action Plan (WCAP) Cycle Parking (Hangers) delivery	118	118	(0)	0	To be fully spent cycle hangers currently under consultation	E
Environment & Resident Experience		24,810	24,993	183	1,145		
401	Tottenham Hale Green Space	0	0	0	(2,109)	This scheme has been amalgamated into scheme 402	E & H
402	Tottenham Hale Streets	2,877	2,877	0	(584)	<p>This scheme is committed to deliver against projects that include the Paddock (Cabinet decision to award construction contract in June 24) and underpass as well as the Housing Zone grant supported interventions which include Ashley, Park View, and Chestnut roads. The Underpass improvement scheme is currently in delivery on site with expected completion this year. Further to Thames Water land acquisition, works on the Paddock are expected to start on site shortly and complete in June next year and we therefore expect some slippage into 25/26. Wayfinding improvements are underway and expected to continue into 25/26.</p> <p>Works to improve Ashley, Parkview and Chestnut Roads are also on site and expected to slip into next year. However, we are expected to claim all the remaining GLA Housing Zone funding which contributes to these works by March 2025.</p>	E & H

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
404	Good Economy Recovery plan	966	966	0	(15)	Forecasts spend to budget. This scheme consists of £100k CEZ Capital Green Grants from the GLA, and the remaining balance relates to the UKSPF Communities and Placemaking capital grant from Dept for Levelling Up via the GLA.	E
406	Opportunity Investment Fund	63	63	0	0	Forecasts spend to budget	H
408	Down Lane Park	5,237	2,373	(2,864)	(2,864)	Down Lane Park project is under review	E
411	Tottenham Heritage Action Zone (HAZ)	0	0	0	(1,526)	This scheme has been subsumed within scheme 493	H
415	North Tott Heritage Initiative	0	0	0	(348)	This scheme has been subsumed within scheme 474	H
431	Gourley Triangle Development	300	300	0	300	Land assembly was completed 2023/24 however housing development project remains on hold and this position is not likely to change this year. Having returned £1.288m DLUHC BLRF 2 earlier this year. The council is now expecting to return the remaining tranche of grant BLRF 1.2 of £1.435m later this year. Property teams are undertaking review of site for meanwhile use to generate income for the council. New tenant Blundell Studios have moved into the former Metalcraft site with a new income for the council.	H
457	Future High Street Project	0	0	0	(3,416)	This scheme has been subsumed within scheme 474	H

458	SIP - Northumberland PK BB & WorkSpace/Biz Support	1,233	1,233	(0)	0	£701,391 of Broadband (SIP) spend this FY, works have been contracted and expect to finish in March. Business support work (131k) is contracted and nearing completion and expecting to be completed by March. £400k of workspace improvements for Wood Green Hub still expecting to happen by March.	E
2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
459	Wood Green Regen Sites	1,227	1,141	(86)	(401)	<p>This Scheme comprises the Turnpike Lane Improvement Plan and Wood Green Central projects.</p> <p>TPLIP:</p> <p>This will include completion of RIBA Design Phases 3-4, and the start of construction works for the Shopfront and Public Realm Improvements in January 2025.</p> <p>Wood Green Central:</p> <p>Multidisciplinary team is engaged and working at pace to deliver the Wood Green Central Delivery Plan. This work is set to conclude in Autumn 2025</p> <p>Note:</p> <p>Wood Green Schemes 459, 478 and 480 to be merged into one scheme, so can now, in effect be considered as one scheme. This process has already started and is expected to conclude during qtr. 3 budget monitoring.</p>	H & E
473	Enterprising Tottenham High Road (ETHR)	0	0	0	(1,123)	This scheme has been subsumed within scheme 493	H

474	Tottenham High Road Strategy	2,613	2,613	0	2,011	This scheme is committed as part of Future High Street Fund, Historic England and Good Growth Fund agreements. The Trampery project completed in Sept 24, and this is reflected in the spend, with residual additional defect liability period costs expected to be claimed in 25/26. * Opportunity Haringey Workspace - First tranche of 774k for workspace projects expected in Jan and second (775k) in Q1 of FY 25/26	H
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2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		

478	Wood Green Good Growth Fund					<p>This scheme comprises The Enterprise Hub and School Streets projects as well as the Nighttime Economy Study.</p> <p>Enterprise Hub: We are currently at RIBA stage 4, with the council to sign off designs by 14th October.</p> <ul style="list-style-type: none"> - Spend so far will be on fees, and most of the project budget will be spent on construction. - However, delays due to property issues mean that the procurement and appointment of the contractor has been pushed back to March 2025, therefore the construction spend will be in the 25/26 FY <p>Night time Economy Study: Publica Associates Ltd have been appointed to deliver this piece of work. The inception meeting was in late September, and they are beginning with a baselining exercise and planning the engagement approach to ensure it links with existing plans. The study will conclude in Spring 2025.</p> <p>School Streets: Two of the three School streets have been delivered with the remaining school street (Alexandra Primary) on hold pending review of bus route.</p> <p>Note: Wood Green Schemes 459, 478 and 480 to be merged into one scheme, so can now, in effect be considered as one scheme. This process has already started and was expected to conclude during qtr. 3 reporting. Overspend in scheme 478 will be met by underspend across schemes 459 and 480.</p>	H
		197	581	384	384		

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		

480	Wood Green Regen (2)					<p>"This scheme comprises the Cafe Roj, Wood Green Common, Penstock Tunnel and Eat Wood Green projects.</p> <p>Wood Green Common: Approval granted for acceptance of Football Foundation funding for MUGA. VE works to take place prior to instructing contractor to commence works.</p> <p>Penstock Tunnel Delays due difficulties engaging with Network Rail. We Made That have issued VE options, which Highways are currently costing.</p> <p>Eat Wood Green: Designs and construction approach have been signed off internally. We are currently at the point of entering into a contract with Building Bloqs, who will deliver the capital scheme. They will begin with off-site fabrication and then move onto site, with works to be completed by March 2025, at which point The Ubele Initiative will take on the site and operate it for a period of 3 years.</p> <p>Note: Wood Green Schemes 459, 478 and 480 to be merged into one scheme, so can now, in effect be considered as one scheme. This process has already started and is expected to conclude in qtr. 3 budget monitoring. Overspend in scheme 478 will be met by underspend across schemes 459 and 480."</p>	H & E
483	Productive Valley Fund (SIP)	2,794	2,187	(607)	1,003	Loan payment expected for Berol (£400k) and Big Penny (£400k). We have received this financial year £360k of loan repayments from businesses and expect an extra £270k of loan repayment	E
2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		

488	Liveable Seven Sisters (LSS)	1,001	1,001	0	(18)	This scheme is committed as part of Future High Street Fund agreement. The co-design workshop to inform public realm improvements are due to commence shortly following Ward Members briefings in October 24. The scheme is expected to spend some monies 24/25 with the large bulk of delivery to take place in 25/26 hence the expected slippage. DLHUC is aware that the scheme will be delivering into 25/26.	E & H
493	Bruce Grove Yards (BGY)	3,034	3,034	(0)	2,816	This scheme is committed as part of Future High Street Fund, Historic England and Good Growth Fund agreements. Bruce Grove Forecourts and St Marks's public realm works are due to complete shortly. St Mark's building works are due to start shortly alongside co-design workshop for Holcombe market and the wider public realm improvements for Bruce Grove town centre.	E & H
4002	Northumberland Park estate area public realm	389	0	(389)	(389)	All spending paused pending outcome of budget consultation	H
4005	SME Workspace Intensification	1,749	1,618	(131)	41	Budget for the Opportunity Haringey Workspace Fund with expectations to offer workspace funds to successful projects delivery projects to provide more workspace and supporting businesses this year, which is funded from SIP 1. One project is getting a grant from this budget. £1,500k for Clarendon workspace project & £50k additional costs	H
4010	Selby Urban Village Project	1,262	1,262	0	(2,089)	£1.5m LUF2 Grant received as at Qtr.2, 24/5. Gateway 2 approval to submit the three planning applications which support the Project was secured in September. The total Project cost has been reduced from £48m to c.£35.6m this includes a 10% project contingency. The funding strategy is showing funding options for all but £1.5m of project costs, however there is risk around some of the funding items.	E

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
4011	Commercial Property Remediation	500	500	0	500	Work is continuing on the commercial units, to ensure they are fit for purpose.	S & H
4012	Energy Performance Certificate improvements	250	0	(250)	0	Exploratory works on our commercial properties is being undertaken, and this is uncertain if there will be any spend this financial year, but a residual budget is retained to cover any unexpected expenditure.	S & H
316	Asset Management of Council Buildings	6,010	6,010	(0)	(524)	Anticipated forecast underspend due to ongoing resourcing issues. This issue is in the process of being resolved.	H
Placemaking & Housing		32,801	28,858	(3,942)	(7,814)		
421	HRW Acquisition	8,100	8,061	(39)	(1,312)	The Council has contractual arrangements with Lendlease pursuant to CPOIA to acquire land interests. The Council has also secured CPO powers for Phase A which need to be exercised within next 2.5 years.	E
430	Wards Corner Development	6,085	702	(5,383)	680	Due to challenging viability on Wards Corner. The scheme is subject to review given financial viability challenges and part of the budget consultation	S
509	CPO - Empty Homes	2,673	91	(2,582)	(409)	This budget is required to fund the CPO's. The actual spends and timing of spend are very difficult to forecast with certainty, as the process can be stopped at any point.	S

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
699	P6 - Approved Capital Programme Contingency	2,503	2,504	0	733		H
Placemaking & Housing (Enabling Budgets)		19,361	11,358	(8,003)	(308)		
602	Corporate IT Board	582	582	0	(2,080)	There has been project changes and time is required to review the impact.	H
604	Continuous Improvement	834	834	(0)	(300)	With the focus on spend, we are reviewing the value of some of the transformational change's activities and if more appropriate to re-schedule into the next financial year. This under spend will be used along with capital scheme 657 - Laptop refresh, during the next ICT hardware refresh.	H
621	Libraries IT and Buildings upgrade	2,252	2,252	(0)	(1)		H
623	Wood Green Library	0	0	0	0		H
607	Financial Management System Replacement	1,277	414	(863)	(952)		H
624	Digital Together	268	100	(168)	100	This scheme requires detailed profiling and alignment which is planned for Q3.	H
625	CCTV Move and Replacement of end-of-Life Infrastructure	200	200	(0)	(400)	A project in Monday.com has been created. Currently believe it is very likely that most spend will happen in FY 25/26 based upon the lack of progress. This work is essential as IT use of the data centre in RPH is expected to complete by end of FY24/25.	H

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
626	Corporate Data Platform	250	250	0	0	Forecasts spend to budget	H
627	Hybrid AV between now and Civic Centre coming online	50	50	0	(250)	There is limited requirement to spend in 2024/25 and it is expected that the majority of spend will be in FY 25/26 as the Civic Centre project progresses.	H
628	Locality Hub ICT	400	0	(400)	(350)	This initiative is being reviewed. We expect to be in a clearer picture during Qtr.3 or even Qtr.4.	H
629	Leisure Insourcing ICT	433	433	0	0	Phase one of the leisure insourcing has been completed, and phase 2 is in progress.	H
630	Libraries IT and Buildings upgrade	300	200	(100)	(100)	A refresh of the libraries offer is to be agreed but will reflect the current offering.	H
631	Ally Pally - Counter Terrorism	424	424	0	0	It is anticipated that the full grant to Ally Pally will be paid	H
632	Ally Pally - Health & Safety Works	823	823	0	0	It is anticipated that the full grant to Ally Pally will be paid	H
633	Ally Pally - Compliance works	941	941	0	0	It is anticipated that the full grant to Ally Pally will be paid	H
634	Ally Pally - Invest to Earn	0	0	0	0	Due to delays this scheme is not starting this year. The budget has been moved to 2025/26	S
635	Mobile Replacement (Smart Phones / Devices)	175	100	(75)	(75)	Digital & Change have started mobile phone deployment using the latest deployment methodology (previous system is retaining December 2024) for all new phones and rebuild. Phase 2, addressing the current estate will need to be re-configured and it is expected many phones will not be supported and will therefore need to be replaced. Next profile period will confirm numbers.	H

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
636	Replacing Desktop AV / Screens in Offices	150	20	(130)	(130)	This is linked to 657. A business case will be submitted for the next IT refresh that covers laptops, desktops and monitors. It is unlikely any significant spend until FY 25/26.	H
653	Capital Support for IT Projects	194	50	(144)	(144)	This will be reviewed in Q3 but unlikely to show any significant spend this FY.	H
655	Data Centre Move	1,254	1,254	0	754	On budget	H
656	BT Big Switch Off	1,843	237	(1,606)	(763)	This is generally on-track, however, on-going discussions regarding additional works. This will determine how much carry over is required.	H
657	Corporate Laptop Refresh	100	100	0	(450)	A business case for the refresh of the laptop and desktop estate is to be produced. The project to initiate this is not expected until mid-late 2025. This is subject to the corporate financial	H
658	ERP - Full Replacement (Investigation Only)	154	154	0	154	Anticipated forecasts spend to budget.	H
659	M365 Additional Functionality	150	150	0	(350)	This is impacted by the current IT restructure, and it is expected that most of this budget will be required in FY 25/26. This aligns with the SharePoint migration project and data governance and security controls.	H
447	Alexandra Palace - Maintenance	470	470	0	0		H
464	Bruce Castle	1,055	1,290	235	(93)	An agreed contribution from the Asset Management of Council Assets budget will meet these forecast costs.	H

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
330	Civic Centre Works	2,639	2,639	(0)	(1,655)	The Civic Centre works is progressing in line with budget, and this will be reviewed again during qtr. 3 capital budget monitoring	S
Culture, Strategy & Engagement		17,219	13,968	(3,251)	(7,082)		
TOTAL GF CAPITAL PROGRAMME		118,383	102,090	(16,293)	(17,899)		
HRA							
202	HRA - P2 Aids, Adap's & Assist Tech -Council	1,144	1,144	0	0	Additional resources means that this budget is forecast to be spent, and the work is going through the system. With regards to the (202 HRA budget) we currently have over £130,000.00 worth of completed works (awaiting invoice), and £217,000.00 worth of works currently on site. We fully expect to realise the budget.	
550	New Homes Acquisition	33,540	13,023	(20,517)	(5,930)	The Housing Delivery Team have responded to the market conditions by employing more agile procurement methods to ensure best value for money in acquisitions schemes. It is intended that this process will be continued through the remainder of the foreseeable period, by the nature of development market shifts are inevitable and the Housing Delivery Team's ability to continue to apply best value methodology depends on being able to continue agile and compliant procurement	

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
551	Existing Home Acquisitions - TA	22,825	22,825	0	0	The full budget is expected to be spent in year. We are impacted by a delay to void works starting and this may cause slippage in spend of up to £1.83m. Completions that are due to take place in year may slip due to issues with VP. The time and scope risks have been set to amber to reflect the above and we will be able to assess slippage out of year more accurately in the Q3 return.	
552	HRA – Carbon Reduction	3,503	2,615	(888)	(888)	The forecast underspend of £887K is due to slippage on the Coldfall retrofit project. The project is behind schedule due to delays in gaining finance approval to award contract for consultancy services to support project, unknown planning conditions leading to 8 weeks delay in approval and 8-week period for legal to respond to contract instruction.	
553	HRA – Fire Safety	7,879	7,805	(74)	(1,686)	While Q1 reported a£1.6m overspend, slower progress than anticipated in procuring AFD works, Fire Doors, and EICR contracts have mitigated the overspend and brought the budget back in line. Currently, the variance is a manageable -£74k under budget. However, given the nature of these works, this could change significantly if any major compliance issues arise that require immediate action.	

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend) / Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funded By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
554	Broadwater Farm Project	16,213	9,614	(6,599)	(9,977)	Forecast between Q1 and Q2 has reduced following movement across several projects. Significant project movement includes the slippage on the community centre refurbishment programme due to delays in agreeing funding source, slippage in the Tangmere demolition programme due to delays to UKPN starting infrastructure works and later than previously assumed acquisitions on through the decant programme for Stapleford North.	
555	HRA - High Road West	2,064	438	(1,626)	(232)	Development programme has slowed and is currently under review, considering broader delivery factors, including Lendlease announcement to revise their strategy for UK projects. Anticipated spend to acquire homes is unlikely to be achieved this FY based on current programme assumptions. Projected spend is project on-costs. Recharges to be completed in Q3/Q4.	
556	HRA - Northumberland Park	0	212	212	(149)	Housing Delivery Gateway zero report anticipated this financial year.	
557	Broadwater Farm New Build	21,944	3,003	(18,941)	3,003	Forecast between Q1 and Q2 has reduced following the receipt of contractors forecast for phase 1(a) following appointment of contractor at September Cabinet meeting. Further reduction on spends due to a lower than anticipated land valuation for transfer of land from GF to HRA.	

2024/25 Capital Monitoring, @ Quarter 2 (Prd. 6) Projection Sheet		2024/25 Full year Revised Budget	2024/25 Full year Forecast Outturn	Budget Variance (Underspend)/ Overspend	Forecast Movt. Btw. QTR. 2 & QTR. 1 (£'000)	Scheme Progress Comments (for CLT, Capital board and Cabinet report)	Funde d By
SCHEME REF. NO.	SCHEME NAME	£,000	£,000	£,000	£,000		
590	HRA - Major Works Programme	35,293	29,000	(6,293)	(5,779)	Current forecast is £34.135m which is slightly down from Q1 forecast. Reduction in anticipated spend across lifts, structural works and external major works due to procurement delays. Reduction in anticipated spend on domestic boiler renewals reflecting lower demand. Anticipated spend on Noel Park Pods scheme has increased with programme due to complete this financial year.	
599	New Homes Build Programme	101,926	73,977	(27,949)	(5,000)	The Housing Delivery Team have responded to the market conditions by employing more agile procurement methods to ensure best value for money in new build schemes. It is intended that this process will be continued through the remainder of the foreseeable period, by the nature of development market shifts are inevitable hence the amber status and the Housing Delivery Team's ability to continue to apply best value methodology depends on being able to continue agile and compliant procurement	
TOTAL HRA CAPITAL PROGRAMME		246,331	163,658	(82,673)	(26,638)		
OVERALL CAPITAL PROGRAMME		364,714	265,748	(98,966)	(44,537)		

Appendix 5 – Story Board - Revised Capital Programme 2024/25 to 2028/29 after approval of all virements

		2024/25 Revised Budget	2024/25 (IN-YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2023/24 - 28/29 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
101	Primary Sch - repairs & maintenance	5,337		(450)	4,887	2,450	2,000	2,000	0	11,337
102	Primary Sch - mod & enhance (Inc SEN)	11,004		(5,395)	5,609	9,748	4,674	0	0	20,031
104	Early years	0	428		428	0	0	0	0	428
105	RAAC Schools	0	2,260		2,260	0	0	0	0	2,260
110	Devolved Sch Capital	531	(23)		508	531	531	531	0	2,101
114	Secondary Sch - mod & enhance (Inc SEN)	1,903		(829)	1,074	1,629	0	0	0	2,703
121	Pendarren House	528		(457)	71	457	0	0	0	528

		2024/25 Revised Budget	2024/25 (IN-YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2023/24 - 28/29 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
123	Wood Green Youth Hub	0	30		30					30
124	In-Borough Residential Care Facility	3,230		(2,360)	870	2,900	2,360	0	0	6,130
125	Safety Valve	3,554		(2,391)	1,163	8,561	2,391	0	0	12,115
126	EYES and Social Care developments to the Liquidlogic System	250			250	2,000	250	0	0	2,500
Children's Services		26,337	2,696	(11,882)	17,151	28,276	12,206	2,531	0	60,164
201	Aids, Adap's & Assistive Tech - Home Owners (DFG)	1,655	1,440		3,095	2,200	2,200	2,200	0	9,695
209	Assistive Technology	815			815	0	0	0	0	815
211	Community Alarm Service	177			177	177	177	177	0	708
213	Canning Crescent Assisted Living	900	1,660		2,560	0	0	0	0	2,560

		2024/25 Revised Budget	2024/25 (IN-YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2023/24 - 28/29 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
214	Osborne Grove Nursing Home	700	(699)		1	1,000	5,000	10,000	28,341	44,342
217	Burgoyne Road (Refuge Adaptations)	0	3		3	0	0	0	0	3
221	Social Care System Implementation	72			72	0	0	0	0	72
222	Wood Green Integrated Care Hub	0			0	1,000	0	0	0	1,000
225	Locality Hub	1,619		(1,301)	318	674	1,301	0	0	2,293
Adults, Health & Communities		5,938	2,404	(1,301)	7,041	5,051	8,678	12,377	28,341	61,488
119	School Streets	763			763	325	325	325	325	2,063
301	Street Lighting	994			994	1,000	1,000	1,000	0	3,994
302	Borough Roads	5,915	176		6,091	6,000	6,000	6,000	6,000	30,091
303	Structures (Highways)	(370)			(370)	0	0	0	0	(370)
304	Flood Water Management	734			734	0	0	0	0	734
305	Borough Parking Plan	434			434	0	0	0	0	434

		2024/25 Revised Budget	2024/25 (IN-YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2023/24 - 28/29 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
307	CCTV	129			129	0	0	0	0	129
309	Local Implementation Plan (LIP)	912			912	1,000	1,000	1,000	0	3,912
310	Developer S106 / S278	250			250	250	250	250	0	1,000
311	Parks Asset Management:	370			370	450	450	450	0	1,720
313	Active Life in Parks:	784			784	400	400	400	0	1,984
314	Parkland Walk Bridges	3,209			3,209	350	350	2,500	350	6,759
322	Finsbury Park	500	(200)		300	500	500	500	0	1,800
323	Parking Strategy	0			0	0	0	0	0	0
325	Parks Vehicles	674			674	0	0	0	0	674
328	Street & Greenspace Greening Programme	178			178	75	75	0	0	328
331	Updating the boroughs street lighting with energy efficient LED Lamps	0			0	0	0	0	0	0
332	Disabled Bay/Blue Badge	307			307	0	0	0	0	307
333	Waste Management	100			100	0	0	0	0	100

334	Parks Depot Reconfiguration	94			94	0	0	0	0	94
335	Streetspace Plan	3,458		(3,000)	458	3,000	0	0	0	3,458
		2024/25 Revised Budget	2024/25 (IN-YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2023/24 - 28/29 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
336	New River Sports & Fitness	533			533	533	533	0	0	1,599
338	Road Casualty Reduction	1,033			1,033	950	950	950	950	4,833
341	Leisure Services	3,660			3,660	0	0	0	0	3,660
342	Public Protection - To replace life expired IT system	300		(150)	150	150	0	0	0	300
444	Marsh Lane	214			214	0	0	0	0	214
452	Low Carbon Zones	129			129	0	0	0	0	129
465	District Energy Network (DEN)	978	(978)		0	3,250	2,250	1,000	2,813	9,313
4007	Tottenham Hale Decentralised Energy Network (DEN)	2,500	(2,464)		36	4,223	7,000	7,500	7,500	26,259
4008	Wood Green Decentralised Energy Network (DEN)	3,119	(2,813)		306	2,853	7,500	7,500	7,500	25,659
4013	Clean Air School Zones	400		(400)	0	400	400	400	400	1,600
4014	Walking and Cycling Action Plan (WCAP) LTN delivery	810			810	708	708	708	708	3,642

		2024/25 Revised Budget	2024/25 (IN-YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2023/24 - 28/29 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
4015	Walking and Cycling Action Plan (WCAP) Strategic cycle route delivery	1,410			1,410	1,033	1,033	1,033	1,033	5,540
4016	Walking and Cycling Action Plan (WCAP) Cycle Parking (Hangers) delivery	118			118	118	118	118	118	590
Environment & Resident Experience		34,639	(6,279)	(3,550)	24,810	27,568	30,842	31,634	27,697	142,549
401	Tottenham Hale Green Space	2,334	(2,334)		0	0	0	0	0	0
402	Tottenham Hale Streets	6,905	2,334	(6,361)	2,877	3,458	6,361	0	0	12,697
404	Good Economy Recovery plan	2,732	(1,766)		966	0	0	0	0	966
406	Opportunity Investment Fund	63			63	0	0	0	0	63
408	Down Lane Park	5,237	0		5,237	2,591	0	0	0	7,828

411	Tottenham Heritage Action Zone (HAZ)	1,526	(1,526)		0	0	0	0	0	0
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		2024/25 Revised Budget	2024/25 (IN-YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2023/24 - 28/29 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
415	North Tott Heritage Initiative	348	(348)		0	0	0	0	0	0
431	Gourley Triangle Development	0	300		300	2,937	1,400	1,200	0	5,837
457	Future High Street Project	11,093	(11,093)		0	0	0	0	0	0
458	SIP - Northumberland PK BB & Workspace/Biz Support	1,233			1,233	0	0	0	0	1,233
459	Wood Green Regen Sites	1,227			1,227	2,804	4,227	0	0	8,257
473	Enterprising Tottenham High Road (ETHR)	1,123	(1,123)		0	0	0	0	0	0
474	Tottenham High Road Strategy	602	3,072	(1,061)	2,613	1,061	0	0	0	3,674
478	Wood Green Good Growth Fund	197			197	0	0	0	0	197
480	Wood Green Regen (2)	2,794			2,794	996	2,755	0	0	6,545
483	Productive Valley Fund (SIP)	562	538		1,100	0	0	0	0	1,100

		2024/25 Revised Budget	2024/25 (IN-YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2023/24 - 28/29 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
488	Liveable Seven Sisters (LSS)	1,019	3,051	(3,069)	1,001	3,069	0	0	0	4,070
493	Bruce Grove Yards (BGY)	218	7,667	(4,851)	3,034	875	4,851	0	0	8,760
4002	Northumberland Park estate area public realm	389			389	0	0	0	0	389
4005	SME Workspace Intensification	1,749			1,749	0	0	0	0	1,749
4010	Selby Urban Village Project	9,788		(8,526)	1,262	5,000	21,081	10,526	0	37,869
4011	Commercial Property Remediation	4,686		(4,186)	500	4,000	3,000	3,000	4,186	14,686
4012	Energy Performance Certificate improvements	750		(500)	250	750	500	500	500	2,500
316	Asset Management of Council Buildings	8,247	953	(3,190)	6,010	7,440	1,000	0	0	14,450
Placemaking & Housing		64,821	(275)	(31,745)	32,801	34,981	45,174	15,226	4,686	132,869

421	HRW Acquisition	86,258		(78,158)	8,100	4,600	112,600	39,079	39,079	203,458
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		2024/25 Revised Budget	2024/25 (IN-YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2023/24 - 28/29 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
430	Wards Corner Development	6,085	0		6,085	0	0	0	0	6,085
509	CPO - Empty Homes	2,673			2,673	0	0	0	0	2,673
699	P6 - Approved Capital Programme Contingency	3,112	(609)		2,503	0	0	0	0	2,503
Placemaking & Housing (Enabling Budgets)		98,128	(609)	(78,158)	19,361	4,600	112,600	39,079	39,079	214,719
330	Civic Centre Works	33,020		(30,381)	2,639	28,833	29,683	1,546	0	62,701
602	Corporate IT Board	3,162		(2,580)	582	860	860	860	0	3,162
604	Continuous Improvement	1,398		(564)	834	950	662	564	0	3,010
607	Financial Management System Replacement	1,277			1,277	0	0	0	0	1,277
624	Digital Together	268			268	0	0	0	0	268

625	CCTV Move and Replacement of end-of-Life Infrastructure	733	(533)	200	1,266	733	0	0	2,200
626	Corporate Data Platform	250		250	1,250	1,000	0	0	2,500

		2024/25 Revised Budget	2024/25 (IN-YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2023/24 - 28/29 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
627	Hybrid AV between now and Civic Centre coming online	300		(250)	50	750	450	0	0	1,250
628	Locality Hub ICT	400			400	600	0	0	0	1,000
629	Leisure Insourcing ICT	433			433	0	0	0	0	433
630	Libraries IT and Buildings upgrade	300			300	500	150	0	0	950
631	Ally Pally - Counter Terrorism	496	(72)		424	182	363	0	0	969
632	Ally Pally - Health & Safety Works	798	26		823	286	293	0	0	1,402
633	Ally Pally - Compliance works	815	127		941	1,194	2,546	0	0	4,682
634	Ally Pally - Invest to Earn	1,437	(81)	(1,356)	0	1,628	1,128	1,356	0	4,112
635	Mobile Replacement (Smart Phones / Devices)	175			175	250	225	0	0	650

636	Replacing Desktop AV / Screens in Offices	150			150	150	150	0	0	450
653	Capital Support for IT Projects	194			194	0	0	0	0	194

		2024/25 Revised Budget	2024/25 (IN-YEAR) Budget Virement	2024/25 (FUTURE YEARS) Budget Virement	2024/25 Revised Budget (after Virement)	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2023/24 - 28/29 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
655	Data Centre Move	1,254			1,254	450	0	0	0	1,704
464	Bruce Castle	239	589	227	1,055	223	0	0	0	1,278
447	Alexandra Palace - Maintenance	470			470	470	470	470	0	1,880
621	Libraries IT and Buildings upgrade	1,026	1,226		2,252	0	0	0	0	2,252
623	Wood Green Library	1,498	(1,498)		0	0	0	0	0	0
656	BT Big Switch Off	1,843			1,843	0	0	0	0	1,843
657	Corporate Laptop Refresh	950		(850)	100	2,100	1,200	1,100	0	4,500
658	ERP - Full Replacement (Investigation Only)	154			154	0	0	0	0	154
659	M365 Additional Functionality	669		(519)	150	519	0	0	0	669
Culture, Strategy & Engagement		53,708	317	(36,806)	17,219	42,462	39,913	5,896	0	105,490

TOTAL GF CAPITAL PROGRAMME		283,571	(1,746)	(163,441)	118,383	142,938	249,412	106,743	99,803	717,279
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Appendix 6 – Proposed Virements for approval

Revenue Virements - Virements for Cabinet Approval

Transfers from Reserves & Contingencies (2024/25) - for noting

Period	Directorate	Service/AD Area	Rev/ Cap	In year £	Next year £	Reason for budget changes	Description
5	Housing Revenue Account	Haringey Repairs Service	Revenue	3,500,000		Drawdown from HRA	Drawdown from Housing Revenue Account (HRA) reserves for the provision of services to manage housing disrepair cases and funding for the delivery of Electrical Inspection & Condition Reports (EICR) programme..
6	Environment and Resident Experience	Parking and Highways	Revenue	1,226,792	1,226,792	Drawdown from Contingencies	Drawdown from Contingencies to cover inflation for Highways Contracts for 2024-25
6	Culture, Strategy and Engagement	Digital and Change	Revenue	335,834	335,834	Drawdown from Contingencies	Drawdown from Contingencies to cover inflation pressures in Digital and Change for 2024-25

Virements for Approval (2024/25)

Period	Directorate	Service/AD Area	Rev/ Cap	In year £	Next year £	Reason for budget changes	Description
5	Housing Revenue Account	Haringey Repairs Service	Revenue	2,045,550		Budget Realignment	Re-alignment of Housing Improvement Budget (HIP) to Haringey Repairs Service (HRS)
5	Adults, Health and Communities	Housing Demand	Revenue	1,747,513	1,747,513	Budget Realignment	Realignment of Housing Demand budget for Temporary Accommodation
6	Environment and Resident Experience	Community, Safety, Waste and Enforcement	Revenue	1,047,132	1,047,132	Budget Realignment	Reallocating the Mayor's Office for Policing and Crime (MOPAC) Grant to various projects to better reflect spending
6	Dedicated Schools Grant	High Needs Block	Revenue	4,270,082	4,270,082	Budget Realignment	Realignment of High Needs Block budget to better reflect actual expenditure.
7	Environment and Resident Experience	Corporate and Customer Services	Revenue	250,000	250,000	Budget Reallocation	Reallocation of staffing budget to fund corporate debt
7	Housing Revenue Account	Various	Revenue	9,033,620	9,033,620	Budget Realignment	Realignment of budgets within the Housing Revenue Account to better reflect spending
7	Children's Services			617,572	617,572	Budget Reallocation	Reallocation of staffing budget to a new team created to better reflect spending
		Total		24,074,095	18,528,545		

Capital Virements

HRA Capital Virement

Period	Directorate	Service/AD Area	Rev/ Cap	In year £	Next year £	Reason for budget changes	Description
1	Housing Revenue Account	From BWF to Fire Safety Capital Programme.	Capital	3,400,000	3,400,000	Transfer of Funds	Additional funds for Fire Safety for Fire Encloser from BWF Works

Proposed General Fund Capital Virements for Quarter Two (2024/25)

Priority	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£'000)	Scheme Description
Children's Services	101	Primary Sch - repairs & maintenance	(450,000)	Budget roll over into future financial years
Children's Services	102	Primary Sch - mod & enhance (Inc SEN)	(5,395,000)	Budget roll over into future financial years
Children's Services	104	Early years	427,894	DfE - Childcare Delivery/Expansion Capital Grant award
Children's Services	110	Devolved Sch Capital	(22,979)	Budget realignment to match the 2024/25 DFC grant award
Children's Services	114	Secondary Sch - mod & enhance (Inc SEN)	(828,644)	Budget roll over into future financial years
Children's Services	121	Pendarren House	(457,000)	Budget roll over into future financial years
Children's Services	123	Wood Green Youth Hub	30,402	Budget transfer from 699 to scheme 123
Children's Services	124	In-Borough Residential Care Facility	(2,360,000)	Budget roll over into future financial years
Children's Services	125	Safety Valve	(2,391,000)	Budget roll over into future financial years
			<u>(11,446,327)</u>	

Priority	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£'000)	Scheme Description
Adults, Health & Communities	214	Osborne Grove Nursing Home	(699,000)	Budget Deleted with the view to revisited after cabinet scheduled to hold on 12/11/24
Adults, Health & Communities	217	Burgoyne Road (Refuge Adaptations)	3,481	Budget transfer from 699 to scheme 217
Adults, Health & Communities	225	Locality Hub	(1,301,000)	Budget roll over into future financial years
(1,996,519)				

Environment & Resident Experience	302	Borough Roads	176,000	2024/25 DFT - Road Maintenance (Pothole repairs) grant
Environment & Resident Experience	335	Streetspace Plan	(3,000,000)	Budget reprofiled to 2025/26
Environment & Resident Experience	342	Public Protection - To replace life expired IT system	(150,000)	Budget reprofiled to 2025/26
Environment & Resident Experience	465	District Energy Network (DEN)	(978,000)	Due to a change in strategy of DEN delivery, from direct delivery by the Council to alternative delivery model this budget has been amended
Environment & Resident Experience	4007	Tottenham Hale Decentralised Energy Network (DEN)	(2,464,000)	Due to a change in strategy of DEN delivery, from direct delivery by the Council to alternative delivery model this budget has been amended

Priority	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£'000)	Scheme Description
Environment & Resident Experience	4008	Wood Green Decentralised Energy Network (DEN)	(2,813,000)	Due to a change in strategy of DEN delivery, from direct delivery by the Council to alternative delivery model this budget has been amended
Environment & Resident Experience	4013	Clean Air School Zones	(400,000)	Budget reprofiled to 2028/29
			(9,629,000)	

Placemaking & Housing	316	Asset Management of Council Buildings	(3,190,000)	Budget reprofiled to 2025/26
Placemaking & Housing	401	Tottenham Hale Green Space	(2,333,540)	South Tottenham Capital Budget Amalgamation
Placemaking & Housing	402	Tottenham Hale Streets	2,333,540	South Tottenham Capital Budget Amalgamation
Placemaking & Housing	402	Tottenham Hale Streets	(6,361,265)	Budget reprofiled to 2025/26
Placemaking & Housing	404	Good Economy Recovery plan	(766,000)	Budget transferred from Scheme 404 (GERP) to GF capital contingency pot
Placemaking & Housing	411	Tottenham Heritage Action Zone (HAZ)	(1,526,000)	South Tottenham Capital Budget Amalgamation
Placemaking & Housing	415	North Tott Heritage Initiative	(348,000)	South Tottenham Capital Budget Amalgamation
Placemaking & Housing	431	Gourley Triangle Development	300,000	South Tottenham Capital Budget Amalgamation
Placemaking & Housing	457	Future High Street Project	(11,093,000)	South Tottenham Capital Budget Amalgamation

Priority	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£'000)	Scheme Description
Placemaking & Housing	473	Enterprising Tottenham High Road (ETHR)	(1,123,000)	South Tottenham Capital Budget Amalgamation
Placemaking & Housing	474	Tottenham High Road Strategy	3,072,000	South Tottenham Capital Budget Amalgamation
Placemaking & Housing	474	Tottenham High Road Strategy	(1,061,447)	Budget reprofiled to 2025/26
Placemaking & Housing	483	Productive Valley Fund (SIP)	538,000	Budget increase resulting from additional funding re: PVF loan repayments
Placemaking & Housing	488	Liveable Seven Sisters (LSS)	3,051,000	South Tottenham Capital Budget Amalgamation
Placemaking & Housing	488	Liveable Seven Sisters (LSS)	(3,069,488)	Budget reprofiled to 2025/26
Placemaking & Housing	493	Bruce Grove Yards (BGY)	7,667,000	South Tottenham Capital Budget Amalgamation
Placemaking & Housing	493	Bruce Grove Yards (BGY)	(4,851,157)	Budget reprofiled to 2025/26
Placemaking & Housing	4010	Selby Urban Village Project	(8,526,000)	Budget roll over into future financial years
Placemaking & Housing	4011	Commercial Property Remediation	(4,186,000)	Budget roll over into future financial years
Placemaking & Housing	4012	Energy Performance Certificate improvements	(500,000)	Budget reprofiled to 2028/29
			(31,973,357)	

Priority	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£'000)	Scheme Description
Placemaking & Housing (Enabling Budgets)	421	HRW Acquisition	(78,158,000)	Budget roll over into future financial years
Placemaking & Housing (Enabling Budgets)	699	P6 - Approved Capital Programme Contingency	(30,402)	Budget transfer from 699 to scheme 123
Placemaking & Housing (Enabling Budgets)	699	P6 - Approved Capital Programme Contingency	(3,481)	Budget transfer from 699 to scheme 217
Placemaking & Housing (Enabling Budgets)	699	P6 - Approved Capital Programme Contingency	766,000	Budget transferred from Scheme 404 (GERP) to GF capital contingency pot
(77,425,883)				
Culture, Strategy & Engagement	330	Civic Centre Works	(30,381,000)	Capital budget reprofiled in line with latest cashflow projection
Culture, Strategy & Engagement	464	Bruce Castle	227,000	Budget brought forward from 2025/26 to 2024/25
Culture, Strategy & Engagement	602	Corporate IT Board	(2,580,000)	Budget roll over into future financial years
Culture, Strategy & Engagement	604	Continuous Improvement	(564,000)	Budget reprofiled to 2027/28
Culture, Strategy & Engagement	625	CCTV Move and Replacement of end of Life Infrastructure	(533,000)	Budget reprofiled to 2025/26

Priority	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£'000)	Scheme Description
Culture, Strategy & Engagement	627	Hybrid AV between now and Civic Centre coming on line	(250,000)	Budget reprofiled to 2025/26
Culture, Strategy & Engagement	634	Ally Pally - Invest to Earn	(1,355,999)	Budget reprofiled to 2025/26
Culture, Strategy & Engagement	657	Corporate Laptop Refresh	(850,000)	Budget reprofiled to 2025/26
Culture, Strategy & Engagement	659	M365 Additional Functionality	(519,000)	Budget reprofiled to 2025/26
			(36,805,999)	
OVERALL TOTAL =			(169,277,085)	

Appendix 7 - Write off Summary Report – Quarter 2**Write off Summary Report - Quarter 2**

All Council debt is considered recoverable; the Corporate Debt Management Service makes every effort to collect charges due to the Council. However, in some circumstances it is appropriate to write off a debt when all forms of recovery action have been exhausted.

This quarterly report is for information purposes only, which details the debts that were submitted for write off for the Financial Period 1st July 2024 to 31st September 2024 **(Q2)**. These relate to delinquent accounts where all forms of recovery action had been fully exhausted.

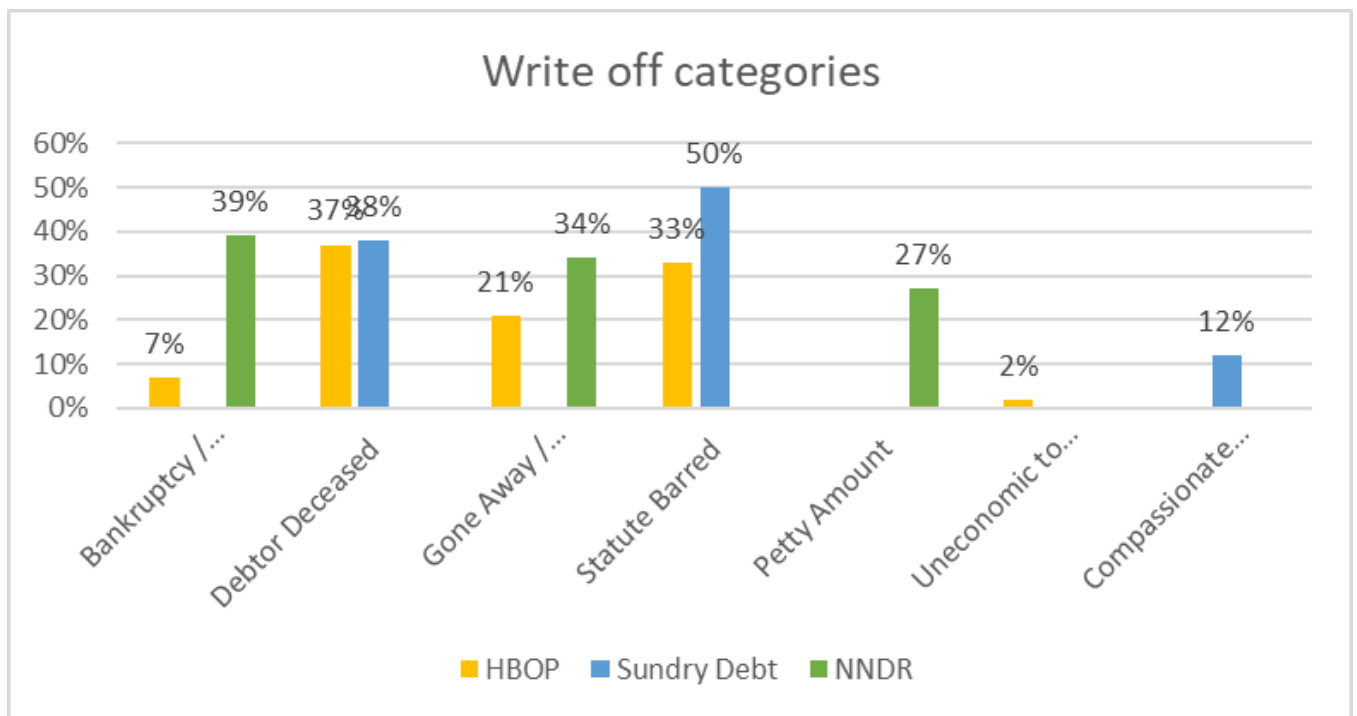
Council Debt is written off in line with the instructions set out within the Financial Regulations, following Legal advice, Court instruction or in accordance with the Limitations Act 1980. These sums have all been approved by the Director of Finance under their delegated authority and, where appropriate, the Lead Member for Finance. They have been adequately provided for in the Council's Bad Debt Provisions.

The table below summarises the Quarter 2 write off by service type, value and volume;

Quarter 2 Write Off, Financial Period 1st July 2024 - 30th Sept 2025									
Service	Council Tax	NNDR (Business Rates)	HBOP (Housing Benefit Overpayments)	HRA Rent	Leaseholder	Commercial Rent	Sundry Debt	Parking	Total
Under £50k	£0.00	63,678.24	£69,899.77	£0.00	£0.00	£0.00	£76,899.62	£0.00	£210,477.63
Volume	0	19	45	0	0	0	6	0	70
Over £50k	£0.00	£67,085.81	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£67,085.81
Volume	0	1	0	0	0	0	0	0	1
Total Value	£0.00	£130,764.05	£69,899.77	£0.00	£0.00	£0.00	£76,899.62	£0.00	£277,563.44
Total Volume	0	20	45	0	0	0	6	0	71

The over £50,000 case totalling £124,000 relates to Adult Social Care charges. The client was assessed at full cost due to the lack of financial information provided. The client had no property ownership nor probate granted to support the recovery of the debt owed. There is no recourse to recovering the debt owed.

The category composition of the above write offs is shown below;



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Report for: Overview and Scrutiny Committee – 12 December 2024

Title: Overview and Scrutiny Committee and Scrutiny Panel Work Programme

Report authorised by: Ayshe Simsek, Democratic Services and Scrutiny Manager

Lead Officer: Philip Slawther, Principal Scrutiny Officer
Tel: 020 8489 5814, E-mail: philip.slawther2@haringey.gov.uk

Ward(s) affected: N/A

**Report for Key/
Non-Key Decision:** N/A

1. Describe the issue under consideration

- 1.1 This report provides an update on the work planning process for the Overview & Scrutiny Committee and the four Scrutiny Panels.

2. Recommendations

- 2.1 That the Committee agrees the draft work programmes put forward by each of the four scrutiny Panels
- 2.2 That the Committee give consideration to the agenda items and reports required for its future meetings in 2024/25

3. Reasons for decision

- 3.1 The Overview and Scrutiny Committee (OSC) is responsible for developing an overall work plan, including work for its standing Scrutiny Panels. In putting this together, the Committee will need to have regard to their capacity to deliver the programme and officers' capacity to support them in that task.

4. Work Programme Development 2024-26

- 4.1 The Scrutiny Café event to inform the 2024-26 Work Programme was held on 20th September 2024 at the Engine Room in Tottenham. A large number of community and voluntary sector organisations were invited, and the event was well attended. An online Scrutiny Survey was also developed and went live in August and early September in the run-up to the Scrutiny Café event. The feedback from both of these, in relation to the remit of the main Overview & Scrutiny Committee, was considered by OSC at its October meeting

- 4.2 Following the October meeting of OSC, the four Scrutiny Panels have considered the feedback from the scrutiny café in relation to their respective areas and used this information to develop their own work programmes. The work programmes are appended to this report for approval by the main committee.
- 4.3 The work plan for the Culture, Community Safety & Environment Panel is in draft format and is due to be agreed at its upcoming meeting on 17th December 2024.

5. Effective Scrutiny Work Programmes

- 5.1 An effective scrutiny work programme should reflect a balance of activities:
- Holding the Executive to account;
 - Policy review and development – reviews to assess the effectiveness of existing policies or to inform the development of new strategies;
 - Performance management – identifying under-performing services, investigating and making recommendations for improvement;
 - External scrutiny – scrutinising and holding to account partners and other local agencies providing key services to the public;
 - Public and community engagement – engaging and involving local communities in scrutiny activities and scrutinising those issues which are of concern to the local community.
- 5.2 Key features of an effective work programme:
- A member led process, short listing and prioritising topics – with support from officers – that;
 - reflects local needs and priorities – issues of community concern as well as Borough Plan and Medium Term Financial Strategy priorities
 - prioritises topics for scrutiny that have most impact or benefit
 - involves local stakeholders
 - is flexible enough to respond to new or urgent issues
- 5.3 Depending on the selected topic and planned outcomes, scrutiny work will be carried out in a variety of ways, using various formats. This will include a variety of one-off reports. In accordance with the scrutiny protocol, the OSC and Scrutiny Panels will draw from the following to inform their work:
- Performance Reports;
 - One off reports on matters of national or local interest or concern;
 - Issues arising out of internal and external assessment (e.g. Ofsted, Care Quality Commission);
 - Reports on strategies and policies under development or other issues on which the Cabinet or officers would like scrutiny views or support;
 - Progress reports on implementing previous scrutiny recommendations accepted by the Cabinet or appropriate Executive body.
- 5.4 In addition, in-depth scrutiny work, including task and finish projects, are an important aspect of Overview and Scrutiny and provide opportunities to

thoroughly investigate topics and to make improvements. Through the gathering and consideration of evidence from a wider range of sources, this type of work enables more robust and effective challenge as well as an increased likelihood of delivering positive outcomes. In depth reviews should also help engage the public and provide greater transparency and accountability.

- 5.5 In the past, Scrutiny has undertaken short, focused pieces of work, referred to as 'Scrutiny in a day'. It is important that there is a balance between depth and breadth of work undertaken so that resources can be used to their greatest effect.

6. Contribution to strategic outcomes

- 6.1 The contribution of scrutiny to the corporate priorities and the Corporate Delivery Plan will be considered routinely as part of the OSC's work.

7. Statutory Officers comments

Finance and Procurement

- 7.1 There are no financial implications arising from the recommendations set out in this report. Should any of the work undertaken by Overview and Scrutiny generate recommendations with financial implications these will be highlighted at that time.

Legal

- 7.2 There are no immediate legal implications arising from the report.
- 7.3 In accordance with the Council's Constitution, the approval of the future scrutiny work programme falls within the remit of the OSC.
- 7.4 Under Section 21 (6) of the Local Government Act 2000, an OSC has the power to appoint one or more sub-committees to discharge any of its functions. In accordance with the Constitution, the appointment of Scrutiny Panels (to assist the scrutiny function) falls within the remit of the OSC.
- 7.5 Scrutiny Panels are non-decision making bodies and the work programme and any subsequent reports and recommendations that each scrutiny panel produces must be approved by the Overview and Scrutiny Committee. Such reports can then be referred to Cabinet or Council under agreed protocols.

Equality

- 7.6 The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:

- Tackle discrimination and victimisation of persons that share the characteristics protected under S4 of the Act. These include the characteristics of age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex (formerly gender) and sexual orientation;
- Advance equality of opportunity between people who share those protected characteristics and people who do not;
- Foster good relations between people who share those characteristics and people who do not.

7.7 The Committee should ensure that it addresses these duties by considering them within its work plan and those of its panels, as well as individual pieces of work. This should include considering and clearly stating;

- How policy issues impact on different groups within the community, particularly those that share the nine protected characteristics;
- Whether the impact on particular groups is fair and proportionate;
- Whether there is equality of access to services and fair representation of all groups within Haringey;
- Whether any positive opportunities to advance equality of opportunity and/or good relations between people, are being realised.

7.8 The Committee should ensure that equalities comments are based on evidence. Wherever possible this should include demographic and service level data and evidence of residents/service-users views gathered through consultation.

8. Use of Appendices

Appendix A – Work Plan for the Adults and Health Panel.

Appendix B – Work Plan for the Children and Young People Panel.

Appendix C – Work Plan for the Culture, Community Safety & Environment Panel.

Appendix D – Work Plan for the Housing, Planning and Development Panel

Adults and Health Scrutiny Panel

Work Plan 2024 - 26

1. Scrutiny review projects; These are dealt with through a combination of specific evidence gathering meetings that will be arranged as and when required and other activities, such as visits. Should there not be sufficient capacity to cover all of these issues through in-depth pieces of work, they could instead be addressed through a “one-off” item at a scheduled meeting of the Panel. These issues will be subject to further development and scoping. It is proposed that the Committee consider issues that are “cross cutting” in nature for review by itself i.e. ones that cover the terms of reference of more than one of the panels.		
Project	Comments	Status
Hospital discharge	To review delays to hospital discharge in Haringey. Evidence sessions for this Review have now been completed.	Report to be published shortly.
Digitalisation and communications with residents	To review the current arrangements for communication processes and systems for residents presenting with complex needs involving a multidisciplinary team including: <ul style="list-style-type: none">• How the team communicates between one another regarding the actions needed to facilitate care for the resident.• How the team communicates with the resident and family members, how it provides a single point of contact, plan of actions and timeframe for these actions.• How the team communicates with Council Members who request details about the actions and the timeframes for these actions to be carried out.• What systems are in place to facilitate the above to take place.	ToR approved

2. **“One-off” Items;** These will be dealt with at scheduled meetings of the Panel. The following are suggestions for when particular items may be scheduled.

Date	Agenda Items
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2024-25	
30 July 2024	<ul style="list-style-type: none"> • Cabinet Member Questions – Adults & Health • Haringey Health & Wellbeing Strategy 2024-29 • Continuing Healthcare
19 September 2024	<ul style="list-style-type: none"> • Haringey Safeguarding Adults Board (HSAB) Annual Report • Dementia services • Smoke-free Strategy
14 November 2024 (Budget Meeting)	<ul style="list-style-type: none"> • Scrutiny of 2024/25 Budget and MTFS
17 December 2024	<ul style="list-style-type: none"> • Quality Assurance/CQC Overview • Savings Tracker 2024/25
10 February 2025	<ul style="list-style-type: none"> • Preparedness for a future pandemic • CQC Inspection • Cabinet Member Questions – Adults & Health

2025-26	
June/July 2025	<ul style="list-style-type: none"> • Cabinet Member Questions – Adults & Health • Dementia update • VACANT
September 2025	<ul style="list-style-type: none"> • Haringey Safeguarding Adults Board (HSAB) Annual Report • Quality Assurance/CQC Overview • VACANT
November 2025	<ul style="list-style-type: none"> • Scrutiny of 2024/25 Budget and MTFs
December 2025	<ul style="list-style-type: none"> • Health and Wellbeing Strategy update • VACANT • VACANT
February 2026	<ul style="list-style-type: none"> • Cabinet Member Questions – Adults & Health • VACANT • VACANT

To be allocated

Issues arising from scrutiny consultation exercise:

- Communications with residents
- Impact of Housing Conditions on Health and Wellbeing

- Autism Strategy 2021-2031
- Support for Carers

Issues arising from previous work programme or follow up from current work programme:

- **Osborne Grove Nursing Home**
- **Health & Wellbeing Strategy** – Last update provided in July 2024. Next update suggested for late 2025/early 2026. A number of recommendations for issues to be included in the next update was specified in July 2024.
- **Gambling harms**
- **Dementia services** – Last update provided in September 2024. Next update suggested for summer 2025. A number of recommendations for issues to be included in the next update was specified in September 2024.
- **Smoke-free Strategy** - Last update provided in September 2024. Further update suggested for 2025/26 on work in schools on vaping, PSHE education and links with mental health teams.
- **Continuing Healthcare** – Last update provided in July 2024.
- **Modern Slavery** (including training for Police)
- **Adult Social Care Commissioning and Co-production Board** – Previous update in November 2023, next update anticipated 6-9 months later.
- **LGA Peer Review** – Further update to be scheduled. Previous update was in June 2023. Strategic plan is expected to be in place by Jan 2024.
- **Workforce reform agenda** – Further update to be scheduled. Previous update was in June 2023. At the previous update it was noted that the 30% vacancy rate in Adult Social Care represented a risk and so it would be useful to monitor staff turnover and the vacancy rate at the next update on this issue.
- **Integrated Care System (ICS)** – At a meeting in July 2022 it was suggested that a further report be brought to a future meeting including details on: a) the development of the co-design/co-production process; and b) the communications/engagement process for the next suitable new project.

Environment & Community Safety Scrutiny Panel

Work Plan 2022 - 25

1. Scrutiny review projects; These are dealt with through a combination of specific evidence gathering meetings that will be arranged as and when required and other activities, such as visits. Should there not be sufficient capacity to cover all these issues through in-depth pieces of work, they could instead be addressed through a “one-off” item at a scheduled meeting of the Panel. These issues will be subject to further development and scoping. It is proposed that the Committee consider issues that are “cross cutting” in nature for review by itself i.e., ones that cover the terms of reference of more than one of the panels.		
Project	Comments	Priority
Litter/fly tipping	The Panel would like to do a [piece of detailed scrutiny work around litter and fly-tipping and how this could be improved. It’s noted that the Veolia contract is due for renewal and there is an opportunity to link in the with priority setting process for a new waste contract.	

2. “One-off” Items; These will be dealt with at scheduled meetings of the Panel. The following are suggestions for when particular items may be scheduled.	
Date	Potential Items
2022-23	

30 June 2022	<ul style="list-style-type: none"> • Membership and Terms of Reference • Appointment of Non-Voting Co-opted Member • Waste and Recycling Update • Community Safety Update • Work Programme
05 September 2022	<ul style="list-style-type: none"> • Cabinet Members Questions, Cabinet Member for Climate Action, Environment & Transport, and Deputy Leader of the Council • Low Traffic Neighbourhoods • Walking and Cycling Action Plan • Update on Parking Management It System • Street Trees • Pocket Parks • Work Programme

14 November 2022	<ul style="list-style-type: none"> • Cabinet Member Questions – Cabinet Member for Economic Development, Jobs & Community Cohesion (to cover areas within the Panel’s terms of reference that are within that portfolio). * <ul style="list-style-type: none"> ○ How is the Council encouraging use of brownfield sites in the borough to protect green spaces. ○ Interaction between crime and youth service provision • Police Priorities in Haringey & Community Safety Partnership Update; To invite comments from the Panel on current performance issues and priorities for the borough’s Community Safety Partnership. <ul style="list-style-type: none"> ○ Update on Police activities to combat Domestic violence and under reporting of this crime type ○ Hate Crime <p>* Item withdrawn – to be rescheduled.</p>
15 December 2022 (Budget Meeting)	<ul style="list-style-type: none"> • Cabinet Member Questions – Cabinet Member for Communities and Civic Life • Budget Scrutiny • Update on Leisure Services inc take up discretionary rate. • Parks Performance. • Summer Major Events programme in Finsbury Park
16 March 2023	<ul style="list-style-type: none"> • Cabinet Member Questions – Cabinet Member for Tackling Inequality & Resident Services <ul style="list-style-type: none"> ○ Highways Update and progress around introduction of 20mph speed limits. • Update on Litter and Fly tipping

	<ul style="list-style-type: none"> • Update on Recycling Performance • Update on PMIS
2023/24	
13 July	<ul style="list-style-type: none"> • Terms of Reference • Appointment of Non-Voting Co-opted Member • Floodwater Management • Work Programme
11th September 2023	<ul style="list-style-type: none"> • The Council's response to date on Baroness Casey's Review into the Metropolitan Police. • Street Lighting • EV charging
6 November 2023	<ul style="list-style-type: none"> • Police Priorities in Haringey & Community Safety Partnership Update; To invite comments from the Panel on current performance issues and priorities for the borough's Community Safety Partnership. • A New Met for London

19 December 2023 (Budget)	<ul style="list-style-type: none"> • Budget Scrutiny • CS&HC strategy
27 February 2023	<ul style="list-style-type: none"> • Cabinet Member Questions

2024/25: Climate, Community Safety & Environment Scrutiny Panel

1. Scrutiny review projects; These are dealt with through a combination of specific evidence gathering meetings that will be arranged as and when required and other activities, such as visits. Should there not be sufficient capacity to cover all these issues through in-depth pieces of work, they could instead be addressed through a “one-off” item at a scheduled meeting of the Panel. These issues will be subject to further development and scoping. It is proposed that the Committee consider issues that are “cross cutting” in nature for review by itself i.e., ones that cover the terms of reference of more than one of the panels.		
Project	Comments	Priority
31 July 2024	<ul style="list-style-type: none"> • Appointment of Non-Voting Co-opted Member • Update on actions from the meeting held on the 27th of Feb and ward level data for Anti-Social Behaviour (ASB) review specifically .To look into requesting additional data around demographic of ASB perpetrators from the police. • And to review existing statistics around complaint handling from residents and to present at the next meeting, along with proposals for improving the response process and providing an update on progress • Statement of Gambling Policy - consultation - statutory comments will be required from the Panel 	

	<ul style="list-style-type: none"> • Work Programme discussion and initial ideas on reviews. 	
12 September 2024	Cabinet Member for Resident Services and tackling inequality - Cabinet Questions Waste Contract update Parking Policies and Strategy update Quarterly Performance data	
7 November 2024	Online budget briefing meeting to inform Budget proposal for comments/ Recommendations	
14th of November	New additional meeting Budget proposal for comments/ Recommendations	
17 December 2024 Climate Change	<ul style="list-style-type: none"> • Street Lighting review update to Committee. • Cabinet member Questions - Cabinet Member for Climate Action, Environment & Transport • Discussion on Climate Action Plan –and potential recommended changes to content and structure. • Any required further Budget recommendations 	
24 February 2025 Community Safety	Invitation to the <ul style="list-style-type: none"> • Borough Commander, • Community Safety Partnership attendees • and Youth Council member. Special focus on knife crime, ASB and street thefts	

	Cabinet Member for Communities questions <ul style="list-style-type: none"> • Update: Community safety strategy and hate crime strategy. • Available quarterly performance data • Update on PSPO Consultation responses
2025 Accessibility	<ul style="list-style-type: none"> • Update on Accessibility review on high footfall areas in the Borough. • LTNs update.

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Children and Young People’s Scrutiny Panel

Work Plan 2024 - 26

1. Scrutiny review projects; These are dealt with through a combination of specific evidence gathering meetings, that will be arranged as and when required, and other activities, such as visits. Should there not be sufficient capacity to cover all these issues through in-depth pieces of work, they could instead be addressed through a “one-off” item at a scheduled meeting of the Panel. These issues will be subject to further detailed development and scoping.		
Project	Comments	Priority
Housing and children	To look at how housing impacts on children and young people and, in particular those who may be vulnerable or where there might be safeguarding concerns.	

1. “One-off” Items; These will be dealt with at scheduled meetings of the Panel. The following are suggestions for when particular items may be scheduled.	
Date	Potential Items
2023/24	
29 July 2024	<ul style="list-style-type: none"> • Terms of Reference • Appointment of Non-Voting Co-opted Member • Haringey Youth Justice Plan 2024-27 • Performance Update • Haringey local area SEND CQC/OFSTED Inspection Outcome
9 September 2024	<ul style="list-style-type: none"> • Cabinet Member Questions – Cabinet Member for Children, Education and Families • Haringey local area SEND CQC/OFSTED Inspection Outcome • Update on the key issues relating to Housing & Children
19 November 2024	<ul style="list-style-type: none"> • Budget Scrutiny

(Budget)	<ul style="list-style-type: none"> • Haringey Safeguarding Children Partnership Annual Report 2023-2024
13 January 2025	<ul style="list-style-type: none"> • Cabinet Member Questions – Cabinet Member for Children, Education and Families • Exam and Test Results • Evaluation of Haringey’s Early Help Strategy
13 February 2025	<ul style="list-style-type: none"> • Further Update around the Mental Health & Wellbeing of Young People. • Children’s Social Care; Annual Performance 2023/24 • Private Fostering Update 2023/24 • Housing Allocations Policy (TBC)

2025/26	
Meeting 1	<ul style="list-style-type: none"> • Terms of Reference • Appointment of Non-Voting Co-opted Member

	<ul style="list-style-type: none"> • Cabinet Member Questions – Cabinet Member for Children, Education and Families • Performance Update
Meeting 2	<ul style="list-style-type: none"> • An update on the implantation of the Council’s Autism Strategy. • An update on how the Council’s ensures suitable accommodation is provided to children with disabilities. • Children’s Social Care; Annual Performance 2024/25
Meeting 3	<ul style="list-style-type: none"> • Haringey Safeguarding Children Partnership Annual Report 2024-2025 • Cabinet Member Questions – Cabinet Member for Children, Education and Families
Meeting 4 (Budget)	<ul style="list-style-type: none"> • Exam and Test Results • Budget Scrutiny
Meeting 5	

Housing, Planning & Development Scrutiny Panel

Work Plan 2024 – 2026

1. Scrutiny review projects; These are dealt with through a combination of specific evidence gathering meetings that will be arranged as and when required and other activities, such as visits. Should there not be sufficient capacity to cover all these issues through in-depth pieces of work, they could instead be addressed through a “one-off” item at a scheduled meeting of the Panel. These issues will be subject to further development and scoping. It is proposed that the Committee consider issues that are “cross cutting” in nature for review by itself i.e., ones that cover the terms of reference of more than one of the panels.		
Project	Comments	Priority
TA Placements Policy & TA Discharge of Duty Policy	The Panel would like to do a short review to align with the development of these two strategies. The Panel would like to look at Temporary Accommodation and how the organisation decides who is placed in what type of property. The Panel is concerned about the use of expensive nightly paid accommodation and the use of Travelodges. The Panel would also like to look at the types of accommodation that we place people in to discharge out housing duty, particularly use of the private rented sector.	

2. “One-off” Items; These will be dealt with at scheduled meetings of the Panel. The following are suggestions for when particular items may be scheduled.	
Date	Potential Items

2024/25	
30 July 24	<ul style="list-style-type: none"> • Terms of Reference • Housing Asset Management Plan • Leaseholders • Fire Safety Action Plan
26 September 2024	<ul style="list-style-type: none"> • Housing Strategy & Policies Programme • HRA Capital Governance • Placemaking Programmes and Funding • Response to Ombudsman Complaint in relation to Planning Application HGY/2022/4537
05 November 2024	<ul style="list-style-type: none"> • Housing Associations • Work Programme
21 November 2024 (Budget Meeting)	<ul style="list-style-type: none"> • Budget scrutiny
06 March 2025	<ul style="list-style-type: none"> • Local Plan (TBC) • Aids & Adaptations (Joint update from Adults & Housing) • Update on the Council's Housebuilding Programme • Allocations Policy • Cabinet Member Questions (Cllr Williams) <p>* The finalised list of items for this agenda will be agreed closer to the time and will be dependent upon the wider submission timescales for the Local Plan and the Allocations Policy.</p>
2025/26	

Meeting 1	<ul style="list-style-type: none"> • Terms of Reference • Update on the Housing Improvement Programme and outstanding actions from the Social Housing regulator referral • Repairs and Cyclical maintenance of existing estates • 12 month update on the actions from the Review into PRS
Meeting 2	<ul style="list-style-type: none"> • Update on Fire Safety Actions • Cabinet Member questions (Cllr Gordon)
Meeting 3	<ul style="list-style-type: none"> • Update on Homelessness and TA. • Further update on the Neighbourhood Moves Scheme (Update on its implementation and progress to date) • Cabinet Member questions (Cllr Williams)
Meeting 4 (Budget)	<ul style="list-style-type: none"> • Budget Scrutiny • Update on Legal Disrepair claims
Meeting 5	<ul style="list-style-type: none"> • New Social Housing Consumer Standards • Voids

Indicative future agenda items:

- Local Plan update
- Allocations Policy
- An update on zero carbon future building projects and zero carbon demolition projects. It was suggested that this could dovetail with an update on the Local Plan.
- Complaints and how do we handle these? Learning from complaints.

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